

"sells Trygg-Hansa Non-life...

...and at the same time moves into the Danish banking market"

# Different strategies for different areas

Nordic eurobank with a global network SEB Merchant Banking

Enskilda Securities SEB Trygg Liv

SEB Asset Management Aggressive participation in expanding savings market

SEB Securities Services

Efficient Nordic

product companies

**Retail Distribution** 

SEB Kort, SEB Finans,

Efficient customer relationships

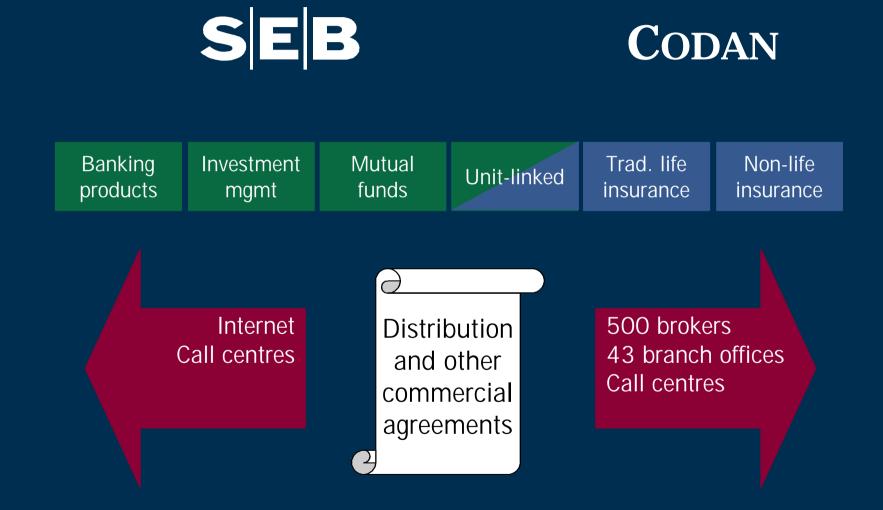


# Agreement Package

- ☐ The selling of Trygg-Hansa Non-life
- Asset management agreement with Codan Group
- Custody services
- □ Acquisition of Codan Bank
- Acquisition of 49 per cent of Codan Link
- □ Block of shares, Amagerbanken
- ☐ Continued responsibility for the management of Trygg-Hansa´s portfolio in Sweden
- □ Distribution agreements with Trygg-Hansa/Codan in Denmark and Sweden



# SEB and Codan on the Danish Market



# Agreement

☐ Sale of Trygg-Hansa Sak SEK 4.3 billion ■ Tax-free dividend SEK 2.7 billion approx. SEK 0.5 billion Capital gain ■ Asset Management agreement approx. SEK 70 billion ☐ Acquisition of Codan Bank SEK 885 million ☐ Acquisition (49%) Codan Link SEK 30 million ☐ Block of shares: Amagerbanken SEK 94 million approx. SEK 12 billion T-H asset management



# Reasons for Selling the Non-Life Business

- ☐ Focus on SEB´s core lines of business
- ☐ Better conditions with an owner who can run and develop the non-life business on a larger scale
- ☐ Continued distribution of non-life insurance products
- □ ... but no need to own the non-life company



# Why Codan?

☐ Similar views and good co-operation Good owner with the strength required to develop the non-life business ☐ Good alliance partner □ Possibility to retain the Trygg-Hansa trademark for Life-products ☐ Possibility to jointly develop combination products Distribution agreements in Denmark and Sweden Good platform for further development of Danish business

### Value of the divestiture

Purchase sum SEK 4.3 billion

Tax-free dividend in May SEK 2.7 billion

Equity divested approximately SEK 2.6 - 2.8 billion

Goodwill, net reduction

approximately SEK 0.5 billion

Capital gain approximately SEK 0.5 billion

# Focus: Asset Management

## Asset Management, Private Banking and Mutual Funds

#### Growth through:

- Stengthened investment competence
- New markets and products
- ☐ Several channels of distribution
  - Internet
  - Call centres
  - Affiliated companies
  - Other channels
- □ Northern Europe:
  - Organic growth
  - Green field operation
  - Acquisition of mediumsized asset mangers

#### Position in Denmark

- ☐ 4th largest asset manager
- Only global investment organisation that copes with:
  - all Danish securities
  - complex Danish tax legislation

Unique prerequisites for dealing with the needs of clients:

- accelerating globalisation
- increasing demands on the investment organisation



# **Asset Management**

- ☐ Codan Group, Codan Bank, Holmia approximately SEK 70 billion
- ☐ Trygg-Hansa portfolio approximately SEK 12 billion
- ☐ One of the leading asset managers in Denmark
- □ Continued expansion within Private Banking



# Codan Bank - A Platform for Internet Banking

- ☐ Danish competition: Several on-line banks
  - few on-line brokers
- Market potential: 33 % Internet penetration,24 % direct household equity ownership
- SEB focus: Investment services



#### Codan Bank

- □ No branch offices extensive telephone services, certain PC services
- ☐ Main areas and organisation
  - Private clients
    - BankPrivat (private banking) and life/pension
  - Asset management
    - Portfolio- and fund management
  - <u>Trading</u>
    - Securities, currencies, and analysis
- ☐ 135 employees
- ☐ 17,000 clients
- ☐ Total assets approximately DKK 8.4 billion



# Codan Bank - Key Facts (DKK M)

#### **Profile**

135 employees

Main business lines:

- ☐ Asset management
- ☐ Securities trading
- Private banking services (retail and institutional clients)
- Mutual funds

Key figures	1998A	
Total assets Customer loans Customer deposits Equity	7.110 874 2.732 751	
Net interest income Total income Net profit (pre-tax) ROE	108 167 66 7%	



#### Focus: Internet SEB

- Private clients
- □ 260,000 clients
- □ 35 % of private payments
- □ 20 % of equity trading
- Corporate clients
- □ 18,000 companies
- □ Trading Station
- ☐ Internet for small companies
- ☐ Trade Finance
- ☐ Forecast

- Development
- ☐ Self Trade Internet broker service in France (25% part-ownership)
- ☐ New services for private clients
- ☐ E-Giro
- ☐ Marketing aimed at private clients/ individualised services
- ☐ E-Commerce
- Expansion on new markets





## Joint Venture Codan and SEB Trygg Liv -Business Reasons

- ☐ Codan Link: SEB Trygg Liv 49 %, Codan 51 %
- ☐ Expected growth on the Danish unit-linked market
- □ As one of Denmark´s leading life companies, Codan sees great potential in broadening its product range with unit-linked products
- □ As one of the Nordic region ´s leading unit-linked companies, SEB Trygg Liv sees the corresponding potential
- □ Codan´s customer base, competence, and position combined with SEB Trygg Liv´s competence and unitlinked product experience - substantial mutual advantages

# 15.8 per cent of Amagerbanken

☐ Financial investment and a presence within Denmark´s strongest growth area



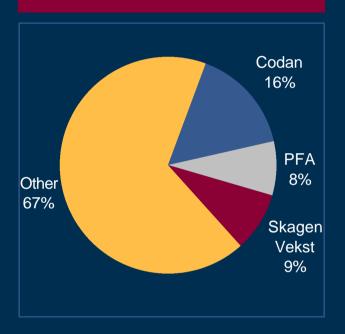
# Amagerbanken

■ Established in 1903 ☐ Local-market focus (Greater Copenhagen), with branch offices in Odense (1988) and Århus (1988) □ 1/3 private clients, 2/3 corporate clients Traditional banking activities, asset management, currency trading, financing, company leasing ☐ 460 employees ☐ Around 100,000 clients

Total assets DKK 10.4 billion

# Amagerbanken - Key Facts (DKK M)

#### % Capital (4/3/98)



Key figures 1	998A	
Total assets Customer loans Customer deposits Equity Net profit ROE	8,834 6,372 6,034 728 71 9.8%	
Market cap. <sup>1)</sup> PER P/BV	491 6.9x 0.7x	

<sup>1)</sup> Share price DKK 251 (April 23, 1999). Equivalent to SEK 587 M calculated at 1.20 SEK/DKK.



# Summary of SEB's Danish Venture

- ☐ Strategic investment
- ☐ One of the leading asset managers in Denmark asset management is growing
- Custody services
- ☐ Infrastructure for expansion within private banking
- Expected growth on Danish unit-linked market
- □ Internet-banking venture



# Expansion in Northern Europe

	Staff	Business activities	Market shares	
Denmark	230	Cards, Asset Management,	Equities	7.0 %
		Merchant Banking, Enskilda Securities,	Cards	20.0 %
		SEB Trygg Liv, Securities Services, SEB Finans	Bonds	11.0 %
Finland	290	Cards, Asset Management, SEB Trygg Liv, Securities Services, Merchant Banking,	Equities Cards	8.0 % 55.0 %
		Enskilda Securities	Mutual funds	14.0 %
Norway	236	Cards, car financing, Asset Management, SEB Trygg Liv, Merchant Banking, Enskilda Securities, Securities Services	Equities Cards	3.4 % 28.0 %
Baltic Region	n 3,700	Eesti Ühispank (35 %), Latvijas Unibanka (44 Vilniaus Banka (42 %)	1 %),	



# SEB

"The leading provider of financial services in northern Europe"

