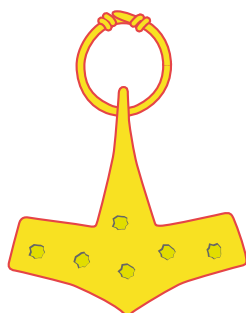
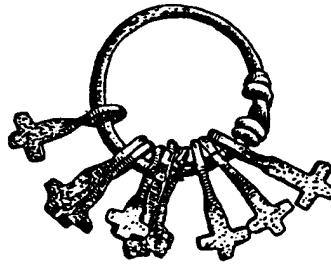


INVIK & CO. AB



**ANNUAL REPORT
2000**



*Thor's hammers made of iron from Innvik in Nordfjord, Norway. The Viking age.**

Connections..

Thor, the god of thunder, protected mankind from violence and in the heathen times the powers of evil. His weapon was a short-shafted hammer and ring that Thor would hurl at his victim and which always returned back into his hands. Copies of this hammer were used as a protective force against lightning and have been discovered in chimney brickwork and rafters of dwellings dating from the days of the Vikings. The use of protective amulets in the form of hammers was a widespread practice. After the victory of Christianity, the power of the hammer was replaced by that of the cross in popular.

In the Eskimo languages, the word for person or human is inu. Various Eskimo groups use Inu as part of their names for themselves – such as the Inuit, Inupiak, Inuktitut, Inuttut, Inuvialukton, and Inuinaqtun. Invik means the people place – or town. Inuvik can refer to any settlement, but it is also the name of a particular Arctic town in the Northwest Territories.

Vik is a word that can be found around the world from India to Alaska and is always associated with family, home or dwelling place. The ancient Indo-European word wika meant clan or extended family; and from that origin, many of the European languages from Sanskrit to Old Norse have some form of the word. The Sanskrit word vis derives from the same root meaning home or dwelling. The word is also related to the Latin vicus, meaning a neighbourhood or town quarter, and from this Latin origin derives English words such as the word vicinity. In Old Norse vik referred to dwellings along a creek, bay or inlet, and the people who live in these became known as Vikingar or Vikings. The word was also used in Old English or Anglo-Saxon as wic or wik originally meaning camp, but later becoming the word for town. It appears in Dutch in a similar way as wijk meaning neighbourhood in a town.

The widespread use of vik (also spelled wick, wijk, and wich) can be seen in many town names that have one of these forms of vik as a suffix: Anvik, Noorvik (Alaska); Inuvik, Aklavik (Canada); Gactwick, Norwich (England); Rikswijk, Waalwijk (Netherlands); Vikevik, Narvik (Norway); Prestwick (Scotland); Studsvik, Valvik (Sweden).

*Bergens University Museum

FINANCIAL INFORMATION

Invik & Co. AB publishes financial information according to the following schedule:

- Year-end Report, in February
- Annual Report, in April
- Interim Report January – March, in April
- Interim Report January – June, in August
- Interim Report January – September, in October

INVIK & CO. AB

ANNUAL REPORT 2000

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MANAGING DIRECTOR'S STATEMENT

NET ASSET VALUE AND INCOME

During Invik & Co. AB's fifteen-year history, the growth in net asset value has been equivalent to an annual return of 43 %, calculated on the basis of the net asset value of SEK four per share that originally (1985) existed in the company. This can be compared with an annual return, according to the Affärsvärlden composite Index, of 18 % during the same period.

Invik's net asset value at year-end, defined as equity after adjustment for the premium over the book value of listed securities in the long-term securities portfolio before tax, amounted to MSEK 7,829 or SEK 1,009 per share. The premium over the book value of the securities portfolio was MSEK 5,510 at December 31, 2000.

The consolidated operating income after financial items in accordance with the acquisition method was MSEK 113.2. Profit after tax was MSEK 88.0, equivalent to SEK 11.3 per share, compared with MSEK 33.2 and SEK 4.4 per share for the previous year. The profit after financial items in accordance with the equity method, which is presented in a note, amounted to MSEK 2,768.5 (421.9).

BUSINESS EVENTS IN 2000

The Annual General Meeting of Modern Times Group (MTG) held in May, resolved in favour of distributing ("fission") all the shares in Metro International S.A. to MTG's shareholders.

Invik's long-term securities portfolio has thus been expanded to include a large holding in Metro. During the summer the public offer from Tele2 (formerly Netcom) to sell our holding in Société Européenne de Communication S.A (SEC) in return for shares in Tele2 was accepted.

Banque Invik S.A., which is wholly owned by Invik, made further good progress during the year, with all business segments reporting improved results. The business was not affected by the uncertainty on stock markets, mainly due to their clients' long-term investment policy. Funds under management and the number of savers in fund manager Moderna Fonder's three index funds increased sharply during the year, partly thanks to successful participation in the premium pension fund selection process during the autumn.

As part of the re-orientation of its business towards consumers and small companies, Atlantica has changed its name to Moderna Försäkringar, while retaining the product name Atlantica for pleasure boats insurance and Netviq for online insurance. The product range has been broadened to include health, accident and life insurance via the life insurance company Netviq Liv.

Modern Privat Kapitalförvaltning offers the market sophisticated asset management services based on analysis of fundamentals and a high level of personal service. Total assets under management amounted to MSEK 5,500. OP Financial Services AB was acquired in the third quarter.

Fischer Partners Fondkommission, in which Invik has a 50 % interest, offers analysis-based stockbroking services to Swedish and international institutions as well as to a growing number of private clients. The company's share of trade on the Swedish stock market was 2.7 % during the year and the company is market maker for 19 companies on the SBI List.

OBJECTIVE

The object of Invik's operations is to obtain more than satisfactory increase in net asset value without regard to short-term effects on operating income. Growth of net asset value will be achieved via an effective management of major investments in a small number of listed companies, as well as investments in and the development of small and medium-sized subsidiaries and associate companies within, primarily, finance and insurance.

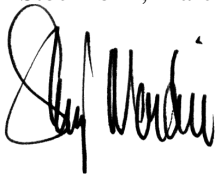
To a great extent Invik shares ownership and therefore also tradition with Kinnevik. The basic values are freedom of action, independence and the insight that convention may often be right in principle but is almost always misguided in practice. While the company's focus and methods are long-term, price is an important factor in buying and selling and therefore the timing of individual transactions may be extremely opportunistic and often contrarian in nature.

The parent company is to have a small but efficient administration. Administrative tasks shall, as much as possible, be taken care of by each respective subsidiary. The parent company's management shall concentrate on the guidance and control of the operations and provide information to the Board, shareholders and financial market.

OUTLOOK

Invik's net asset value and stock exchange value have developed favourably during the company's fifteen-year history, although the past year's general decline in prices also affected Invik. The long-term securities portfolio consists primarily of holdings in companies active in high growth markets. Our own activities within finance and insurance are progressing well and hold out promise for the future. Now, after 26 years within "Our Group", as I hand over the reins for Invik to Thomas Jönsson, currently our deputy MD, I do so in the conviction that we shareholders can look forward to the future with confidence.

Stockholm, March 2001

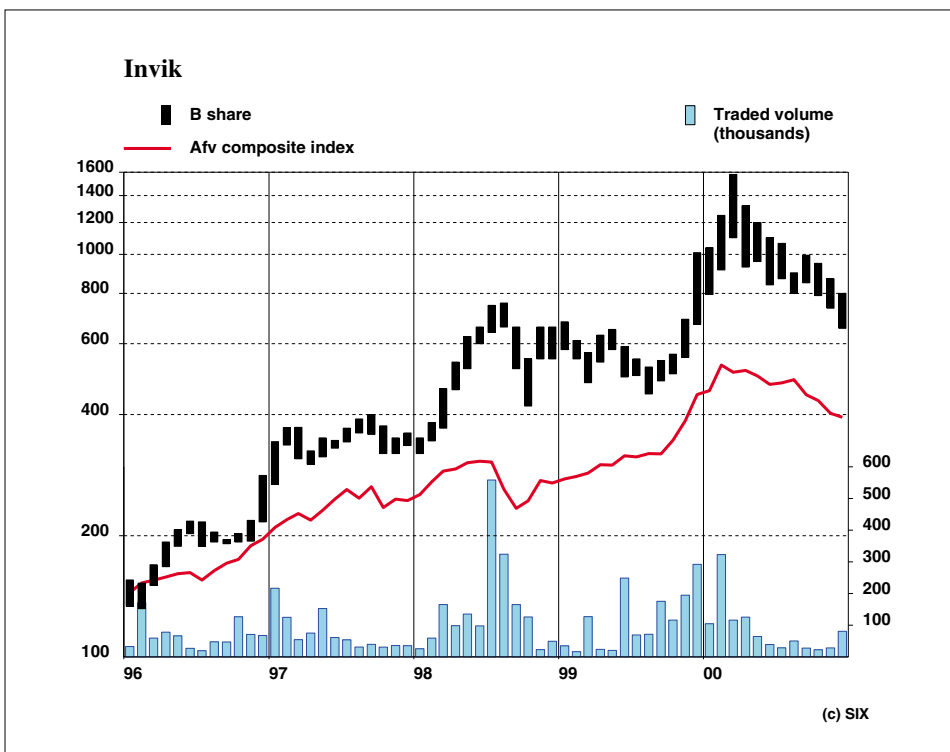
A handwritten signature in black ink, appearing to read 'Stig Nordin', with a stylized, cursive script.

Stig Nordin

THE INVIK SHARE

The Invik share are listed on the Stockholm Stock Exchange O List. The buying price as at 31 December 2000 was SEK 770. Based on the first day of trading, which was 1 July 1987, the increase in the share price has amounted to around 3,400 %, which represents a yearly average increase of 30 %.

Invik's Articles of Association stipulate that the company's operations shall be primarily aimed at generating profit for the shareholders. This includes, in addition to yield from dividend, appreciation in the value of the company. From the point of view of return, appreciation in value is the most important factor. In this context, it is the company's policy to make only minor cash payments on an on-going basis. In the years when substantial capital gains are reported, bonuses may be distributed.



Highest and lowest prices paid by month for the Invik share from 1996 to 2000, and the composite index and traded volume for the same period.

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Invik owns a long-term securities portfolio in a small number of listed companies. As a long-term investor, Invik believes it is of great importance to hold high-voting shares since this makes it possible to exert significant influence over the running of the companies. Historically, A-shares have traded at a premium. Foreign investors tend to buy low voting shares (B-shares) mainly because of the lower liquidity of A-shares, which means that these shares now trade at a discount. Shareholders with a short investment horizon should be aware that A-shares may be traded at an even larger discount in the future on account of their lower liquidity.

OWNERSHIP STRUCTURE

Owner	Class		Percentage of	
	A shares	B shares	Equity	Votes
Emesco-group	1,100,230	41,579	14.7	26.6
Jan Hugo Stenbeck	477,000	0	6.1	11.5
Kinnevik incl. subsidiaries	380,351	11,079	5.0	9.2
Sapere Aude Trust	224,563	3,225	3.0	5.4
Sjätte Allmänna Pensionsfonden	203,402	130,610	4.3	5.2
Banco fonder	153,025	0	2.0	3.7
SEB-fonder	28,828	421,572	5.8	1.7
Björn and Marie Wissén	67,622	44,852	1.4	1.7
MSF-Mutual Funds USA	0	683,694	8.8	1.6
Alecta pensionsförsäkring	44,840	147,877	2.5	1.4
Other shareholders	1,073,472	2,522,179	46.4	32.0
	3,753,333	4,006,667	100.0	100.0

The number of shares held by the ten largest shareholders in Invik, proportion of shares and votes as recorded in the VPC share register of 29 December 2000.

HISTORICAL BACKGROUND

Invik has had its current business orientation since the beginning of 1985. The formation of the company took place following the split of the operations of Industriförvaltnings AB Kinnevik at the time, into one part for long-term industrial management and corporate development, and one part to be engaged in capital and finance market activities. The latter part was assigned to Invik – at the time a wholly-owned subsidiary of Kinnevik – at which time the shareholders of Kinnevik were invited to subscribe for shares in the company.

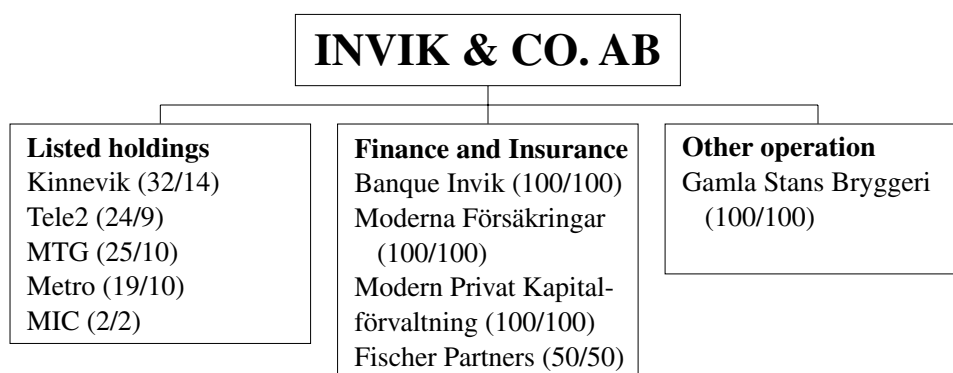
Before the offer to Kinnevik's shareholders, mutual option agreements were drawn up between Invik and Kinnevik and Kinnevik granted a long-term loan of SEK 400 million. The option agreements with Kinnevik were wound up in 1995 and the remaining financial relations between the companies were dissolved during 1999.

OPERATIONS AND ORGANIZATION

The Invik Group consists of the Parent Company Invik & Co. AB as well as a number of operating subsidiaries. The Parent Company is a holding company, which, amongst other things, manages a long-term securities portfolio. The subsidiaries are primarily active in the areas of Finance and Insurance. In addition, there is some Other operation, mainly a small brewery operation.

The long-term securities portfolio consists of substantial investments in a small number of listed companies in which Invik seeks to exert influence by means, amongst other things, of board representation.

The over-all structure of the Group is shown in the figure below:



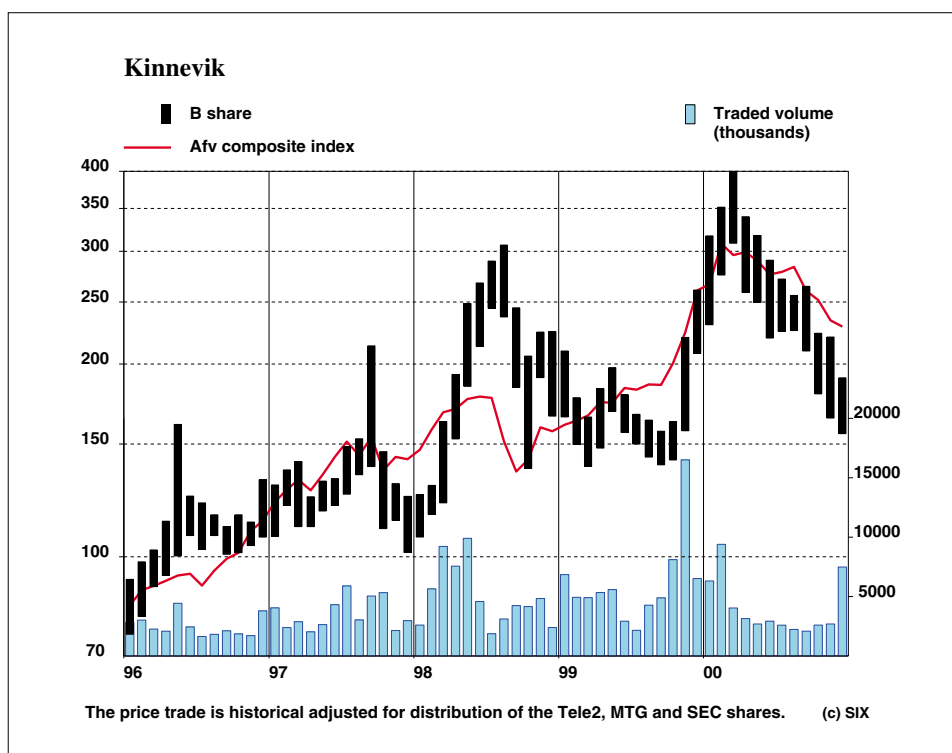
Figures in brackets denote votes/equity in the various companies as at 31 December 2000.

LISTED HOLDINGS

INDUSTRIFÖRVALTNINGS AB KINNEVIK

The market value of Invik's shareholding in Kinnevik amounted as at 31 December 31 2000 to MSEK 1,502. The holding corresponds to 13.5 % of the equity and 32.2 % of the votes. At 20 February 2001 the market value was MSEK 1,817. Kinnevik's shares are listed on the Stockholm Stock Exchange A list.

Industriförvaltnings AB Kinnevik is, historically speaking, Invik's most important investment. Since 1976 the Kinnevik share, via price increases and dividends, including subscription offers, has yielded an average effective return of 25 % per year.



Highest and lowest prices paid by month for the Kinnevik share from 1996 to 2000, and the composite index and traded volume for the same period.

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The value of Kinnevik's holdings in listed shares amounted at year-end to MSEK 14,570. The holding consists primarily of shares in Millicom International Cellular S.A. ("MIC") (34 %), Tele2AB (formerly Netcom) (16 %), and Modern Times Group MTG AB and Metro International S.A., with 9 % of the equity in each case.

Korsnäs is Kinnevik's largest business area and has its main production facilities in Gävle with an annual capacity of 660,000 tonnes. The entire production of sulphate pulp is processed into paperboard, sack paper and kraft paper, and fluff pulp. Paperboard has developed into the largest product area, including beverage board, which is used to make packaging for liquids, and white top kraft board, which is used for the outer layer of corrugated board packaging. Korsnäs's turnover amounted to MSEK 5,209 (4,984) and its operating profit to MSEK 262 (503). A charge of MSEK 383 relating to severance pay and trimming of the work force was taken against the result for 2000.

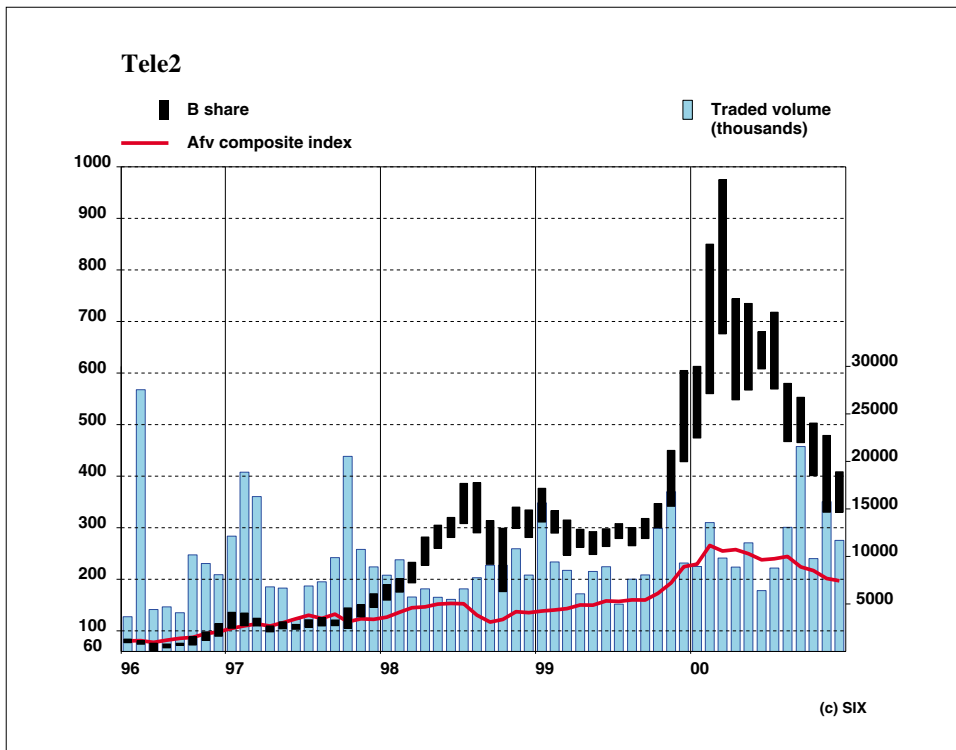
The customer services company Transcom has continued to grow strongly. During the first quarter of 2000, Kinnevik-owned Transcom AB (active in Sweden, Norway, Denmark and Finland) merged with Transcom Europe S.A. (active in Germany, Holland, France, Switzerland, Austria, Italy and Luxembourg). The merged company was named Transcom WorldWide S.A. (Transcom). At the end of 2000 Transcom had 5,500 employees. The Board of Kinnevik has decided to propose to the Annual General Meeting that the shares in Transcom be distributed to Kinnevik's shareholders.

Kinnevik is continuing its tradition of developing and investing in new lines of business, among which may be mentioned Acando AB, Cherryföretagen AB, Goodguy Svenska AB and Viking Telecom AB.

Kinnevik's net turnover amounted to MSEK 7,019 (6,227). The profit after financial items amounted to MSEK 8,865 (587). The result includes income from corporate development and net capital gains on sales of securities of MSEK 8,390 (102).

TELE2 AB

The market value of Invik's holding in Tele2 (formerly Netcom) was MSEK 4,638 as at 31 December 2000. The holding corresponds to 8.9 % of the equity and 24.0 % of the votes. On 20 February 2001 the market value was MSEK 4,693. In 1996 Industriförvaltnings AB Kinnevik distributed the shares in Tele2 to its shareholders.



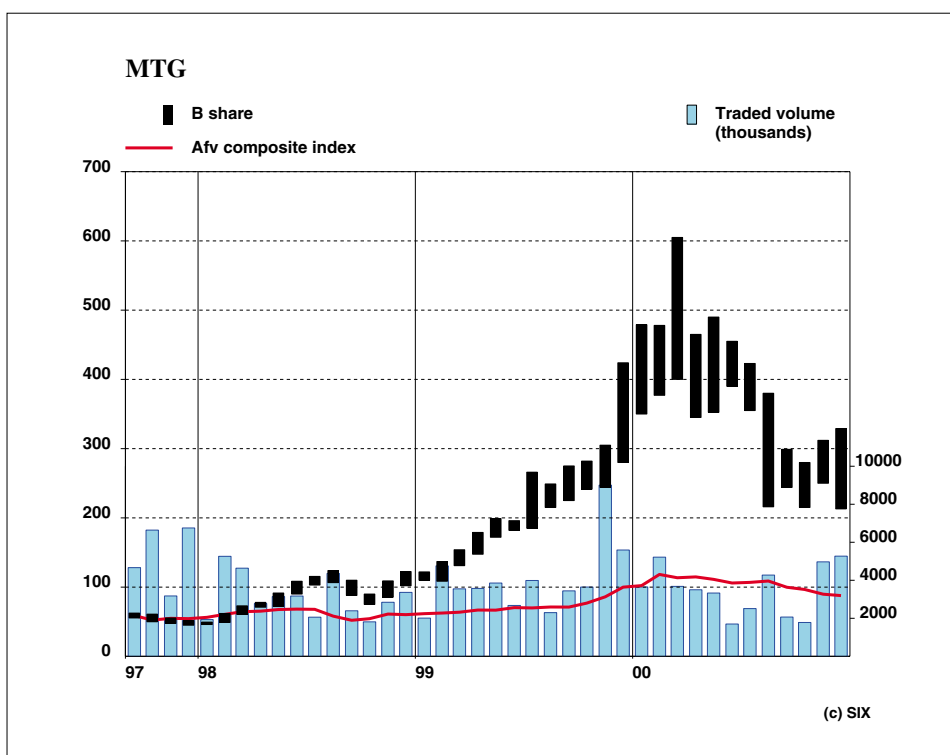
Highest and lowest prices paid by month for the Tele2 share from 14 May 1996 to December 2000, and the composite index and traded volume for the same period.

Tele2's shares are listed on the Stockholm Stock Exchange Attract 40 List and on Nasdaq in New York.

Tele2 was formed in 1993 and is a leading alternative, pan-European telecom provider, active in mobile GSM services, public tele- and datacommunications and Internet, under the brand names of Tele2, Tango, Comviq and Q-GSM, and serving more than 9 million customers in 20 countries. Tele2 also runs Datametrix, which specialises in systems integration, Optimal Telecom, 3C Communications, which sells telephony and Internet services via payphones and Internet terminals, Transac, a company for data processing of card transactions and invoices, etc, C3, which offers

pre-paid telephone vouchers for fixed telephony, and IntelliNet, a fixed telephony service with a “lowest price guarantee”. The Group also provides cable TV services in Sweden, Estonia and Lithuania under the names of Kabelvision, Tele2 and C-Gates, as well as the Internet portal Everyday.com, which is a joint venture with Modern Times Group.

During the year Tele2 acquired 99.7 % of the shares in Société Européenne de Communication S.A. (SEC). Net turnover for the year as a whole amounted to MSEK 12,470 (8,193) and the profit after financial items was MSEK 186 (4,178). The result for the previous year included capital gains of MSEK 3,228 on company divestments.



Highest and lowest prices paid by month for the MTG share from 18 September 1997 to December 2000, and the composite index and traded volume for the same period.

MODERN TIMES GROUP MTG AB

The market value of Invik's holding in MTG as at 31 December 2000 was MSEK 1,522. The holding corresponds to 9.6 % of the equity and 25.4 % of the votes. On February 20, 2001 the market value was MSEK 1,819. MTG's shares are listed on the Stockholm Stock Exchange Attract 40 List and on Nasdaq in New York.

Twelve years ago Industriförvaltings AB Kinnevik established the first commercial TV channel in Sweden and Scandinavia. This was the beginning of what is today the Modern Times Group MTG AB. Shares in MTG were distributed to Kinnevik's shareholders in 1997. MTG has been a leader in breaking monopoly and oligopoly within the media sector and is today established as one of the largest media companies in Scandinavia and the Baltic region. The shares in its subsidiary Metro International S.A. were distributed to MTG's shareholders during the year.

MTG conducts its business through seven divisions: Viasat Broadcasting (free-TV and pay-TV, which broadcasts 18 TV channels in 8 countries), Radio (7 networks in 5 countries), New Media (Everyday as an interactive TV portal and Internet portal, text TV), Publishing (daily financial newspaper, other financial information, magazines and books), Modern Interactive (traditional homeshopping, e-business and logistics), SDI Media (subtitles and dubbing), and Modern Studios (content production and film/program rights library).

Net turnover increased by 21 % in 2000 to MSEK 5,431 (4,491) and profit after financial items amounted to MSEK 407 (178).

METRO INTERNATIONAL S.A.

The market value of Invik's shareholding in Metro amounted to MSEK 512 at 31 December 2000. The holding corresponds to 9.5 % of the equity and 18.9 % of the votes.

On 20 February 2001 the market value was MSEK 530. Metro is listed on the Stockholm Stock Exchange O-List and on Nasdaq in New York.

Metro publishes and distributes daily free newspapers, with 19 titles in 14 countries: Stockholm, Göteborg, Malmö, Helsinki, Prague, Budapest, Holland, Zurich,

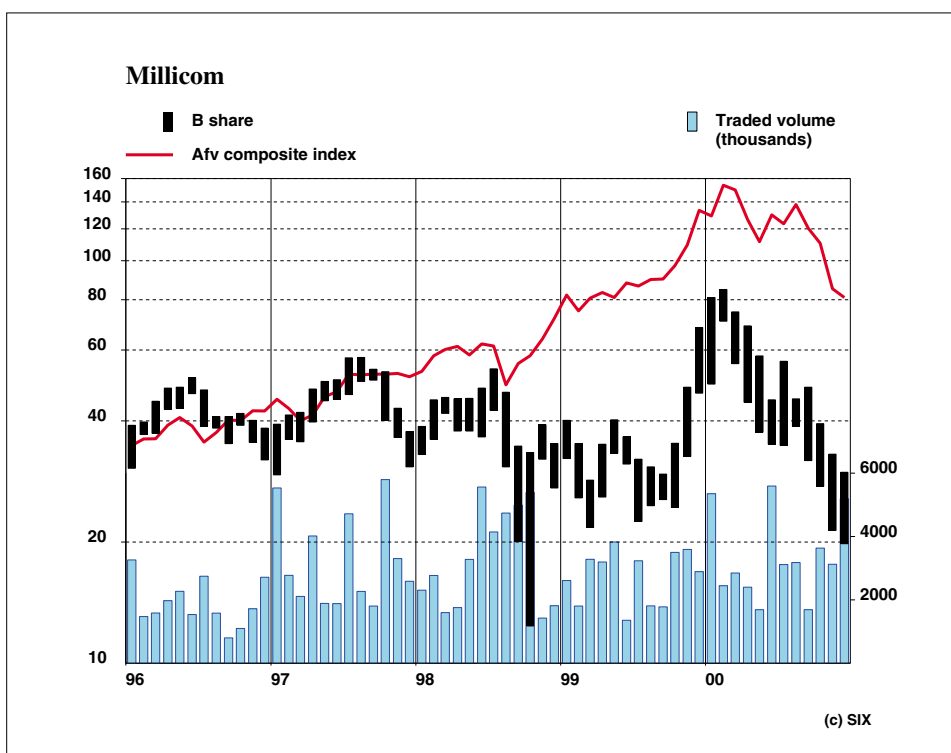
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Santiago, Rome, Philadelphia, Toronto, Buenos Aires, Milan, Warsaw, Athens, Montreal and Barcelona.

Net turnover increased by 47 % to MUSD 92 in 2000, and the loss after net financial items was MUSD 68 (loss 15).

MILLICOM INTERNATIONAL CELLULAR S.A.

The market value of Invik's holding in MIC amounted to MSEK 218 as at 31 December 2000. The holding corresponds to 2.3 % of the equity and votes. As at 20 February 2001 the market value was MSEK 281. The share is listed on Nasdaq in New York and the Luxembourg Stock Exchange.



Highest and lowest prices paid by month for the MIC share from 1996 to 2000, and the composite index and traded volume for the same period.

MIC is today one of the world's leading operators of mobile telephony services, with activities in Asia, Latin America, Russia and Africa. The company is mainly active in growth markets where access to land-based telephony services is insufficient. The time and costs required to establish land-based telephony in these countries are significantly higher than for mobile telephony.

MIC currently has large stakes in 34 companies in 21 countries which, taken together, represent a market of 570 million people. In 2000, the total subscriber base of these companies grew by 55 % to 3,147,182. During the year, MIC was awarded a licence to provide mobile telephony services in Laos and Sierra Leone as well as a second international gateway in Cambodia.

In September MIC accepted the offer to sell its shares in Société Européenne de Communication S.A. (SEC) to Tele2 in return for shares in Tele2, after which MIC's total holding in Tele2 corresponded to 13.7 % of the equity. The capital gain on the transaction amounted to MUS\$ 610.

Net turnover amounted to MUS\$ 571 (453). Operating income before depreciation amounted to MUS\$ 229 (186). Income after financial net amounted to MUS\$ 569 (126).

FINANCE AND INSURANCE

BANQUE INVIK S.A.

Banque Invik S.A., which is registered in Luxembourg and has been operating banking activities since 1989, is a wholly owned subsidiary of Invik. The business is partly conducted at the head office in Luxembourg and partly at the Stockholm branch, which was established in 1996.

The business concept is to be a private bank with the continental European tradition for such institutions as the model. The bank offers qualified advisory services regarding asset management to wealthy private individuals. Furthermore, Banque Invik offers financial advisory services to companies, provides credit card services and operates fund management.

Banque Invik carries on foreign exchange and securities trading operations for its clients without taking any positions of its own. The bank's financial advisory services are aimed at investments with low, well-calculated risks. The credit policy applied in granting loans is very restrictive.

Provision of credit cards is a combination of financing and payment services. Banque Invik is a member of the VISA and Mastercard/Eurocard organizations in Europe. The bank's credit cards are primarily aimed at wealthy private individuals, not only its own private banking clients but also clients of other banks.

In the asset management sector, Banque Invik has marketed since 1993 a selection of funds that are managed by external fund managers under the umbrella name of Master Portfolio. The Modern Master Portfolio Fund SICAV was registered in December 2000. This is a fund of funds with the same placement policy as the Master Portfolio has had since 1993.

The Modern Funds SICAV is a Luxembourg-registered umbrella fund containing eleven different index funds. In Sweden the fund manager markets three index funds under the name of "Moderna Fonder". Investors in Moderna Fonder are able to save in three different index funds: an equity index fund ("Sverige Topp 30"), a short fixed-income index fund ("Sverige Ränta") and a long fixed-income index fund ("Sverige Obligation"). In addition, there are eight index funds which track the indexes on the major stock exchanges in Europe and the Euro short fixed income and bond markets. The Modern Funds' index funds offer a cost-effective vehicle for saving to investors in Sweden and other West European countries. During the year the assets under management in the Swedish index funds increased significantly, mainly thanks to successful participation in the choice of premium pension fund during the autumn of 2000.

Banque Invik also manages Our Fund, a Luxembourg-registered fund that invests in the six listed companies that are members of the informal group of companies that includes Invik, which we call Our Group. The listed companies in which Our Fund

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invests, according to a given formula, are Tele2AB (formerly NetCom AB), Millicom International Cellular S.A., Modern Times Group MTG AB, Industriförvaltnings AB Kinnevik, Metro International S.A., and Invik & Co. AB.

2000 was yet another year of growth and earnings improvement. Gross revenue rose by 45 % as a result of a 36 % increase in net interest and a 48% increase in commission income. All of the bank's business segments contributed to the increase in volume. The balance sheet total increased by 85 % to SEK 3.6 billion. Over and above this, the bank's deposit account clients have funds SEK 2.9 billion under management by the bank.

Commission income from financial advisory services for corporate clients increased during the year. During the year, financing projects totalling MSEK 900 for MTG and MUSD 150 for Tele2 (formerly NetCom) were successfully completed. Refinancing projects were also successfully completed for several of Millicom's subsidiaries in various parts of the world. Although income within this line of business naturally varies from one year to the next, a general increase in volume is expected.

During the year the bank advised Tele2 in connection with the company's public offer for all the outstanding shares in Société Européenne de Communication S.A., an acquisition valued at approximately SEK 22 billion.

The bank's operating income amounted to MSEK 11.6, which may be compared with MSEK 8.4 for the previous year.

Banque Invik's summary income statements and key ratios for the period 1998-2000 (MSEK):

	1998	1999	2000
Operating income	5.7	8.4	11.6
Net income for the year	2.1	0.8	7.3
Solvency ratio (%)	205	145	169
Liquidity ratio (%)	59	55	66
Number of employees	28	30	37

MODERNA FÖRSÄKRINGAR AB

Moderna Försäkringar is a wholly owned subsidiary of Invik. The company was founded in 1916.

The process of converting the Atlantica insurance company from a widely diversified insurance company with a focus on industrial and marine insurance into a niche company - Moderna Försäkringar - concentrating on insurance for private individuals, organizations and smaller companies, was completed during the year. The transfer of the industrial and marine insurance portfolio to Sampo was carried out according to

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plan. In addition, an agreement was reached at the end of the year with InterHannover on the sale of the aviation insurance portfolio. The transfer was completed on March 1, 2001.

During the year a licence was obtained to provide life insurance through Netviq Liv AB. The company was launched at the end of June, and it markets products such as life, accident and health insurance in its own name, and under Moderna Försäkringar's name.

Moderna Försäkringar and its sister company are consequently engaged in insurance within the pleasure boat, consumer, life, specialised motor and business insurance segments. Claims settlement relating to the transferred portfolios has been placed in a separate run-off unit.

The re-orientation of the business has been successful in terms of volume and market profile. Premium volumes have risen rapidly in all segments of the business. Total premium income in the core segments rose by MSEK 65 (28 %) during the year, which offset the volume shortfall resulting from the portfolio sales.

The run-off unit incurred a loss as a result of non-recurring costs associated with winding up the business and higher claims costs. The company no longer accepts inwards reinsurance business and the existing portfolio incurred a deficit at the same level as in the previous year.

Moderna Försäkringar's summary income statements and key ratios for the period 1998-2000 (MSEK):

	1998	1999	2000	2000*
Premiums earned	443.3	467.2	401.9	301.3
Technical operating income	-26.6	-44.5	-40.6	-9.8
Income before taxes	-12.2	-32.8	0.4	31.1
Operating expenses ratio (%)	27.4	27.7	28.5	23.9
Claims expenses ratio, gross (%)	173.0	111.7	93.6	71.0
Consolidation ratio (%)	218	264	279	322
Number of employees	82	77	59	51

*Excl. Run-off unit

MODERN PRIVAT KAPITALFÖRVALTNING MPK AB

The MPK Group, which is wholly owned by Invik, is engaged in asset management, fund management and the provision of financial advisory services. The MPK Group has funds of SEK 7 billion under management and more than 8,000 clients.

Modern Privat Kapitalförvaltning MPK AB offers asset management services based

on sophisticated analysis of fundamentals and a high level of personal service. The company also acts as an issuing house. MPK has some SEK 6 billion under management and has 1,400 clients, including private individuals, companies, foundations and religious communities.

Aktie-Ansvar AB is engaged in fund management through Ansvar Equity Fund Sweden, Ansvar Income Fund and Equity-Ansvar Europe. The fund company has some 5,500 clients and is affiliated to PPM. Funds under management amount to almost SEK 1 billion. The funds have an ethical profile and provide facilities for saving for the benefit of charitable organizations, such as local church congregations and denominations. Aktie-Ansvar's funds have been ranked among the best performing funds during the past few years.

OP Financial Services AB is a financial and accounting consultant.

The profit after financial items amounted to MSEK 19.7 (7.6).

FISCHER PARTNERS FONDKOMMISSION AB

Invik has a 50 % interest in Fischer Partners Fondkommission AB.

Fischer Partners is engaged in stockbroking, corporate finance and asset management.

The company had a 2.7 % (3.2) share of the turnover on the Stockholm Stock Exchange during the year. Fischer's stockbroking clients are mainly foreign and Swedish institutional investors and active private individuals. The company is currently market maker for 19 companies on the Nordic Growth Market (formerly the SBI list).

Asset management mainly consists of discretionary management with total funds of MSEK 1,850 under management. Fischer also manages two funds, the newly listed Farsalos fund and the Stock Picking Fund.

The profit before appropriations and tax amounted to MSEK 65.5 (28.6).

OTHER OPERATION

GAMLA STANS BRYGGERI AB

The brewery and restaurant operations are run under the name of Gamla Stans Bryggeri AB.

The brewery and restaurant are located in one of the old customs houses on Skeppsbron in Gamla Stan, Stockholm. The combination of brewery, bar and restaurant is the first of its kind in Sweden.

During the year the business at the brewery in Gävle was wound up and costs were reduced. The operating result is still negative.

FINANCIAL HIGHLIGHTS

The Invik Group's assets consist to a large extent of publicly traded securities. Consequently, the Invik share should be valued based on the net asset value and its variations.

The key ratios below are based on the consolidated accounts in accordance with the acquisition method.

	1996	1997	1998	1999	2000
Income statement items					
(SEK million)					
Net sales	636	552	639	709	817
Result after financial items	-2	101	447	15	113
Net income for the year	9	97	462	33	88
Balance sheet items (SEK million)					
Equity	738	1,265	2,102	2,250	2,319
Balance sheet total	3,639	3,483	4,714	5,350	7,890
Net asset value (SEK million)	1,862	3,056	6,343	12,733	7,829
Key ratios					
Equity ratio I (%), after full conv.	20.9	36.3	48.4	42.1	29.4
Equity ratio II (%), after full conv.	39.6	57.9	74.3	80.4	58.4
Debt/equity ratio (multiple)	3.8	1.6	1.2	1.3	2.3
Proportion of risk-bearing capital (%)	23.8	39.4	46.6	43.4	30.6
Data per share (SEK)¹					
Market price, Dec 31	300	355	660	1,010	770
Net asset value, Dec 31, after full conv.	367	452	840	1,641	1,009
Equity, Dec 31, after full conv.	145	187	271	290	299
Earnings after taxes	1,75	16,40	60,20	4,39	11,34
Dividend	1,00	2,00	2,00+5,33 ²	3,00	6,00 ³

¹ The number of outstanding shares was 5,070,000 for the years 1993-1996. On 1 January 1999 the number of outstanding shares was 7,760,000. The average number for 1999 was 7,547,000.

² For 1998 the dividend consisted of a cash dividend of SEK two (2) together with a dividend of one new share in Invik for each 100 old shares with a value of SEK 5.33.

³ For 2000 the proposed dividend is stated.

Definitions

Equity ratio I	Equity, plus minority interest, divided by the balance sheet total.
Equity ratio II	Net asset value, plus minority interest, divided by the balance sheet total, adjusted for surplus value/deficit in holdings of publicly traded securities.
Debt/equity ratio	Debts, minus liquid assets, divided by equity.
Net asset value	Equity, adjusted for surplus value/deficit in the long-term securities portfolio without regard to tax effects.
Earnings after taxes	Net profit for the year divided by the average number of outstanding shares.
Proportion of risk-bearing capital	Equity, plus deferred tax liability, plus minority interest, divided by the balance sheet total.

NET ASSET VALUE CALCULATION

Invik's net asset value is calculated as the Group's equity adjusted for surplus value/deficit in holdings of publicly traded securities. The market value of other holdings is assumed to be equivalent to the book value.

The net asset value as at 31 December 2000 was SEK 7,829 million, corresponding to SEK 1,009 per share, after full conversion and before deferred tax. The deferred tax on the surplus value on the listed holdings is about 28 %.

SEK million	Market value	Book value	Net asset value
Invik			
Recorded equity			2,319
Kinnevik	1,502	814	688
Tele2	4,638	1,528	3,110
MTG	1,522	267	1,255
MIC	218	93	125
Metro	512	180	332
Net asset value before tax			7,829*

* SEK 1,009 per share, after full conversion.

The net asset value as at 31 December 2000 is based on the following share prices:

Kinnevik A	175.0 SEK	Kinnevik B	181.0 SEK
Tele2 A	352.0 SEK	Tele2 B	392.0 SEK
MTG A	238.5 SEK	MTG B	250.0 SEK
Metro A	71.0 SEK		
MIC	204.5 SEK	((Exchange rate SEK 9.51 per USD))	

The net asset value as at 20 February 2001 was SEK 1,107 per share.

ADMINISTRATION REPORT

OBJECTIVE

The objective of Invik's business activities is to achieve more than satisfactory sustainable increase in net asset value regardless of the short-term effects on the operating income.

During Invik's fifteen-year history the appreciation of the net asset value has been equivalent to an annual return of 43 %, calculated on the basis of the net asset value of SEK four per share that originally (1985) existed in the company. This can be compared with an annual return, according to Affärsvärlden's composite index, of 18 % during the same period.

ORGANIZATION

The Invik Group consists of the Parent Company Invik & Co. AB as well as a number of operating subsidiaries. The Parent Company is a holding company, which, amongst other things, manages a long-term securities portfolio. The long-term securities portfolio consists primarily of larger investments in a small number of publicly-traded companies in which Invik seeks to exert influence, including board representation. The subsidiaries are primarily active within the areas of Finance and Insurance. There is also some Other operation, a small brewery operation.

OPERATIONS IN 2000

Tele2's (formerly NetCom) offer during the third quarter to exchange shares in Société Européenne de Communication S.A. for shares in Tele2 was accepted.

Shares in Metro International S.A. have been received by way of dividend (fission) from Modern Times Group MTG AB.

In June, Atlantica's insurance portfolio, mainly relating to transportation and shipping insurance, was divested and the name of the company was changed to Moderna Försäkringar AB.

Modern Privat Kapitalförvaltning MPK acquired OP Financial Services AB in the third quarter.

THE LONG-TERM SECURITIES PORTFOLIO

The market value of the long-term securities portfolio amounted as at year-end to SEK 8,392 million (13,059). The acquisition value amounted to SEK 2,882 million (2,577).

INVIK & CO.

The long-term securities portfolio as at December 31, 2000 consists of shares in Tele2 AB ("Tele2"), Industriförvaltnings AB Kinnevik ("Kinnevik"), Modern Times Group MTG AB ("MTG"), Metro International S.A. ("Metro"), and Millicom International Cellular S.A. ("MIC").

- Tele2, 9,642,608 class A shares and 3,172,196 class B shares, equivalent to 24.0 % of the votes and 8.9 % of the equity.
- Kinnevik, 6,166,387 class A shares and 2,336,936 class B shares, equivalent to 32.2 % of the votes and 13.5 % of the equity.
- MTG, 6,381,249 class A shares, equivalent to 25.4 % of the votes and 9.6 % of the equity.
- Metro, 7,214,582 class A shares, equivalent to 18.9 % of the votes and 9.5 % of the equity.
- MIC, 940,418 shares, and options equivalent to 186,520 shares. The total holding is equivalent to 2.3 % of the votes and the equity.

CONSOLIDATED INCOME

The consolidated income after financial items according to the acquisition method was SEK 113.2 million (15.2). Income after tax amounted to SEK 88.0 million (33.2).

The consolidated income above does not include the profit participation in the Parent Company's associated companies.

The Board of Directors believes, with the support of the company's auditors and established practice, that the acquisition method, with the supplementary information regarding surplus values in the securities portfolio, provides a better reflection of Invik's development.

The consolidated income in accordance with the equity method is shown in note 1.

FINANCIAL POSITION

The Group's liquidity reserve (excluding funds in the banking and insurance operations), i.e. liquid funds and unutilized credits, amounted at year-end to SEK 407.6 million (170.0). In addition, assets consisted largely of securities in listed companies, that are realizable.

EARNINGS PER SHARE

The earnings per share amounted to SEK 11.34 (4.39).

PARENT COMPANY

Income after financial items amounted to SEK 97.7 million (82.3). Income after tax amounted to SEK 58.5 million (152.4).

PERSONNEL, SALARIES AND REMUNERATION

The average number of employees in the Parent Company during the year was 4 (1). Remuneration to the Board of Directors and the Parent Company's Managing Director amounted to SEK 6.1 million (3.0).

Salaries and remuneration to other employees in the Parent Company amounted to SEK 7.9 million (2.6).

For further information see note 26.

WORK OF THE BOARD

Invik & Co AB's Board of Directors has held five minuted meetings during 2000.

The Board has adopted a working plan for the work of the Board and an instruction for the Managing Director.

PROPOSED ALLOCATION OF INCOME

The Group's unrestricted equity is SEK 1,203.0 million, after deduction of proposed allocations to restricted reserves.

The following amounts are at the disposal of the Annual General Meeting:

	SEK
Retained earnings	1,149,432,137
Net income for the year	<u>58,493,343</u>
	1,207,925,480

The Board of Directors and the Managing Director propose that the profits at the disposal of the Annual General Meeting be allocated as follows:

	SEK
Dividend to the shareholders	
SEK 6 per share	46,560,000
To be carried forward	<u>1,161,365,480</u>
	1,207,925,480

CONSOLIDATED INCOME STATEMENT

for the period 1 January – 31 December (SEK million)

	Note 1	2000	1999
Net sales	Note 2	817.4	708.5
Cost of goods and services supplied		–640.4	–580.5
Gross income		177.0	128.0
Selling expenses		–89.3	–94.4
Administrative expenses		–240.2	–142.9
Other operating revenue		11.2	8.5
Other operating expenses		–5.7	–1.9
Capital gains, shares		213.8	71.3
Dividend income		42.7	53.6
Operating income	Note 3, 26	109.5	22.2
Result from financial items			
Interest income and similar items	Note 5	59.3	17.8
Interest expenses and similar items	Note 6	–55.6	–24.8
Income after financial items	Note 7	113.2	15.2
Minority share in income for the year		0.3	0.1
Tax on income for the year	Note 8	–25.5	17.9
NET INCOME FOR THE YEAR		88.0	33.2

CONSOLIDATED CASH FLOW ANALYSIS INDIRECT METHOD for the period 1 January – 31 December (SEK million)

	2000	1999
Cash flow from current operations		
Operating income	109.5	22.2
Adjustments		
Depreciations	38.9	34.5
Dividends from associated companies	–30.2	–
Capital gains, shares	–213.8	–71.3
Translation differences	0.0	3.5
Interest and similar items	3.7	–7.0
Paid income tax	–7.0	–3.4
Minority shares in the net income for the year	0.3	0.1
	–98.6	–21.4
<i>Change in working capital</i>		
Change in inventory	5.4	–1.4
Change in current receivables	–253.6	42.3
Change in short-term investments	–1,509.0	–504.8
Change in short-term liabilities	1,593.5	500.1
Cash flow from current operations	–262.3	14.8
Investment operations		
Acquisition of intangible and tangible assets	–51.0	–70.6
Acquisition of financial assets	–937.2	–392.6
Sale of intangible and tangible assets	30.9	0.6
Sale of financial assets	538.8	268.2
Cash flow from investment operations	–418.5	–194.4
Financing activities		
New share issue	–	179.0
Change in minority interest	0.2	1.2
Increase in long-term liabilities	743.7	65.8
Dividend	–23.3	–56.9
Cash flow from financing activities	720.6	189.1
Change in liquid funds	39.8	9.5
Liquid funds at the beginning of the year	105.4	95.9
Liquid funds at year-end	145.2	105.4

CONSOLIDATED BALANCE SHEET

as at 31 December (SEK million)

Assets		2000	1999
Fixed assets			
Intangible assets			
Capitalized development costs	Note 9	12.1	16.0
Goodwill	Note 10	105.0	86.6
Total intangible assets		117.1	102.6
Tangible assets			
Land and buildings	Note 11	3.5	25.6
Machinery	Note 12	2.6	13.5
Equipment	Note 13	22.4	22.7
Total tangible assets		28.5	61.8
Financial assets			
Shares in associated companies	Note 15	2,820.1	2,048.0
Other securities held as fixed assets	Note 16	448.6	577.7
Total financial assets		3,268.7	2,625.7
Total fixed assets		3,414.3	2,790.1

INVIK & CO.

		2000	1999
Current assets			
Inventories	Note 17	1.3	6.7
Current receivables			
Accounts receivable – trade		33.5	36.8
Receivables from associated companies		175.7	23.1
Other receivables	Note 18	276.5	223.9
Prepaid expenses and accrued income	Note 19	124.5	66.1
Total current receivables		610.2	349.9
Investments			
Lending in banking business		1,354.4	984.7
Investment assets	Note 20	2,364.6	1,113.4
Total investments		3,719.0	2,098.1
Cash and bank balances		145.2	105.4
Total current assets		4,475.7	2,560.1
TOTAL ASSETS		7,890.0	5,350.2

Equity, Provisions and Liabilities		2000	1999
Equity	Note 21		
Restricted equity			
Share capital		7.8	7.8
Share premium reserve		990.2	990.2
Restricted reserves		118.4	34.7
Total restricted equity		1,116.4	1,032.7
Unrestricted equity			
Unrestricted reserves		1,115.0	1,184.6
Net income for the year		88.0	33.2
Total unrestricted equity		1,203.0	1,217.8
Total equity		2,319.4	2,250.5
Minority interest		3.1	3.3
Provisions			
Provisions for pensions and similar commitments		0.2	0.2
Provisions for deferred tax liability	Note 22	89.6	70.6
Total provisions		89.8	70.8
Liabilities			
Long-term liabilities			
Bank overdraft facilities	Note 23	496.0	139.0
Liabilities to credit institutions	Note 27	865.8	479.1
Total long-term liabilities		1,361.8	618.1

INVIK & CO.

		2000	1999
Current liabilities			
Liabilities to credit institutions	Note 27	157.0	170.9
Accounts payable – trade		17.2	9.2
Borrowing in banking business		2,300.4	1,502.1
Actuarial insurance liabilities		237.8	232.4
Liabilities to associated companies		1,067.8	288.7
Other liabilities	Note 24	236.7	150.2
Accrued expenses and prepaid income	Note 25	99.0	54.0
Total current liabilities		4,115.9	2,407.5
Total liabilities		5,477.7	3,025.6
TOTAL EQUITY, PROVISIONS AND LIABILITIES		7,890.0	5,350.2
 Pledged assets, contingent liabilities and other commitments			
Pledged assets	Note 27		
Pledged shares		1,264.0	769.9
Corporate mortgage		10.3	10.3
Total pledged assets		1,274.3	780.2
Contingent liabilities			
Guarantees for group companies		34.7	20.1
Other contingent liabilities		798.0	637.1
Total contingent liabilities		832.7	657.2
Commitments outside the balance sheet			
Unused part of credit limit		1,320.6	971.4

INCOME STATEMENT PARENT COMPANY

for the period 1 January – 31 December (SEK million)

		2000	1999
Net sales		16.6	12.7
Cost of goods sold and services provided		–7.6	–12.2
Gross income		9.0	0.5
Selling expenses		–	–
Administrative expenses		–71.2	–34.8
Operating income	Note 3, 26	–62.2	–34.3
Result from financial items			
Capital gains, shares		148.8	71.3
Dividend from associated companies		42.8	53.6
Result from other securities and receivables in the Group	Note 4	11.4	9.2
Interest income and similar items	Note 5	7.2	3.2
Interest expenses and similar items	Note 6	–50.3	–20.7
Income after financial items		97.7	82.3
Group contributions, given		–30.8	–4.6
Recovered write-downs of shares and receivables		–	59.8
Tax on income for the year	Note 8	–8.4	14.9
NET INCOME FOR THE YEAR		58.5	152.4

CASH FLOW ANALYSIS PARENT COMPANY

INDIRECT METHOD

for the period 1 January – 31 December (SEK million)

	2000	1999
Cash flow from current operations		
Operating income	–62.2	–34.3
Adjustments		
Depreciations	3.6	6.3
Dividends from associated companies	42.8	53.6
Interest and similar items	–31.7	–8.3
	–47.5	17.3
<i>Change in working capital</i>		
Change in current receivables	–108.3	–121.6
Change in short-term liabilities	–6.5	–31.8
Cash flow from current operations	–162.3	–136.1
Investment operations		
Acquisition of intangible and tangible assets	–1.0	–1.9
Acquisition of financial assets	–1,052.5	–287.1
Sale of intangible and tangible assets	0.2	0.2
Sale of financial assets	539.6	268.1
Cash flow from investment operations	–513.7	–20.7
Financing activities		
New share issue	0.0	179.0
Change in long-term liabilities	718.0	31.8
Dividend	–23.3	–56.9
Cash flow from financing activities	694.7	153.9
Change in liquid funds	18.7	–2.9
Liquid funds at the beginning of the year	0.0	2.9
Liquid funds at year-end	18.7	0.0

BALANCE SHEET PARENT COMPANY

as at 31 December (SEK million)

Assets		2000	1999
Fixed assets			
Intangible assets			
Capitalized development costs	Note 9	–	0.5
Tangible assets			
Land and buildings	Note 11	1.9	2.1
Equipment	Note 12	2.1	4.2
Total tangible assets		4.0	6.3
Financial assets			
Shares in group companies	Note 14	590.7	400.3
Shares in associated companies	Note 15	2,553.0	1,987.8
Other securities held as fixed assets	Note 16	359.9	377.8
Total financial assets		3,503.6	2,765.9
Total fixed assets		3,507.6	2,772.7

INVIK & CO.

		2000	1999
Current assets			
Current receivables			
Accounts receivable – trade		2.0	0.9
Receivables from group companies		223.9	215.1
Receivables from associated companies		105.2	13.1
Other receivables	Note 18	15.3	9.3
Prepaid expenses and accrued income	Note 19	1.1	0.8
Total current receivables		347.5	239.2
Cash and bank balances		18.7	0.0
Total current assets		366.2	239.2
TOTAL ASSETS		3,873.8	3,011.9

Equity, Provisions and Liabilities		2000	1999
Equity	Note 21		
Restricted equity			
Share capital		7.8	7.8
Share premium reserve		990.2	990.2
Restricted reserves		59.2	59.2
Total restricted equity		1,057.2	1,057.2
Unrestricted equity			
Profit brought forward		1,149.4	1,020.3
Net income for the year		58.5	152.4
Total unrestricted equity		1,207.9	1,172.7
Total equity		2,265.1	2,229.9
Provisions			
Provisions for deferred tax liability	Note 22	27.6	19.1
Liabilities			
Long-term liabilities			
Bank overdraft facilities	Note 23	496.0	138.0
Liabilities to credit institutions	Note 27	830.0	470.0
Liabilities to group companies		0.1	0.1
Total long-term liabilities		1,326.1	608.1

INVIK & CO.

		2000	1999
Current liabilities			
Liabilities to credit institutions	Note 27	0.0	45.0
Accounts payable – trade		1.3	0.9
Liabilities to group companies		240.3	100.3
Liabilities to associated companies		1.0	0.6
Other liabilities	Note 24	1.7	1.3
Accrued expenses and prepaid income	Note 25	10.7	6.7
Total current liabilities		255.0	154.8
Total liabilities		1,581.1	762.9
TOTAL EQUITY, PROVISIONS AND LIABILITIES			
		3,873.8	3,011.9
Pledged assets and contingent liabilities			
Pledged assets			
Pledged shares	Note 27	1,231.3	706.8
Contingent liabilities			
Guarantees for group companies		34.7	20.1
Other contingent liabilities		50.7	0.7
Total contingent liabilities		85.4	20.8

NOTES TO THE FINANCIAL STATEMENTS

Parent Company and Group
(SEK million)

ACCOUNTING PRINCIPLES

General

The consolidated accounts for Invik & Co. AB and its subsidiaries have been prepared in accordance with the Annual Accounts Act, observing the recommendations of the Swedish Financial Accounting Standards Council.

Valuation principles

When recording receivables and payables, provision for loss risk has been made on the basis of individual assessment.

Receivables and payables in foreign currency have been translated at the closing day rate. The difference between the acquisition rate and closing day rate is taken up as income. In the cases where hedging measures have been taken, the value recorded is based on the rate applicable to the hedging instrument.

Inventories are recorded at the lower of cost or market. Necessary provision for obsolescence is made.

Depreciation according to plan on assets is based on the estimated economic life and the following periods are applied:

	Group	Parent Company
Goodwill	10 years	–
Capitalized development costs	5 years	5 years
Machinery and equipment	3–5 years	5 years
Buildings	20–50 years	20 years

Consolidated accounts

The consolidated balance sheet includes the companies in which the Parent Company Invik & Co. AB directly or indirectly holds more than 50 % of the votes.

The consolidated accounts have been prepared in accordance with the acquisition accounting method, in which reported acquired adjusted equity at the time of acquisition is eliminated against the acquisition value of the subsidiaries' shares. When translating the accounts of subsidiaries the current rate method has been used. Exchange rate differences that arise when using this method of translation are reported directly in equity.

Note 1 Consolidated accounts according to the equity method

Associated companies

Holdings in associated companies are reported in accordance with the equity method. Associated companies are defined as companies in which the Group holds a minimum of 20 % and a maximum of 50 % of the votes.

In accordance with the equity method the Group's book value for shares in associated companies is equivalent to the Group's participation in the associated companies' equity together with any residual surplus or deficit value arising from the acquisition value calculation.

In the consolidated income statement "Participations in associated companies' income" is the result of the Group's share of the associated company's reported income after financial items adjusted for any amortization/dissolution of acquired surplus or deficit value.

The Group's participation in the associated companies' reported taxes is included in the Group's tax expenses and minority shares in associated companies' income are included in the Group's minority shares.

Surplus values, referring to the listed associated companies, are amortized over 20 years, due to these companies' long-term investments. Surplus values in other associated companies are amortized over 5 years.

The dilution effects through issues/conversions, that alter the Group's share of equity is described in the consolidated income statement "Participation in associated companies' income".

INCOME STATEMENT

for the period 1 January – 31 December	2000	1999
Net sales	817.4	708.5
Cost of goods and services supplied	–640.4	–580.5
Gross income	177.0	128.0
Selling and administrative expenses	–329.5	–237.3
Other operating revenue and expenses	5.5	6.6
Capital gains on securities sold	206.9	3.4
Participations in associated companies' income before tax*	2,704.9	533.7
Operating income	2,764.8	434.4
Net interest expense and other financial items	3.7	–12.5
Income after financial items	2,768.5	421.9
Minority share in income for the year	0.3	1.6
Tax paid	–36.3	–27.6
Deferred tax	–91.7	–23.5
NET INCOME FOR THE YEAR	2,640.8	372.4

* Income after financial items according to the equity method, of which capital gains of MSEK 1,169.7, from Kinnevik and the dilution effect of MSEK 1,484 in Tele2.

BALANCE SHEET as at 31 December

Assets		2000	1999
Financial assets	Note 16	5,422.3	2,735.7
Other fixed assets*		145.6	164.4
Investments		3,719.0	2,098.2
Cash and bank balances		145.2	105.4
Other current assets		611.5	356.5
TOTAL ASSETS		10,043.6	5,460.2
* of which goodwill from the Group		105.0	86.6
Equity, Provisions and Liabilities			
Equity	Note 22	4,473.0	2,360.4
Minority interest		3.1	3.3
Provisions		89.8	70.8
Long-term interest-bearing liabilities		1,361.8	618.1
Current interest-bearing liabilities		3,525.2	1,961.9
Current non-interest-bearing liabilities		590.7	445.7
TOTAL EQUITY, PROVISIONS AND LIABILITIES		10,043.6	5,460.2

Note 2 Net sales per line of business

	Group	
	2000	1999
Management	13.7	4.9
Finance and insurance	764.0	662.7
Brewery operations	11.6	19.8
Other	28.1	21.1
	817.4	708.5
Geographical allocation		
Luxembourg	255.2	147.3
Sweden	562.2	561.2
	817.4	708.5

Note 3 Depreciation of intangible and tangible fixed assets

	Group		Parent Company	
	2000	1999	2000	1999
Capitalized development costs	6.1	5.0	0.5	1.0
Goodwill	16.0	11.0	–	–
Land and buildings	0.3	0.8	0.1	0.1
Machinery	3.6	3.1	–	–
Equipment	12.9	8.2	3.0	5.1
	38.9	28.1	3.6	6.2
Distribution of depreciation				
Cost of services and goods supplied	9.0	9.4	2.7	5.1
Selling expenses	8.3	9.2	–	–
Administrative expenses	18.1	6.7	0.9	1.1
Other operating expenses	–	0.8	–	–
Other interest expenses	3.5	2.0	–	–
	38.9	28.1	3.6	6.2

Note 4 Result from other securities and receivables in the Group

	Parent Company	
	2000	1999
Interest income	11.4	9.2

Note 5 Interest income and similar items

	Group		Parent Company	
	2000	1999	2000	1999
Interest income	15.8	12.0	4.2	3.2
Capital gains	37.3	0.2	–	–
Property management	0.7	1.4	–	–
Other financial income	3.0	–	3.0	–
Exchange gains	2.5	4.2	–	–
	59.3	17.8	7.2	3.2

Note 6 Interest expenses and similar items

	Group		Parent Company	
	2000	1999	2000	1999
Interest expenses	48.8	20.6	48.0	19.4
Write-down of bond and interest receivable	1.2	0.4	–	–
Administration costs	3.0	2.3	–	–
Other costs	2.6	1.5	2.3	1.3
	55.6	24.8	50.3	20.7

Note 7 Income after financial items per line of business

	Group	
	2000	1999
Management	164.1	64.7
Finance and insurance	–29.8	–31.5
Brewery operations	–22.7	–17.9
Other	1.6	–0.1
	113.2	15.2

Note 8 Tax on income for the year

	Group		Parent Company	
	2000	1999	2000	1999
Distribution of tax				
Tax paid	-7.0	-3.4	-	-
Deferred tax	-18.5	21.3	-8.4	14.9
	-25.5	17.9	-8.4	14.9

Note 9 Capitalized development costs

	Group		Parent Company	
	2000	1999	2000	1999
Accumulated acquisition value				
Opening acquisition value	27.3	10.0	5.0	5.0
Additional capitalization	2.1	17.4	-	-
Exchange translation difference for the year	0.1	-0.1	-	-
	29.5	27.3	5.0	5.0
Accumulated depreciation				
Opening depreciation	11.3	6.3	4.5	3.5
Depreciation for the year	6.1	5.0	0.5	1.0
	17.4	11.3	5.0	4.5
Closing residual value according to plan	12.1	16.0	0.0	0.5

Note 10 Goodwill

	Group	
	2000	1999
Accumulated acquisition value		
Opening acquisition value	131.5	78.2
Additional capitalization	34.9	41.6
Acquisition of subsidiaries	–	12.1
Disposals	–0.5	–
Exchange translation difference for the year	–	–0.4
	165.9	131.5
Accumulated depreciation		
Opening depreciation	44.9	32.2
Acquisition of subsidiaries	–	1.8
Depreciation for the year	16.0	11.2
Exchange translation difference for the year	–	–0.3
	60.9	44.9
Closing residual value according to plan	105.0	86.6

Note 11 Land and buildings

	Group		Parent Company	
	2000	1999	2000	1999
Accumulated acquisition value				
Opening acquisition value	30.7	30.7	2.7	2.7
New acquisitions	–	–	–	–
Disposals	–25.8	–	–	–
	4.9	30.7	2.7	2.7
Accumulated depreciation				
Opening depreciation	5.1	4.3	0.6	0.5
Disposals	–4.0	–	–	–
Depreciation for the year	0.3	0.8	0.2	0.1
	1.4	5.1	0.8	0.6
Closing residual value according to plan	3.5	25.6	1.9	2.1

Tax assessment value in Sweden: SEK 0.3 million

Note 12 Machinery

	Group	
	2000	1999
Accumulated acquisition value		
Opening acquisition value	22.8	22.8
New acquisitions	0.7	0.6
Disposals and scrapping of assets	-15.3	-0.6
	8.2	22.8
Accumulated depreciation		
Opening depreciation	9.3	6.2
Disposals and retirement of assets	-7.3	-0.5
Depreciation for the year	3.6	3.6
	5.6	9.3
Closing residual value according to plan	2.6	13.5

Note 13 Equipment

	Group		Parent Company	
	2000	1999	2000	1999
Accumulated acquisition value				
Opening acquisition value	86.1	78.4	26.6	25.0
New acquisitions	13.0	10.9	1.0	1.9
Acquisition of subsidiaries	–	3.6	–	–
Disposals and retirement of assets	-7.6	-4.9	-0.2	-0.3
Exchange translation difference for the year	0.2	-1.9	–	–
	91.7	86.1	27.4	26.6
Accumulated depreciation				
Opening depreciation	63.4	53.5	22.4	17.3
Disposals and retirement of assets	-7.0	-4.4	-0.1	-0.1
Acquisition of subsidiaries	–	1.6	–	–
Depreciation for the year	12.9	14.0	3.0	5.2
Exchange translation difference for the year	–	-1.3	–	–
	69.3	63.4	25.3	22.4
Closing residual value according to plan	22.4	22.7	2.1	4.2

Note 14 Shares in group companies

	Reg No	Domicile	No of shares	Partic. as %	Nominal value	Book value
Swedish companies						
Moderna						
Försäkringar AB ¹⁾	557200-4330	Göteborg	2,512,193	99.9	25.1	274.2
MF Bilsport & MC						
Specialförsäkring AB	556563-2774	Stockholm	1,000	100.0	0.1	0.1
Bryggvik AB ²⁾	556024-5341	Fagersta	20,000	100.0	2.0	2.4
e-Village AB	556050-1644	Stockholm	5,000	100.0	0.5	0.6
Invik Trading AB	556264-5274	Stockholm	1,000	100.0	0.1	0.0
Krogvik AB	556248-7966	Stockholm	10,000	100.0	0.1	0.2
Modern Finance Group AB	556594-1787	Stockholm	1,000	100.0	0.1	0.1
Moderna Fonder AB	556569-7702	Stockholm	1,000	100.0	0.1	0.1
Modern Privat Kapitalförv.						
MPK Holding AB	556544-8023	Stockholm	1,000,000	100.0	10.0	50.1
NC Intressenter AB	556519-8719	Stockholm	11,640	46.6	1.2	10.7
netviq AB	556266-5801	Stockholm	1,000	100.0	0.1	0.1
Netviq Helpline AB	556569-7686	Stockholm	1,000	100.0	0.1	0.1
netviq Livförsäkrings AB	516401-6718	Stockholm	13,000	100.0	13.0	13.0
Assuransinvest AIA AB ³⁾	556051-6238	Stockholm	295,384	100.0	29.5	89.8
Total Swedish companies					82.0	441.5
Foreign companies						
Banque Invik S.A.		Luxembourg	360,000	100.0	LUF 450.0	104.3
Invik International S.A.		Luxembourg	500,000	100.0	USD 1.0	44.9
Total foreign companies						149.2
Total Parent Company						590.7
Subsidiaries						
¹⁾ Europa 1992 AB	556102-2871	Stockholm	100,000	100.0	100.0	100.1
Atlantica AB	556593-7439	Stockholm	1,000	100.0	0.1	0.1
²⁾ Subsidiaries						
Gamla Stans Bryggeri AB	556503-2884	Stockholm	1,000	100.0	0.1	0.1
Gefle Borg Bryggeri AB	556489-9689	Gävle	1,736,000	99.0	1.7	0.0
³⁾ Subsidiary						
Erasmus AB	556079-1427	Göteborg	1,000	100.0	0.1	0.1
Holdings of shares in group companies						
Opening balance as at 1 January 2000						400.3
Acquired shares						168.6
Recovered write-downs of shares						21.8
Closing balance as at 31 December 2000						590.7

Note 15 Shares in associated companies

	Reg No	Domicile	Number of shares	Share of votes %	Share of equity %
Parent Company					
Industriförvaltnings AB Kinnevik	556001-9035	Fagersta	8,503,323	32.2	13.5
Modern Times Group MTG AB	556309-9158	Stockholm	6,381,249	25.4	9.6
Metro International S.A.		Luxembourg	7,214,582	18.9	9.5
Tele2 AB	556410-8917	Stockholm	11,746,907	24.0	8.9
Fischer Partners Holding AB	556563-3715	Stockholm	240,000	50.0	50.0
Group					
Tele2 AB	556410-8917	Stockholm	1,067,897		

	Book value	Value of equity in the Group	Market value
Industriförvaltnings AB Kinnevik	814.3	1,789.4	1,502
Modern Times Group MTG AB	266.6	372.9	1,522
Metro International S.A.	180.4	55.4	512
Tele2 AB	1,528.2	2,698.1	4,638
Fischer Partners Holding AB	30.6	57.6	–
	2,820.1	4,973.4	8,174

Holdings of shares in associated companies

Opening balance as at 1 January 2000	2,048.0	2,157.9
Acquired shares	796.3	244.5
Sold shares	–20.9	–27.8
Translation difference	–3.5	118.2
Change of accounting principle	–	–76.2
Net change in share of equity	–	2,556.8
Closing balance as at 31 December 2000	2,820.1	4,973.4

Note 16 Other securities held as fixed assets

	No of shares	Nom value	Book value	Market value
Parent Company				
Moderna Fonder Sverige Topp 30	22,000		2.2	3.2
Gamla Stans Millennium Evenemang K/B			1.0	–
Marcstone Overseas, Ltd	30,000	USD 1000	264.5	279.6
X-Source Corporation, New York	646,548		42.2	–
Option Millicom International Cellular S.A., Luxembourg			50.0	25.8
Total Parent Company			359.9	308.6
Subsidiaries				
Invik International S.A.				
Millicom International Cellular S.A., Luxembourg	940,418	USD 1.9	43.9	192.0
NC Intressenter				
Shares and options, Tele2 B	–	–	40.0	–
Other subsidiaries, shares	–	–	4.8	–
Total Group			448.6	500.6
Holdings of other securities held as fixed assets				
Opening balance as at 1 January 2000			577.7	
Acquired participations			343.0	
Sold participations			–472.6	
Translation difference			0.5	
Closing balance as at 31 December 2000			448.6	

Note 17 Inventories

	Group	
	2000	1999
Finished goods	0.7	4.7
Raw materials	0.6	2.0
	1.3	6.7

Note 18 Other current receivables

	Group		Parent Company	
	2000	1999	2000	1999
Receivables from insurance companies	231.9	167.5	–	–
Liquid assets of funds	–	18.4	–	–
Other current receivables	44.6	38.0	15.3	9.3
	276.5	223.9	15.3	9.3

Note 19 Prepaid expenses and accrued income

	Group		Parent Company	
	2000	1999	2000	1999
Credit card costs	39.0	19.9	–	–
Prepaid commissions	10.8	–	–	–
Other prepaid expenses	4.6	5.4	1.1	0.8
Accrued income	70.1	40.8	–	–
	124.5	66.1	1.1	0.8

Note 20 Short-term investment assets

	Group	
	Book value	Market value
Shares and convertible debts	16.7	16.7
Bonds	88.6	88.6
Interbank market	2,259.2	2,259.2
Lending market	0.1	0.1
	2,364.6	2,364.6

Note 21 Equity

Group	Share capital	Restricted reserves	Unrestricted equity	Total equity
Opening balance according to adopted annual report	7.8	1,024.9	1,217.8	2,250.5
Dividend			-23.3	-23.3
Transfers between restricted and unrestricted equity		79.5	-79.5	0.0
Net income for the year			88.0	88.0
Exchange translation difference for the year		4.2	0.0	4.2
Closing balance	7.8	1,108.6	1,203.0	2,319.4

Application effects according to the equity method

Restricted reserves	0.0	0.0
Unrestricted reserves	-399.2	-399.2
Net income for the year	2,552.8	2,552.8
		4,473.0

Parent Company	Share capital	Share premium reserve	Statutory reserve	Profit brought forward	Total equity
Opening balance	7.8	990.2	59.2	1,172.7	2,229.9
Appropriation of profits as resolved by Annual General Meeting					
Dividend				-23.3	-23.3
Net income for the year				58.5	58.5
Closing balance	7.8	990.2	59.2	1,207.9	2,265.1

INVIK & CO.

Invik & Co. AB's share capital as at 31 December 2000 consisted of 7,760,000 shares with a nominal value of SEK 1 per share. One class A share confers 10 votes and one class B share 1 vote.

Share classes	Number of shares	Nominal amount
Class A shares	3,753,333	3.8
Class B shares	4,006,667	4.0
	7,760,000	7.8

Note 22 Provisions for deferred tax

	Group		Parent Company	
	2000	1999	2000	1999
Shares in associated companies	45.7	36.6	27.6	36.6
Untaxed reserves	43.9	29.7	–	–
Acquired surplus values in real property	–	4.3	–	–
Group contributions	–	–	–	–17.5
	89.6	70.6	27.6	19.1

Note 23 Overdraft facilities

	Group		Parent Company	
	2000	1999	2000	1999
Credit limit granted	558.0	159.0	558.0	158.0
Unutilized portion	–62.0	–20.0	–62.0	–20.0
Amount of credit utilized	496.0	139.0	496.0	138.0

Note 24 Other current liabilities

	Group		Parent Company	
	2000	1999	2000	1999
Liabilities to insurance companies	69.7	66.6	–	–
Advances from policy-holders	36.5	30.8	–	–
Liabilities to policy-holders	23.2	14.8	–	–
Fund liabilities in course of settlement	13.8	–	–	–
Other current liabilities	93.5	38.0	1.7	1.3
	236.7	150.2	1.7	1.3

Note 25 Accrued expenses and prepaid income

	Group		Parent Company	
	2000	1999	2000	1999
Accrued interest expenses	69.5	43.4	9.6	6.3
Other accrued expenses	16.3	10.6	0.9	0.4
Prepaid commissions	13.0	–	–	–
Prepaid income	0.2	0.0	0.2	–
	99.0	54.0	10.7	6.7

Note 26 Employees and personnel costs and auditors' costs

	2000	whereof women	1999	whereof women
Parent Company				
Sweden	4	1	1	–
Subsidiaries				
Sweden	175	77	167	63
Luxembourg	23	14	20	12
Total Group	203	92	188	75

Salaries, other remuneration and social insurance costs

	Salaries and remuneration		Social insurance costs	
	2000	1999	2000	1999
Parent Company	14.0	5.7	7.2	2.7
of which pension costs			2.4	0.8
Subsidiaries	80.0	71.5	35.2	30.3
of which pension costs			10.8	9.7
Total Group	94.0	77.2	42.4	33.0
of which pension costs			13.2 ¹⁾	10.5 ¹⁾

¹⁾ of the Group's pension costs 2.8 (1.7) refer to the group Board of Directors and Managing Director.

Salaries and other remuneration by country, board members and Managing Director and other employees

	Board, Managing Director and Deputy Managing Director		Other employees	
	2000	1999	2000	1999
Parent Company				
Sweden	9.7	3.0	4.3	2.6
Dotterbolag				
Sweden	8.3	5.8	58.0	53.8
Luxembourg	1.2	1.4	11.5	10.5
Total Group	19.2	10.2	73.8	66.9

The chairman of the Board and other board members receive no fees or benefits other than resolved at the Annual General Meeting of shareholders, amounting to SEK 1,030,000, of which the chairman received SEK 200,000.

The Managing Director received during 2000 salary and benefits amounting to SEK 5,181,601. For the Managing Director there is a pension commitment within the scope of the general pension plan; in excess of this there are no other pension commitments.

Auditors' costs

	Group		Parent Company	
	2000	1999	2000	1999
Öhrlings PricewaterhouseCoopers				
Audit fees	1.7	1.4	0.3	0.4
Other costs	4.2	2.5	0.5	0.4
Other				
Other costs	1.2	0.1	–	–
	7.1	4.0	0.8	0.8

Note 27 Pledged assets

	Group		Parent Company	
	2000	1999	2000	1999
Pledged shares for				
Short term liabilities granted	852.8 ¹⁾	572.9 ²⁾	820.1 ¹⁾	517.8 ²⁾
Long term liabilities granted	411.2 ³⁾	197.0 ⁴⁾	411.2 ³⁾	189.0 ⁴⁾
	1,264.0	769.9	1,231.3	706.8

Liability

¹⁾ 1,133.0 respective 1,098.0

²⁾ 470.0

³⁾ 464.0

⁴⁾ 209.3

Stockholm, 21 February 2001

Jan Hugo Stenbeck
Chairman

Anders Björkman

Johan Björkman

Rickard von Horn

Johan Klingspor

Wilhelm Klingspor

Stig Nordin
Managing Director

AUDITOR'S REPORT

**To the Annual General Meeting of the shareholders of
INVIK & CO. AB (publ), Reg No 556047-9742**

We have audited the annual accounts, the consolidated accounts, the accounting records and the administration of the Board of Directors and the Managing Director of Invik & Co. AB for the year 2000. These accounts and the administration of the company are the responsibility of the Board of Directors and the Managing Director. Our responsibility is to express an opinion on the annual accounts, the consolidated accounts and the administration based on our audit.

We conducted our audit in accordance with generally accepted auditing standards in Sweden. Those standards require that we plan and perform the audit to obtain reasonable assurance that the annual accounts and the consolidated accounts are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the accounts. An audit also includes assessing the accounting principles used and their application by the Board of Directors and the Managing Director, as well as evaluating the overall presentation of information in the annual accounts and the consolidated accounts. As a basis for our opinion concerning discharge from liability, we examined significant decisions, actions taken and circumstances of the company in order to be able to determine the liability, if any, to the company of any Board Member or the Managing Director. We also examined whether any Board Member or the Managing Director has, in any other way, acted in contravention of the Companies Act, the Annual Accounts Act or the Articles of Association. We believe that our audit provides a reasonable basis for our opinion set out below.

The annual accounts and the consolidated accounts have been prepared in accordance with the Annual Accounts Act and, thereby, give a true and fair view of the Company's and the Group's financial position and results of operations in accordance with generally accepted accounting principles in Sweden.

We recommend to the General Meeting of shareholders that the income statements and balance sheets of the Parent Company and the Group be adopted, that the profit for the Parent Company be dealt with in accordance with the proposal in the administration report and that the Members of the Board of Directors and the Managing Director be discharged from liability for the financial year.

Stockholm, 22 February 2001

Bertil Edlund
Authorized Public Accountant

Pål Wingren
Authorized Public Accountant

BOARD OF DIRECTORS

Honorary member

Bo von Horn (b 1923).

Directors

Jan Hugo Stenbeck Chairman of the Board (b 1942). Member of the Board since 1985.

Anders Björkman (b 1959). Member of the Board since 1999.

Johan Björkman (b 1944). Member of the Board since 1998.

Rickard von Horn (b 1954). Member of the Board since 1994.

Johan Klingspor (b 1953). Member of the Board since 1997.

Wilhelm Klingspor (b 1962). Member of the Board since 1991.

Deputy Director

Cristina Stenbeck (b 1977). Deputy member since 1997.

BOARD OF DIRECTORS, MANAGING DIRECTOR AND SECRETARY



From left to right: Anders Björkman, Stig Nordin, Johan Björkman, Johan Klingspor, Jan Hugo Stenbeck, Wilhelm Klingspor, Rickard von Horn and Thomas Jönsson.

Not present: Cristina Stenbeck

MANAGEMENT

Stig Nordin	Managing Director until April 2001.
Thomas Jönsson	Managing Director from April 2001, Formerly Deputy Managing Director.
Anders Fällman	Deputy Managing Director from April 2001.
Håkan Axelsson	Deputy Managing Director from April 2001.

AUDITORS

Auditors

Bertil Edlund	Authorized Public Accountant (b 1933). Auditor since 1985.
Pål Wingren	Authorized Public Accountant (b 1949). Auditor since 1985.

Deputy Auditors

Gunnar Källhed	Authorized Public Accountant (b 1954). Deputy Auditor since 1998.
Ulf Pettersson	Authorized Public Accountant (b 1959). Deputy Auditor since 1994.



INVIK & CO. AB

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