

# AN EVENTFUL & SUCCESSFUL YEAR

FINANCIAL STATEMENT JAN-DEC 2007

## **KEY EVENTS DURING THE YEAR**

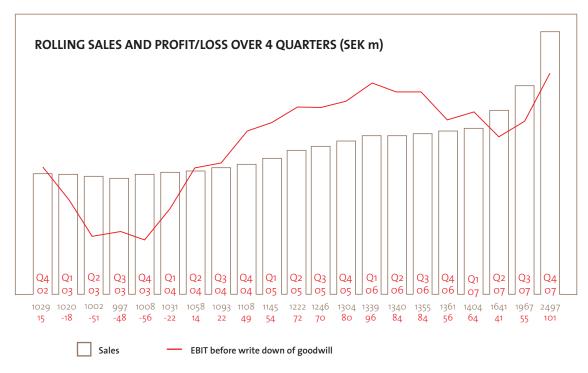
- Acquisition of IVM Automotive and Caran.
- · Introduction of cost-cutting scheme
- · Sale of the Zpider business area

# **FOURTH QUARTER**

- Sales rose by 147% to SEK 896 million (363 m). Organic growth reached 15%\*
- Profit after tax was SEK 183 million (2 m)
- Earnings per share (EPS) after dilution was SEK 10.30 (0.13)

# **JANUARY - DECEMBER**

- Sales rose by 83% to SEK 2,497 million (1,361 m). Organic growth reached 12%\*
- Profit after tax was SEK 228 million (48 m)
- Earnings per share (EPS) after dilution was SEK 12.82 (2.59)
- The information for the fourth quarter and for the full year 2007, including comparable data for last year, applies to the remaining businesses in the Group, i.e. excluding the sold Zpider business area.





## **KEY EVENTS DURING 2007**

Semcon acquired IVM Automotive of Germany on 1 April and Caran on 31 August. Both companies have sales of around SEK 900 million each and both have around 1,000 employees. The strategy behind the acquisitions is to create a bigger global business, partly to take on bigger, more complex engineering assignments and partly to be close to customers. The new Group is now one of the world's biggest suppliers of technical development services to the automotive industry, for both cars and trucks, and is well equipped to meet the demands set by our international customers. The acquisition of Caran also means that we expand our range of services to the engineering industry and become one of the biggest suppliers in Northern Europe.

A cost-cutting scheme at the central level was introduced in Q2. Measures implemented during the year are expected to save around SEK 30 million a year in Sweden and SEK 15 million in Germany, achieving their full effect in the 2008 financial year. The costs for carrying out the cost-cutting scheme affected the 2007 results by SEK 19 million.

The acquisition of Caran has also meant major savings in the business, including costs for administrative personnel and the possibilities of utilising joint IT systems and premises. The overall annual savings are estimated at around SEK 40 million. The cost of implementing the scheme was SEK 15 million in Q4 and SEK 19 million for the full year.

In order to focus our resources on our core business in product development and information solutions, the Zpider business area was sold on 31 December to the Finnish IT company Enfo Oyj. The sale also helped finance the acquisition of IVM Automotive and Caran. The sale of Zpider strengthened the company's equity and generated a capital gain of SEK 257 million. Net borrowings have fallen by SEK 311 million during Q1 2008, which has drastically reduced debt/equity.

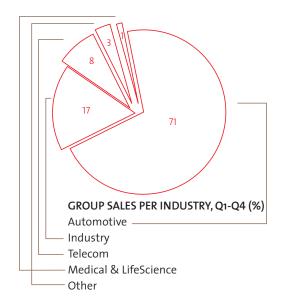
#### **SALES AND EARNINGS ANALYSIS**

Information for Q4 and for 2007, including comparable data for last year, refer to the remaining business in the Group, i.e. excluding the Zpider business, unless otherwise stated.

#### Fourth quarter

Group sales rose by 147% to SEK 896 million (363 m) in Q4. Organic growth for the period was 15%.

The operating loss after depreciation was SEK 58 million (-3 m), giving an operating margin of -6.5% (-o.8). One-off costs of SEK 127 million (25) affected operating earnings after depreciation, and refer to the integration of Caran, SEK 15 million, and write down of goodwill, SEK 112 million, of which IVM Automotive's value has been written down by SEK 100 million. (See note 1 on page 12 for more information.)







The German market is one of the most important in the automotive industry and is why the acquisition of IVM Automotive creates a good strategic platform for our international expansion. A impairment test shows however that the purchase price was high in relation to the company earnings capacity under the present market conditions. Excluding one-off costs the operating profit was SEK 69 million (22 m) and the operating margin 7.7% (6.0).

The loss after net financial items was SEK 69 million (-4 m). Net financial items was SEK -11 million (-1 m). The drop relates to the acquisition of IVM Automotive and Caran. The profit after tax for divested business amounted to SEK 263 million (9 m) giving a profit after tax for the Group of SEK 183 million (2 m). EPS after dilution SEK 10.30 (0.13).

#### January to December

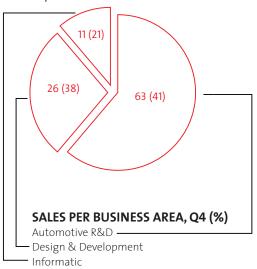
The operating income during the year was SEK 2,497 million (1,361 m). The organic growth was 12%.

The operating loss after depreciation was SEK 11 million (+52 m). This gave an operating margin of -0.4% (3.8). The operating profit after depreciation has been hit with one-off costs of SEK 162 million (31 m). (See note 1 on page 11 for more information). Excluding these items the operating profit was SEK 150 million (82 m) and the operating margin 6.0% (6.1).

The loss after net financial items was SEK 35 million (50 m). Tax costs were SEK 21 million (19 m). Non-deductible write down of goodwill of SEK 112 has affected the profit before tax. The profit after tax for divested business amounted to SEK 284 million (17 m). The profit after tax for the Group was SEK 228 million (48 m). EPS after dilution was SEK 12.82 (2.59).

#### **SEMCON'S BUSINESS AREAS**

Following the sale of Zpider, Semcon's business is divided into three business areas: Automotive R&D, Design & Development and Informatic. Semcon AB is the parent company of the Group and is responsible for Group-wide issues.



#### **AUTOMOTIVE R&D**

	OCT-DEC		JAN-DEC		
SEK m	2007	2006	2007	2006	
Sales	569,6	149,4	1 512,7	530,0	
Share of total sales, %	63,6	41,1	60,6	38,9	
Operating profit after dep	35,1	9,8	63,0	27,2	
Operating margin, %	6,2	6,6	4,2	5,1	

In terms of sales 2007 was a very successful year for the business area with major organic growth plus the acquisition of IVM and Caran. Organic growth for Q4 was 13% and 17% for the full year. IVM showed a weak positive operating profit before one-off costs. Excluding IVM Automotive, the operating margin was 11.0% (6.6) for the quarter and 7.6% (5.1) for the full year.

Demand for advanced technical specialist expertise, mainly in Europe, continues to be strong. Following the acquisition of IVM and Caran, Semcon is one of the world's biggest suppliers of development services to the auto industry, something that's been seen as very positive by our customers.

Great emphasis was placed on integrating the organisation's joint resources during the quarter in order to provide our customers with the right expertise in larger projects available on the market. Efforts during the period have resulted in healthy orders form major customers in Sweden as well as Germany. There is still a major need for more engineers. Growth in Brazil is continuing according to plan and our intensified market activities in other BRICK countries are now beginning to show results.

The business area has further strengthened its level of expertise and range after the end of the period in the area of security by taking over a group of specialists from Autoliv in the UK.

Automotive R&D provides design, construction, testing, simulations and production support focussing on the international automotive industry. Semcon is a complete supplier in the area and our range is mainly aimed at development managers in the automotive industry.

Business area manager:

Stefan Ohlsson

Biggest customers: Audi, BMW, Daimler, GM and Saab Automobile, Porsche, Scania, Saab AB. Volvo Cars, and AB Volvo

Share of Semcon's total sales, %



#### **DESIGN & DEVELOPMENT**

	ОСТ	-DEC	JAN-DEC	
SEK m	2007	2006	2007	2006
Sales	229,2	137,4	620,5	490,6
Share of total sales, %	25,6	37,8	24,8	36,0
Operating profit after dep.	25,2	6,7	52,4	15,8
Operating margin, %	11,0	4,9	8,4	3,2

Organic growth for the fourth quarter was 7% and 11% for the full year. We are continuing to see strong demand from our customers in sectors like energy and plant, aviation, packaging industry, offshore and development-intensive engineering industries.

Semcon is a long-term partner to Saab AB in the aviation industry. This partnership has grown stronger during the year. Assignment orders are placed in design, construction and estimates of airborne equipment for Saab's own aircraft models and components within the framework for the partnership assignments Saab has with Boeing and Airbus.

Semcon Project Management (SPM) provides a wide range of project management training and services that have been successful during the year. In recent years SPM has trained over 15,000 individuals in almost 40 countries.

Medical Life Science has also had a good year and has continued its expansion by establishing new offices in Lund and Uppsala.

During the year EIS by Semcon (Embedded Intelligent Solutions) has very successfully completed a number of comprehensive projects. These projects include expertise from other Semcon businesses, which is positive. There are now around 150 individuals working in the in-built system in Design & Development, with around 400 in the Group as a whole.

#### **INFORMATIC**

	OCT-	DEC	JAN-DEC	
SEK m	2007	2006	2007	2006
Sales	97,1	76,5	364,2	340,8
Share of total sales, %	10,8	21,1	14,6	25,0
Operating profit after dep.	8,7	5,3	35,0	39,5
Operating margin, %	9,0	6,9	9,6	11,6

Sales growth for the fourth quarter was 26% and 7% for the year. The Swedish business continued to develop well during the quarter and we see opportunities for further expansion in the future.

The single biggest share of growth comes from our Jaguar/Land Rover deal in the UK. At our premises close to the Jaguar/Land Rover product development centre in Gaydon, Informatic is responsible for all development and production of aftermarket information such as owner manuals, diagnostic and service information, training manuals and training of technicians. There are currently over 50 people involved in various projects for Jaguar and Land Rover.

The business in Hungary and China continued to develop according to plan during the quarter and we see good opportunities for further growth. There is growth potential in China, mainly by helping foreign companies that have moved parts of their product development to the country. There is both a local market in Hungary and an ambition to site some production in back-office environments, meaning that some of the work for our customers in Sweden and the UK will be performed in Hungary.

**Design & Development** provides product development, production development and project management focussing on the energy and engineering industries, pharmaceuticals and medi-tech, telecoms and aviation industries. Our range in the area is mainly aimed at development managers in technical and project-intensive manufacturing companies. Business area manager: Mats Körner

Biggest customers: ABB, Alstom, AstraZeneca, Bombardier, Ericsson, FMV. Fortum, GE. Haldex, Husqvarna. Metso Paper, Nokia, Pfizer, Preemraff, Saab AB and Sony Ericsson



**Informatic's businesses** develop information solutions for market communication and the aftermarket. Our range in the area is mainly aimed at the automotive and engineering industries plus Information and Communication Technologies (ICT). Business area manager: Johan Ekener

Biggest customers: Bombardier, Ericsson, Ford - Volvo Personvagnar och Jaguar och Land Rover, GM - Saab Automobile and Cadillac, Kockums, Sony Ericsson and AB Volvo





#### **ZPIDER**

All activities in the business area were sold to the Finnish IT company Enfo Oyj on 31 December. The business area is reported separately in this report under the heading "Divested activities".

#### STAFF AND ORGANISATION

The average number of employees was 2,672 (1,509). The headcount at the period's end was 3,648 (1,522) of whom 2,511 in Sweden and 1,137 abroad. Staff turnover in Sweden was 17.8% (12.1). The high staff turnover rate is mainly due to the favourable business climate. The average number of employees in the respective business area at the end of the period was: Automotive R&D 2,401 (615), Design & Development 906 (606) and Informatic 341 (301).

# FINANCIAL POSITION, INVESTMENTS AND SHAREHOLDER INFORMATION

The operation's cash flow from current activities was SEK 24 million (109 m). The Group's liquid assets stood at SEK 117 million (29 m). Investment in hardware, licences and office supplies and equipment was SEK 37 million (25 m). Shareholders' equity at the end of the period was SEK 494 million (265 m), the equity/assets ratio was 23.5% (40.0) and the debt/equity ratio was 1.6 times (0.0). Net borrowings stood at SEK 778 million (12 m). The increase is due to the acquisition of IVM Automotive and Caran.

The sale of the Zpider business area had not affected net borrowings as of 31 December 2007 because the settlement of the proceeds from the sale and the old additional purchase price were not completed until 8 February 2008. The effects of the sale mean that net borrowings have fallen by SEK 311 million. Taking this into account the debt/equity ration will drop to 0.9 times and the equity/assets ratio will increase to 29%.

#### Ownership structure

On 31 December, the JCE Group held 29.9% of Semcon's shares, Skandia Liv held 13.1%, Swedbank Robur fonder held 6.7% and Handelsbankens fonder held 6.1%. Foreign ownership of Semcon on 31 December was 19.5% (20.2) and the number of shareholders was 3,411 (4,340). The total number of shares at the end of the period was 17,782,534. Semcon is listed on the OMX Nordic Exchange Stockholm under the SEMC ticker and has a share class with equal voting rights.

#### **SHARE DIVIDEND**

In accordance with Semcon's dividend policy, consideration is given to the company's financial position and capital requirements for continued expansion, and due to the acquisition of IVM Automotive and Caran the Board proposes that no dividend be paid for 2007 (o).

#### **ACQUISITION AND SALES OF COMPANIES**

Semcon has acquired 100 per cent of the shares in Caran AB, Caran Design Limited, A2 Acoustics AB and Caran Embedded Intelligent

Solutions AB. Semcon also acquired the German company IVM Automotive Beteiligungs GmbH during the year. More information about the acquisitions is given on page 10.

On 31 December 100% of Semcon's ownership of Zipper AB, Zystem Solutions by Semcon AB, Zingle by Semcon AB, Zuite AB and Semcon Innovation AB was sold. Zetup by Semcon, which was part of the Zpider business area, was sold on 7 September. The effects of the sale of these companies are reported as sold businesses in the income statement and cash flow statement. In addition, Propeller by Semcon AB, which was part of Design & Development, was sold on 1 April and Semcon's part of Compliant Logistics AB was sold on 17 of October.

#### **RISK AND INSTABILITY FACTORS**

The Group's and parent company's significant risks and instability factors include business risks in the form of high exposure towards a certain industry. In general terms the acquisition of businesses involved increased risks. This also includes financial risks mainly concerning interests and currency risks. In addition to the risk described in Semcon's Annual Report 2006 (see page 30-31 for an extensive description of the Group's and parent company's exposure and risk management), no other significant risks exist apart from the increased risk exposure that has arisen due to the integration of IVM Automotive and Caran.

#### **KEY EVENTS AFTER THE CLOSING DATE**

- The Board decided at the Extraordinary General Meeting on 7 February 2008 to:
  - appoint Hans-Erik Andersson as the Chairman of the
  - introduce a long-term share savings scheme for Group employees. The share savings scheme means in brief that participants of the scheme will pay part of their wages for a period of 12 months to buy shares in the company. After a period of three years each share saved will entitle the holder, providing the individual is still employed by the Semcon Group, to one matching share. The share savings scheme will include a maximum of 330,000 shares, of which 250,000 will be matching shares and 80,000 mainly to cover social security expenses.
  - implement a convertible-based incentive scheme for a maximum of 165 key employees in the Semcon Group and to take up a convertible subordinate debenture of no more than SEK 50 million. The convertibles will, from 20 March 2008, bear interest of three per cent per year. The scheme will provide a maximum dilution of 3.3 per cent of the current number of shares.
- To appoint Kjell Nillson as the new President and CEO from February 2008.



#### **OUTLOOK**

Demand is expected to remain good and a continued healthy earnings trend is expected throughout 2008 on the back of the savings and integration scheme.

## **OTHER INFORMATION**

## **Accounting principles**

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Semcon follows the IFRS standards and interpretations thereof used by the EU (IFRIC). This financial statement has been produced in accordance with IAS 34. The same accounting principles have been applied in this financial statement a in the latest annual report. The new or revised IFRS standards that came into effect on 1 January 2007 do not affect the reported results or position.

#### **Reporting and Annual General Meeting**

The 2007 Annual Report is expected to be published at the end of March 2008 and will be sent to all shareholders who've notified of their intention to receive printed information from Semcon. The Annual Report is also available on Semcon's website: http://www.semcon.se and at Semcon's head office at: Theres Svenssons gata 15 in Göteborg. It can also be ordered by: Phone: +46 (o)31 721 00 00

Questions to the nominating committee, consisting of Christer Ericsson, representing JCE Group; Erik Sjöström, representing Skandia Liv, Joakim Spetz, representing Handelsbanken fonder and Kjell Nilsson, can be submitted via email to: valberedning@semcon.se

The 2007 Annual General Meeting will take place at 5 p.m. on 24 April 2008 at Semcon's head office in Göteborg. The record day is proposed for 18 April.

The quarterly report for Q1 will be published on 24 April.

Göteborg, 21 February 2008.

Board member

Hans-Erik Andersson Kiell Nilsson Chairman of the Board CEO and Board member

Pia Gideon Annemarie Gardshol

Board member

Dan Persson Ulf Wallin Board member Board member

Stefan Novakovic Gunvor Engström Employee representative Board member

Christer Eriksson Roland Kristiansson Employee representative Employee representative

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This report has not been subject to review by the company's auditors.

#### FINANCIAL REPORTING

AGM for 2007 24 April 2008 Q1 report 24 April 2008 Q2 /half year report 17 July 2008 23 October 2008 Q<sub>3</sub> report

Head office: Semcon AB, 417 80 Göteborg, Sweden, Phone: +46 (o)31 721 00 00, Fax: +46 (o)31 721 03 33, Visiting address: Theres Svenssons gata 15



# **CONSOLIDATED FINANCIAL SUMMARY**

INCOME STATEMENT	00	OCT-DEC		
SEK m	2007	2006	2007	N-DEC 2006
Operating income	895.9	363.3	2,497.4	1,361.4
Purchase of goods and services	-218.5	-60.8	-594.2	-260.5
Other external operating expenses*	-78.9	-62.8	-250.7	-153.1
Staff costs	-535.1	-236.0	-1,524.0	-881.0
Operating profit before depreciation	63.4	3.7	128.5	66.8
Depreciation of tangible assets	-6.7	-1.9	-21.6	-8.7
Depreciation of intangible assets	-2.9	-0.5	-5.8	-2.0
Write down of goodwill	-112.2	-4.4	-112.2	-4.4
Operating profit/loss after depreciation and amortisation (Note 1)	-58.4	-3.1	-11.1	51.7
Net financial items	-10.8	-1.2	-24.4	-1.9
Profit/loss after net financial items	-69.2	-4.3	-35.5	49.8
Tax	-10.4	-2.6	-20.7	-18.9
Profit/loss after tax, remaining business	-79.6	-6.9	-56.2	30.9
Profit after tax, sold business (Note 2)	262.7	9.0	284.2	17.3
Profit after tax**	183.1	2.1	228.0	48.2
Average number of shares	17,782,534	17,718,295	17,762,400	17,531,478
Average number of convertibles	-	66,343	21,186	253,160
EPS, SEK	10.30	0.13	12.84	2.62
EPS after dilution, SEK	10.30	0.13	12.82	2.59
No. of days in the period	62	63	249	250
* Of which share in associated company's profit/loss	0.6	-0.4	0.3	-1.0
** Of which parent company shareholders	183.1	2.4	228.0	46.0
Of which minority interests	-	-0.3	-	2.2
Note 1 See page 11. One-off costs.				
Note 2 See page 11. Profit/loss after tax, sold business.				

CHADTEDIV	INFORM ATION	BY BUSINESS AREA
CUARIERLI	HALOKWALIOIA	DI DUJINEJJ AREA

	2006	2006	2006	2006	2007	2007	2007	2007
Sales (SEK m)	Q1	Q2	Q <sub>3</sub>	Q4	Q1	Q2	Q <sub>3</sub>	Q4
Automotive R&D	132.1	133.6	114.9	149.4	157.2	378.3	407.6	569.6
Design & Development	121.7	124.4	107.1	137.4	136.7	123.7	130.9	229.2
Informatic	92.9	103.1	68.3	76.5	95.1	96.0	76.0	97.
Remaining business	346.7	361.1	290.3	363.3	389.0	598.0	614.5	895.9
Operating profit/loss after amortisation/depreciation (SEK m)								
Automotive R&D	10.7	2.5	4.2	9.8	10.6	5.1	12.2	35.1
Design & Development	6.9	1.6	0.6	6.7	14.1	1.5	11.6	25.2
Informatic	14.0	15.6	4.6	5.3	11.4	13.1	1.8	8.7
Total before one-off costs	31.6	19.7	9.4	21.8	36.1	19.7	25.6	69.0
One-off costs	-	-5.9	-	-24.9	-1.0	-26.0	-7.1	-127.4
Remaining business	31.6	13.8	9.4	-3.1	35.1	-6.3	18.5	-58.4
Operating margin (%)								
Automotive R&D	8.1	1.9	3.7	6.6	6.7	1.3	3.0	6.2
Design & Development	5.7	1.3	0.6	4.9	10.3	1.2	8.9	11.0
Informatic	15.1	15.1	6.7	6.9	12.0	13.6	2.4	9.0
Total before one-off costs	9.1	5.5	3.2	6.0	9.3	3.3	4.2	7.7
Remaining business	9.1	3.8	3.2	-0.9	9.0	-1.1	3.0	-6.5
Number of employees								
Automotive R&D	599	602	610	615	622	1,633	2,450	2,401
Design & Development	635	621	609	606	607	574	908	906
Informatic	289	288	283	301	332	329	343	341
Remaining business	1,523	1,511	1,502	1,522	1,561	2,536	3,701	3,648
Number of days in the period	64	58	65	63	64	58	65	62



Name	BALANCE SHEET SEK m	<b>2007</b> 31 DEC	2006* 31 DEC
Other intangible fixed assets         18.9         3.3         3.21         17.81         3.21         17.83         3.21         17.83         3.21         17.83         3.21         17.83         3.21         17.83         3.21         17.83         3.21         18.83         4.21         3.21         18.83         4.21         3.23         4.98         4.21         3.23         4.98         4.21         3.23         4.98         4.21         3.23         4.98         4.21         2.25         5.25         4.99         2.25         5.25         6.93         4.28         6.93         3.23         6.93	Assets		
Tanglia fixed assets         923         31           Inhancial fixed assets         213         198           Other long-term receivables         62,3         4,8           Cash and bank balances         1177         28.9           Total assets         210,8         66.3           Total assets         210,8         66.3           Shareholders equity and liabilities         32,7         28.9           Shareholders equity and allocations         63,7         25.7           Fension allocations         63,7         25.7           Interest-bearing long-term liabilities         494,0         15.7           Interest-bearing long-term liabilities         404,0         15.7           Interest-bearing current liabilities         660,0         317.2           Non-lineest-bearing current liabilities         2,03,8         663,3           Total shareholder's equity and liabilities         2,03,8         663,3           Non-lineest-bearing current liabilities         2,03,8         663,3           Total shareholder's equity and liabilities current liabilities         2,03,8         663,3           Non-lineest-bearing current liabilities         2,03,8         663,3           Non-lineest-bearing current liabilities         2,03,8         663,3			
Financial fixed assets         21 3 9.8           Current assets         1,275 3 49.9           Coth and balances         2,103.8         66.3           Total assets         2,103.8         66.3           Sharcholders' equity and liabilities         2,103.8         66.37           Sharcholders' equity and liabilities         63.7         5.8           Pension allocations         63.7         9.8           Other long-term allocations         33.7         9.8           Other long-term allocations         33.7         9.8           Interest-bearing current liabilities         40.0         25.1           Interest-bearing current liabilities         42.77         39.7           Noncity share of shareholders' equity at start of year         2.9         2.0           Noncity share of shareholders' equity at start of year         2.9         2.0           Noncity share of shareholders' equity at start of year         2.9         2.0           Noncity share of shareholders' equity at start of year         2.9         2.0           Noncity share of shareholders' equity at start of year         2.9         2.0           Noncity share of shareholders' equity at start of year         2.9         2.0           Noncity share of shareholders' equity at start of year         2.0 </td <td></td> <td></td> <td></td>			
Other long-term receivables         62.3         48.9           Carb and bank balances         1275.3         499.1           Cash and bank balances         1713.         28.9           Total assets         2,03.8         66.3           Sharcholders' equity and liabilities         ************************************			
Current assets         1275.3         49.17         29.9         Total assets         2,003.8         66.30         7.9         7.9         7.0         7.0         6.0         6.0         7.0         7.0         8.0         6.0         8.0         7.0         7.0         8.0         7.0			
Cash and bank balances         117.1         29.9           Total assets         2103.8         663.3           Shareholders' equity and liabilities         494.0         265.1           Femalian allocations         63.7         26.5           Femalian allocations         63.7         30.8           Interest-bearing long-atern liabilities         40.0         15.2           Non interest-bearing current liabilities         47.7         30.7           Non interest-bearing current liabilities         47.7         30.7           Non interest-bearing quirent liabilities         47.7         30.7           Non interest-bearing current liabilities         42.7         30.7           Noncity share of acquired subadiances of during theyear         32.3         4.7           Monority share of acquired subadiances of during theyear         3.3         4.7           Monority share of acquired subadiances of during theyear         3.3         4.7           Including assets and liabilities concerning sold businesses         2.2         2.2           CHANGE IN SHAREHOLDERS EQUITY         2.007         2.006         2.2           Ske metholders' equity at start of period         2.00         2.0         2.2           Shareholders' equity at start of period         2.00         2			
Shareholders equity and liabilities			
Shareholders equity         494.0         265.1           Pension allocations         63.7         3.9.8           Other long-term allocations         404.0         15.5           Interest-bearing current liabilities         404.0         15.5           Interest-bearing current liabilities         660.7         317.2           Total shareholders' equity and liabilities         2,103.8         663.3           Minority share of squared subclaimes during the year         2.3            Willoutly share of squared subclaimes during the year         2.3            Willoutly share of squared subclaimes during the year         2.3            Willoutly share of shareholders' equity at start of year         2.3            Willoutly share of shareholders' equity at year-end         2.3            Willoutly share of shareholders' equity at year-end         2.3            CHANGE IN SHAREHOLDERS EQUITY         2007         2006           SEK m         310E         310E           Shareholders' equity at start of period         265.1         198.9           Translation differenc         2.0         5.0           Shareholders' equity at start of period         2.6         5.0           Shareholders' equity	Total assets	2,103.8	663.3
Pension allocations         6.37         3.88           Interest-bearing long-term liabilities         404.0         15           No. 1 (1997)         404.0         15           Interest-bearing current liabilities         427.7         39.7           No. 1 (1997)         400.0         317.2           Total shareholders' equity and liabilities         663.3         317.2           No. 1 (1997)         400.0         400.0           Minority share of shareholders' equity at start of year         2.3         1.0           Minority share of shareholders' equity at start of year         2.3         1.0           Minority share of shareholders' equity at year-end         2.3         2.2           Windrey share of shareholders' equity at year-end         2.3         2.2           ** Including assets and liabilities concerning sold businesses         **         3.0           **CHANGE IN SHAREHOLDERS EQUITY         2007         2006           \$\$Shareholders' equity at start of period         2.5         1.4         1.2           Shareholders' equity at start of period         2.5         1.4         1.2           Shareholders' equity before minority participations         2.6         2.2           Shareholders' equity before minority participations         2.5         <	·		
Other long-term allogites (post-term liabilities)         404.0         15.7         39.8           Interest-bearing current liabilities         427.7         39.7           Non interest-bearing current liabilities         427.7         39.7           Total shareholders' equity and liabilities         2,103.8         663.3           Monotity share of shareholders' equity at shar of year         2.3            Monotity share an inquired chiosilatines sharing the year         2.3            Monotity share an inquired chiosilatines sharing the year         2.3            Monotity share an inquired chiosilatines sharing the year         2.3            Monotity share an inquired chiosilatines sharing the year         2.3            Monotity share an inquired chiosilatines sharing the year         2.3            Monotity share an inquired chiosilatines sharing the year         2.3            Minority share of shareholders' equity at sharing the year         2.2            Minority share of shareholders' equity at start of period         255.1         182.9           Shareholders' equity at start of period         255.1         182.9           Shareholders' equity at start of period         255.1         252.2           Shareholders' equity start of per			265.1
Interest-bearing long-term liabilities         404.0         15.           Non interest-bearing current liabilities         427.7         39.7           Non interest-bearing current liabilities         660.7         317.2           Total shareholders' equity and liabilities         2,103.8         663.3           Nimority share of shareholders' equity at start of year         2.3         -           Windry share of shareholders' equity at start of year         2.0         0.0           Windry share of shareholders' equity at start of year         2.0         0.0           Whort year attributable to minority shareholdings         2.0         2.0           Whort year attributable to minority shareholders' equity at year-end         3 10EC         3 10EC           Shareholders' equity at start of period         265.1         198.9           Shareholders' equity at start of period         265.1         198.9           Tanslation difference         2.0         2.0           Share holders' equity at start of period         265.1         198.9           Tanslation of Semcon's shares         1.4         12.3           Sex yaara issue         1.4         12.3           Earnings for the period attributable to parent company shareholders         2.0         2.2           Shareholders' equity before minority p			-
Interest-bearing current liabilities         4277         397           Non Interest-bearing current liabilities         660.7         317.2           Total shareholders' equity and liabilities         2,103.8         663.3           Minority share of shareholders' equity at start of year         2.3         —           Minority share of caquired subsidiaries sturing the year         9.0         0.0           Winority share of shareholders' equity at start of year         9.0         2.2           Winority share of shareholders' equity stays arend         9.0         2.2           Winority share of shareholders' equity at year-and         9.0         2.2           Winority share of shareholders' equity at year-and         9.0         2.3           * Including assets and liabilities concerning sold businesses         9.0         2.0           CHANGE IN SHAREHOLDERS EQUITY         2007         2006         \$1.0           SEK m         31DEC         31DEC         31DEC           Shareholders' equity at start of period         265.1         198.9           Translation of fference         9.0         5.0           Shareholders' equity at start of period         265.1         1.2           Shareholders' equity at end of period attributable to parent company shareholders equity attributable to minority participations			
Non interest-bearing current liabilities         660.7         317.2           Total shareholders' equity and liabilities         2,103.8         663.3           Winnority share of shareholders' equity at start of year         2.3         -           Winnority share of shareholders' equity at start of year         2.3         -           Winnority share of shareholders' equity at start of year         2.2         -           Pontifices for the year attributable to minority shareholdings         2.2         -           Winnority share of shareholders' equity at year-end         2.007         2006           SEX m         31 DEC         31 DEC           Shareholders' equity at start of period         265.1         198.9           Shareholders' equity at start of period         265.1         198.9           Translation difference         0.5         0.02         2.0           Sale/acquisition of Semicon's shares         1.4         1.2         1.2           Sex year is use         1.4         1.2         1.2         2.2           Shareholders' equity at feer period attributable to parent company shareholders         22.0         4.0         26.2         2.2         2.2         4.0         26.2         2.2         2.2         2.2         2.2         2.2         4.0			
Total shareholders' equity and liabilities  2,103,8 663.3 Winnority share of shareholders' equity at start of year  2,3 Winnority share of shareholders' equity at start of year  2,3 Winnority share of sacquired subsidiants during the year  2,3 Winnority share of subsidiants sold uning the year  2,3 Winnority share of subsidiants sold uning the year  2,3 Winnority share of subsidiants sold uning the year  2,3 Winnority share of shareholders' equity at start of year at the budden of the minority shareholdings  3,3 Winnority share of shareholders' equity at start of period  2,3 Winnority share of shareholders' equity at start of period  5,5 Khareholders' equity at start of period  7,0,5 Sale acquisition of Semcon's shares  2,4 Winnority share of shareholders' equity at start of period  7,0,5 Sale acquisition of Semcon's shares  2,4 Winnority share of shareholders' equity at start of period  7,0,5 Sale acquisition of Semcon's shares  2,4 Winnority share of shareholders' equity at start of period  8,0,0 Shareholders' equity at end of period attributable to parent company shareholders  2,2 Winnority share of shareholders' equity at end of period  2,2 Winnority shareholders' equity at end of period  2,3 Winnority shareholders' equity at end of period  2,4 Winnority shareholders' equity at end of period  2,4 Winnority shareholders' equity at end of period  2,5 Winnority shareholders' equity at e			
Minority share of shareholders' equity at start of year         2.3         -           Minority share of acquired subsidiaries during the year         2.3         -           Profit flors for the year attributable to minority shareholdings         2.23         -           Profit flors for the year attributable to minority shareholdings         2.23         -           Including assets and liabilities concerning sold businesses         3.23         -         -         2.20           CHANGE IN SHAREHOLDERS EQUITY         3.00         2.00         -         2.23           Shareholders' equity at start of period         3.65         1.02         3.00           Shareholders' equity at start of period         2.65         1.02         3.00           Sale/acquisition of Semcon's shares         -         5.9         -0.2           Sale/acquisition of Semcon's shares         1.4         12.3         -0.2           Sale/acquisition of Semcon's shares         2.80         46.0         -0.2           Shareholders' equity before minority participations         2.80         46.0           Shareholders' equity at end of period         494.0         262.9           Salmings for the period attributable to minority interests         -         2.2           Shareholders' equity at end of period         494.0		2 103 8	663.3
Minority share of acquired subsidiaries during the year Numbroty share of subsidiaries of uniting the year Profit /oss for the year attributable to minority shareholdings   2.3   2.2   2.3		·	003.3
Minority share of subsidiaries sold during the year Profit/loss for the year attributable to minority share of shareholdings         2.2           Profit/loss for the year attributable to minority shareholdings         2.2           Profit/loss for the year attributable to minority shareholdings         2.2           Including assets and liabilities concerning sold businesses           CHANGE IN SHAREHOLDERS EQUITY         2007         2006           SEK m         31 DEC         31 DEC         31 DEC           Shareholders' equity at start of period         265.1         198.9           Translation difference         0.5         0.2           Sale/acquisition of Semon's shares         1.4         12.3           Searnings for the period attributable to parent company shareholders         28.0         46.0           Shareholders' equity before minority participations         494.0         262.9           Earnings for the year attributable to minority interests         2.2         2.2           Shareholders' equity at end of period         494.0         262.9           Earnings for the year attributable to minority interests         2.2         2.2           Shareholders' equity at end of period         494.0         265.1           CASH FLOW STATEMENT         2007         2006           SEK m         IAN-DEC			-
Profit Loss for the year attributable to minority shareholdings         2.2.2.2.2.2.3			0.1
Minority share of shareholders equity at yearend Including assets and liabilities concerning sold businesses  CHANGE IN SHAREHOLDERS EQUITY SEK M 31DEC 31DEC Shareholders' equity at start of period 1265.1 198.9 17 18 19 18 18 19 18 19 18 18 19 18 19 18 18 18 19 18 19 18 18 18 18 18 19 18 19 18 18 18 18 18 18 18 18 18 18 18 18 18		-2.3	-
CHANGE IN SHAREHOLDERS EQUITY         2007         2006           SEK m         31 DEC         31 DEC           Shareholders' equity at start of period         26.5.1         198.9           Translation difference         0.5         0.02           Sale/acquisition of Semcon's shares         1.4         12.3           New share issue         1.4         12.3           Earnings for the period attributable to parent company shareholders         494.0         262.9           Earnings for the period attributable to minority participations         494.0         262.9           Earnings for the year attributable to minority interests         -         2.2           Shareholders' equity at end of period         494.0         265.1           CASH FLOW STATEMENT         2007         2006           SEK m         2007         2006           Cash flow from current activities before change in working capital         28.1         45.5           Change in working capital         28.1         45.5           Cash flow from current activities         23.8         108.9           Net investments         36.9         23.9           Net investments         45.1         45.0           Sale of fixed assets         651.0         44.0	Minority share of shareholders' equity at year-end	-	
Shareholders' equity at start of period         265.1         198.9           Translation difference         -0.5         -0.2           Sale/acquisition of Semcon's shares         -         5.9           New share issue         1.4         12.3           Earnings for the period attributable to parent company shareholders         228.0         46.0           Shareholders' equity before minority participations         494.0         262.9           Earnings for the year attributable to minority interests         -         2.2           Shareholders' equity at end of period         494.0         265.1           CASH FLOW STATEMENT         2007         2006           SEK m         JAN-DEC         JAN-DEC           Cash flow from current activities before change in working capital         28.1         46.5           Change in working capital         28.1         46.5           Cash flow from current activities         23.8         108.9           Net investments         -36.9         -23.9           Acquisition of subsidiaries/associated companies         -651.0         -14.0           Sale of subsidiaries/associated companies         -651.0         -14.0           Sale of subsidiaries/associated companies         -60.4         -0.4           Sale of subsidiar			
Translation difference         -0.5         -0.2         5.9         46.0         5.9         46.0         5.9         46.0         5.9         46.0         5.9         46.0         5.9         46.0         5.9         5.9         5.9         46.0         5.9         46.0         5.9         5.9         5.9         5.0         46.0         5.9         5.2         5.9 <t< td=""><td></td><td></td><td>21 DEC</td></t<>			21 DEC
Sale/acquisition of Semcon's shares         -         5.9           New share issue         1.4         12.3           Sannings for the period attributable to parent company shareholders         228.0         46.0           Shareholders' equity before minority participations         494.0         262.9           Earnings for the year attributable to minority interests         -         2.2           Shareholders' equity at end of period         494.0         265.1           CASH FLOW STATEMENT         2007         2006           SEK m         JAN-DEC         JAN-DEC           Cash flow from current activities before change in working capital         28.1         46.5           Change in working capital         28.1         46.5           Cash flow from current activities         23.8         108.9           Net investments         3.6         23.9           Acquisition of subsidiaries/associated companies         -651.0         -14.0           Sale of subsidiaries/associated companies         0.3         -651.0         -14.0           Sale of fixed assets         0.4         9.4           Cash flow from investment activities         -687.5         -28.2           Change in interest-bearing receivables and liabilities         75.9         -69.75			
New share issue1.412.3Earnings for the period attributable to parent company shareholders228.046.0Shareholders' equity before minority participations494.0262.9Earnings for the year attributable to minority interests-2.2Shareholders' equity at end of period494.0265.1CASH FLOW STATEMENT20072006SEK mJAN-DECJAN-DECCash flow from current activities before change in working capital28.146.5Change in working capital-4.362.4Cash flow from current activities23.8108.9Net investments-36.9-23.9Acquisition of subsidiaries/associated companies-651.0-14.0Sale of subsidiaries/associated companies-651.0-14.0Sale of fixed assets0.49.4Cash flow from investment activities-687.5-28.2Change in interest-bearing receivables and liabilities751.9-69.7	Shareholders' equity at start of period	265.1	198.9
Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  CASH FLOW STATEMENT  CASH FLOW STATEMENT  Earnings for the year attributable to minority interests  Cash flow from current activities before change in working capital  Cash flow from current activities before change in working capital  Cash flow from current activities  Cash flow from curren	Shareholders' equity at start of period Translation difference	265.1	<b>198.9</b> -0.2
Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital  Cash flow from current activities before change in working capital  Cash flow from current activities  Cash flow from investments  Cash flow from investment activities  Cash flow from current activi	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares	<b>265.1</b> -0.5	<b>198.9</b> -0.2 5.9
Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Cash flow from current activities before change in working capital  Cash flow from current activities  Cash flow from investments  Cash flow from investment activities  Cash flow from current activities  Cash fl	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue	<b>265.1</b> -0.5 - 1.4	<b>198.9</b> -0.2 5.9 12.3
SEK mJAN-DECCash flow from current activities before change in working capital28.146.5Change in working capital-4.362.4Cash flow from current activities23.8108.9Net investments-36.9-23.9Acquisition of subsidiaries/associated companies-651.0-14.0Sale of subsidiaries/associated companies-0.3Sale of fixed assets0.49.4Cash flow from investment activities-687.5-28.2Change in interest-bearing receivables and liabilities751.9-69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders Shareholders' equity before minority participations	265.1 -0.5 - 1.4 228.0	198.9 -0.2 5.9 12.3 46.0
Cash flow from current activities before change in working capital28.146.5Change in working capital-4.362.4Cash flow from current activities23.8108.9Net investments-36.9-23.9Acquisition of subsidiaries/associated companies-651.0-14.0Sale of subsidiaries/associated companies-0.3Sale of fixed assets0.49.4Cash flow from investment activities-687.5-28.2Change in interest-bearing receivables and liabilities751.9-69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests	265.1 -0.5 - 1.4 228.0 494.0	198.9 -0.2 5.9 12.3 46.0 262.9 2.2
Change in working capital-4.362.4Cash flow from current activities23.8108.9Net investments-36.9-23.9Acquisition of subsidiaries/associated companies-651.0-14.0Sale of subsidiaries/associated companies-0.3Sale of fixed assets0.49.4Cash flow from investment activities-687.5-28.2Change in interest-bearing receivables and liabilities751.9-69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT	265.1 -0.5 - 1.4 228.0 494.0 - 494.0	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1
Net investments Acquisition of subsidiaries/associated companies Acquisition of subsidiaries/associated companies Fixed assets Cash flow from investment activities Cash flow from interest-bearing receivables and liabilities  -687.5 -28.2 Change in interest-bearing receivables and liabilities	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT	265.1 -0.5 - 1.4 228.0 494.0 - 494.0	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1
Acquisition of subsidiaries/associated companies -651.0 -14.0 Sale of subsidiaries/associated companies - 0.3 Sale of fixed assets -687.5 -28.2 Change in interest-bearing receivables and liabilities -69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital	265.1 -0.5 - 1.4 228.0 494.0 - 494.0 2007 JAN-DEC	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC
Acquisition of subsidiaries/associated companies -651.0 -14.0 Sale of subsidiaries/associated companies - 0.3 Sale of fixed assets -687.5 -28.2 Change in interest-bearing receivables and liabilities -69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Change in working capital	265.1 -0.5 - 1.4 228.0 494.0 - 494.0  2007 JAN-DEC	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC
Sale of subsidiaries/associated companies - 0.3 Sale of fixed assets - 0.4 9.4  Cash flow from investment activities -687.5 -28.2  Change in interest-bearing receivables and liabilities -69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Change in working capital  Cash flow from current activities	265.1 -0.5 - 1.4 228.0 494.0 - 494.0  2007 JAN-DEC  28.1 -4.3 23.8	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC 46.5 62.4
Sale of fixed assets0.49.4Cash flow from investment activities-687.5-28.2Change in interest-bearing receivables and liabilities751.9-69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Change in working capital  Cash flow from current activities  Net investments	265.1 -0.5 - 1.4 228.0 494.0 - 494.0 - 2007 JAN-DEC  28.1 -4.3 23.8 -36.9	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC 46.5 62.4 108.9
Change in interest-bearing receivables and liabilities 751.9 -69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Change in working capital  Cash flow from current activities  Net investments Acquisition of subsidiaries/associated companies	265.1 -0.5 - 1.4 228.0 494.0 - 494.0 - 2007 JAN-DEC  28.1 -4.3 23.8 -36.9	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC 46.5 62.4 108.9 -23.9 -14.0
	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Change in working capital  Cash flow from current activities  Net investments Acquisition of subsidiaries/associated companies Sale of subsidiaries/associated companies	265.1 -0.5 - 1.4 228.0 494.0 - 494.0 - 2007 JAN-DEC  28.1 -4.3 23.8 -36.9 -651.0	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC 46.5 62.4 108.9 -23.9 -14.0 0.3
Cash flow from financing activities 751.9 -69.7	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Change in working capital  Cash flow from current activities  Net investments Acquisition of subsidiaries/associated companies Sale of subsidiaries/associated companies Sale of fixed assets	265.1 -0.5 - 1.4 228.0 494.0 - 494.0 - 494.0  2007 JAN-DEC  28.1 -4.3 23.8 -36.9 -651.0 - 0.4	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC 46.5 62.4 108.9 -14.0 0.3 9.4
	Shareholders' equity at start of period Translation difference Sale/acquisition of Semcon's shares New share issue Earnings for the period attributable to parent company shareholders  Shareholders' equity before minority participations Earnings for the year attributable to minority interests  Shareholders' equity at end of period  CASH FLOW STATEMENT SEK m  Cash flow from current activities before change in working capital Change in working capital  Cash flow from current activities  Net investments Acquisition of subsidiaries/associated companies Sale of subsidiaries/associated companies Sale of fixed assets  Cash flow from investment activities	265.1 -0.5 - 1.4 228.0 494.0 - 494.0 - 494.0  2007 JAN-DEC  28.1 -4.3 23.8 -36.9 -651.0 - 0.4 -687.5	198.9 -0.2 5.9 12.3 46.0 262.9 2.2 265.1 2006 JAN-DEC 46.5 62.4 108.9 -23.9 -14.0 0.3 9.4 -28.2

Note 3 See page 11 Cash flow statement for sold activities

Cash flow of remaining activities Cash flow of sold activities (Note 3)

Cash flow for the year



11.0

11.0

88.2

25.4 113.6

KEY FIGURES* EXCLUDING ONE-OFF COSTS	2007	2006
	31 DEC	31 DEC
Operating margin after depreciation/amortization (%)	6.0	5.9
Profit margin (%)	5.0	5.8
Earning capacity of average shareholders' equity (%)	37.3	26.6
Earning capacity of average capital employed (%)	22.8	24.9

KEY FIGURES* INCLUDING ONE-OFF COSTS	<b>2007</b> 31 DEC	<b>2006</b> 31 DEC
Change in sales (%)	83.4	4.4
Operating margin before depreciation/amortization (%)	5.1	4.9
Operating margin after depreciation/amortization (%)	-0.4	3.8
Profit margin (%)	-1.4	3.7
Earning capacity of average shareholders' equity (%)	60.2	19.9
Earning capacity of capital employed (%)	-1.2	21.4
Equity/assets ratio (%)	23.5	40.0
Debt/equity ratio (times)	1.6	0.0
Interest coverage ratio (times)	-0.3	12.9
Average number of employees	2,672	1,509
Sales per employee (SEK 000)	935	902
Value added per employee (SEK 000)	555	602
Profit after net financial items per employee (SEK 000)	-13.3	33.1
Investments in fixed assets (SEK m)	36.6	25.4

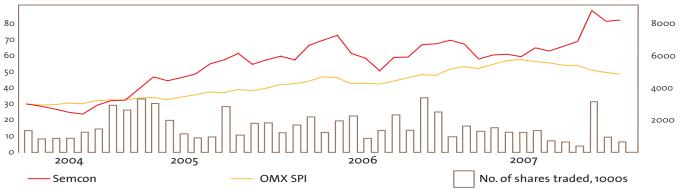
KEY FIGURES FOR SHARES*	<b>2007</b> 31 DEC	2006 31 DEC
EPS after tax (SEK)	12.84	2.62
EPS after dilution (SEK)	12.82	2.59
Shareholders' equity before dilution (SEK)	27.78	14.82
Shareholders' equity after dilution (SEK)	27.78	14.78
Shareholders' equity per share (times)	2.91	4.61
Cash flow per share (SEK)	6.39	0.62
Dividend	-	-
P/E ratio	6.29	26.01
P/S ratio	0.57	0.88
Share price at end of period (SEK)	80.75	68.25
Market price at end of period (SEK m)	1,436	1,211
Number of shares at end of period. Quotient value SEK 1 (000)	17,783	17,742
Average number of shares (000)	17,762	17,531
Number of outstanding convertibles at end of period (000)	-	42
Average number of convertibles (000)	21	253
Number of own shares at end of period (000)	-	-

<sup>\*</sup> Definitions of key figures appear on page 31 of the Annual Report for 2006

# **LARGEST HOLDINGS ON 31 DEC**

	NUMBER OF SHARES	PER CENT
JCE Group	5,318,178	29.91
Skandia liv	2,337,900	13.15
Swedbank Robur fonder	1,194,910	6.72
Handelsbankens fonder	1,082,319	6.09
Mellom Omnibus	460,920	2.59
Glitner Bank Ltd	411, 110	2.31
Kaupthing Bank	395,800	2.23
ESR EQ	248,400	1.40
Morgan Stanley	208,890	1.17
Gartmore	206,430	1.16
Total	11,864,857	66.73
Other	5,917,677	33.27
Total	17,782,534	100.00

# **PRICE TREND**





# **CORPORATE ACQUISITIONS**

#### **ACQUISITION OF IVM AUTOMOTIVE**

Semcon has acquired 100% of shares in IVM Automotive Beteiligungs GmbH. IVM was consolidated into Semcon on 1 April 2007. IVM is a leading design and development partner to the European automotive industry. IVM currently has around 1,000 employees at seven sites in Germany plus Spain and Brazil. Customers include leading automotive manufacturers like Audi, BMW, Ford, GM, Mercedes Benz, Porsche and Volkswagen plus their system manufacturers. IVM's German business is strategically located in Munich, Stuttgart, Ingolstadt, Rüsselsheim, Wolfsburg, Bad Friedrichshall and Böblingen.

IVM's sales between January-December 2007 amounted to EUR 93.7 million with a net loss of EUR 4.6 million. Between April-December 2007 sales totalled EUR 73.1 million with a net loss of EUR 2.7 million. The operating profit after depreciation/amortization and before one-off costs was EUR o.1 million for the period.

#### **ACQUISITION OF CARAN**

Semcon signed a contract with the JCE Group on 21 August to acquire 100% of the shares in Caran AB, Caran Design Limited, A2 Acoustics AB and Caran Embedded Intelligent Solutions AB. The takeover took place on 31 August 2007.

The JCE Group is Semcon AB's biggest shareholder with a holding of 29.9%. The purchase price was SEK 335 million, which is the same price the JCE Group paid when they acquired the companies from WM-data on 4 June 2007.

Caran specialises in industrial design and product development. The company was founded in 1983. Caran's head office is in Göteborg but the company also has offices in Lund, Helsingborg, Jönköping, Karlstad, Örebro, Eskilstuna, Södertälje, Stockholm and Linköping. Outside Sweden Caran has offices in London and Bangalore. Caran has extensive, close relationships with its customers, including AB Volvo, Volvo Cars, Scania, Saab Automobile/GM and Saab AB.

Caran's sales between January-December 2007 amounted to SEK 898.2 million with a net profit of SEK 35.2 million. Between 1 September-31 December sales amounted to SEK 320.9 million with a net profit of SEK 16.7 million. The operating profit after depreciation/amortization and before one-off costs was SEK 40.1 million for the period.

#### **SPECIFICATION OF THE ACQUIRED NET ASSETS AND GOODWILL**

SPECIFICATION OF ASSETS AND LIABILITIES	IVM AUTOMOTIVE		CA	RAN
SEK m	MARKET VALUE	BOOKED VALUE	MARKET VALUE	<b>BOOKED VALUE</b>
Intangible fixed assets	6.1	15.6	24.2	26.9
Tangible fixed assets	40.4	40.4	18.8	18.8
Financial fixed assets	-	-	0.2	0.2
Deferred tax assets	48.7	-	1.8	1.0
Operating assets	211.4	211.4	222.1	222 .1
Liquid assets	19.4	19.4	9.5	9.5
Total assets	326.0	286.8	276.6	278.5
Interest-bearing allocations and liabilities	-60.7	-47.9	-54.3	-54.3
Other allocations and operating liabilities	-208.1	-204.6	-149.4	-149.4
Total market value of acquired net assets	57.2	34.3	72.9	74.8
SPECIFICATION OF GOODWILL SEK m				
Purchase price paid including acquisition costs		348.2		335.2
Market value of acquired net assets		-57.2		-72.9
Goodwill*		291.0		262.3

Goodwill is attributable to the acquired companies' ability to earn and synergies expected as a result of the acquisitions. The customer base is expanding and the geographic spread is expanding both nationally and internationally. The acquisitions also mean an increased opportunity to take on larger, more complex complete projects. At the time of writing the financial statement IVM Automotive's value had depreciated by SEK 100 million. The German market is one of the most important in the automotive industry and is why the acquisition of IVM Automotive creates a good strategic platform for our international expansion. A impairment test shows however that the purchase price was high in relation to the company earnings capacity under the present market conditions.



# **NOTES**

NOTE 1; ONE-OFF COSTS	2007	2006	2007	2006
SEK m	OCT-DEC	OCT-DEC	JAN-DEC	JAN-DEC
Cost-cutting scheme	-	-	-18.8	-
Integration costs, Caran and IVM	-15.2	-	-22.3	-
Dismissal of CEO	-	-	-5.0	-5.9
Other organisational changes	-	-3.0	-3.2	-3.0
Write down of goodwill	-112.2	-4.4	-112.2	-4.4
Cancellation of internal IT projects	-	-11.9	-	-11.9
Costs in connection with bids for Semcon	-	-5.6	-	-5.6
Total remaining activities	-127.4	-24.9	-161.5	-30.8
Specification of items in the income statement				
Other external expenses	-4.4	-17.5	-4.4	-17.5
Staff costs	-10.8	-3.0	-44.9	-8.9
Write down of goodwill	-112.2	-4.4	-112.2	-4.4
Total	-127.4	-24.9	-161.5	-30.8

NOTE 2; INCOME STATEMENT OF SOLD ACTIVITIES SEK m	<b>2007</b> OKT-DEC	<b>2006</b> OKT-DEC	<b>2007</b> JAN-DEC	<b>2006</b> JAN-DEC
Operating income	95.8	79.5	338.7	252.7
Operating expenses	-86.2	-66.7	-295.9	-226.5
Profit before depreciation	9.6	12.8	42.8	26.2
Depreciation	-0.2	-0.3	-1.2	-1.8
Profit after depreciation	9.4	12.5	41.6	24.4
Financial items*	257.8	0.1	255.8	0.2
Profit before tax	267.2	12.6	297.4	24.6
Tax	-4.5	-3.6	-13.2	-7.3
Profit after tax	262.7	9.0	284.2	17.3

<sup>\*</sup> Includes a tax-free capital gain from the sale of the Zpider business area of SEK 257.3 million.

NOTE 3; CASH FLOW STATEMENT OF SOLD ACTIVITIES	2007	2006
SEK m	JAN-DEC	JAN-DEC
Cash flow from current activities	39.2	4.3
Cash flow from investment activities	4.1	-8.2
Cash flow from financing activities	-17.9	3.9
Cash flow for the year	25.4	0.0



# **SUMMARY OF PARENT COMPANY'S FINANCIAL STATEMENT**

INCOME STATEMENT SEK m	<b>2007</b> OCT-DEC	<b>2006</b> OCT-DEC	<b>2007</b> JAN-DEC	2006 JAN-DEC
Operating income	-4.8	13.9	36.8	37.5
Other external expenses	-4.9	-9.2	-17.3	-16.8
Staff costs	-6.9	-5.3	-21.8	-22.2
Operating loss before depreciation	-16.6	-0.6	-2.3	-1.5
Depreciation of tangible assets	-	-	0,0	0,0
Operating loss after depreciation	-16.6	-0.6	-2.3	-1.5
Net financial items *	227.5	58.3	214.5	60.4
Profit after net financial items	210.9	57.7	212.2	58.9
Appropriations	-2.1	8.2	-2.1	8.2
Profit before tax	208.8	65.9	210.1	67.1
Tax	-8.3	-18.2	-8.7	-18.6
Profit for the period	200.5	47.7	201.4	48.5

<sup>\*</sup> Includes a tax-free capital gain from the sale of the Zpider business area of SEK 257.3 million and depreciation of shares in subsidiaries of SEK 120 million.

BALANCE SHEET SEK m	<b>2007</b> 31 DEC	2006 31 DEC
Assets		
Financial fixed assets	386.5	54.7
Fixed assets	917.9	387.3
Total assets	1,304.4	442.0
Shareholders' equity and liabilities		
Shareholders' equity	403.4	210.0
Untaxed reserves	13.2	11.1
Interest-bearing long-term liabilities	400.4	-
Interest-bearing current liabilities	378.3	41.2
Non interest-bearing current liabilities	109.1	179.7
Total shareholders' equity and liabilities	1,304.4	442.0

