

**Unaudited figures**

**3 Months ended December 31st, 2004**

| Euro Millions                                       | 2004         | 2003         | % change      |
|-----------------------------------------------------|--------------|--------------|---------------|
| <b>Statutory growth</b>                             | <b>1,396</b> | <b>775</b>   | <b>+80.2%</b> |
| Add: Acquisitions                                   |              | 605          |               |
| <b>Pro forma growth</b>                             | <b>1,396</b> | <b>1,380</b> | <b>+1.2%</b>  |
| Less: Disposals                                     |              | (47)         |               |
| Less: Exchange Rate impact                          |              | (8)          |               |
| <b>Organic at Constant Scope and Exchange Rates</b> | <b>1,396</b> | <b>1,325</b> | <b>+5.3%</b>  |

**By Service Line**

**3 Months ended December 31st, 2004**

| Euro Millions                    | 2004         | 2003 (*)     | % pro forma growth | % organic growth (**) |
|----------------------------------|--------------|--------------|--------------------|-----------------------|
| Consulting & Systems Integration | 672          | 693          | -3.1%              | -0.1%                 |
| Managed Operations               | 724          | 687          | +5.5%              | +10.9%                |
| <b>Total</b>                     | <b>1,396</b> | <b>1,380</b> | <b>+1.2%</b>       | <b>+5.3%</b>          |

(\*) Unaudited pro forma combined figures

(\*\*) Organic growth at constant scope and exchange rates

**By Geographic Region**

**3 Months ended December 31st, 2004**

| Euro Millions   | 2004         | 2003 (*)     | % pro forma growth | % organic growth (**) |
|-----------------|--------------|--------------|--------------------|-----------------------|
| France          | 365          | 370          | -1.3%              | -1.3%                 |
| United-Kingdom  | 309          | 282          | +9.4%              | +9.0%                 |
| The Netherlands | 268          | 259          | +3.3%              | +3.3%                 |
| Rest of EMEA    | 366          | 335          | +9.4%              | +9.7%                 |
| Americas        | 52           | 87           | -40.1%             | +29.2%                |
| Asia Pacific    | 36           | 47           | -23.4%             | -7.6%                 |
| <b>Total</b>    | <b>1,396</b> | <b>1,380</b> | <b>+1.2%</b>       | <b>+5.3%</b>          |

(\*) Unaudited pro forma combined figures

(\*\*) Organic growth at constant scope and exchange rates

Unaudited figures

12 Months ended December 31st, 2004

| Euro Millions                                       | 2004         | 2003         | % change      |
|-----------------------------------------------------|--------------|--------------|---------------|
| <b>Statutory growth</b>                             | <b>5,302</b> | <b>3,035</b> | <b>+74.7%</b> |
| Add: Acquisitions                                   |              | 2,370        |               |
| <b>Pro forma growth</b>                             | <b>5,302</b> | <b>5,405</b> | <b>-1.9%</b>  |
| Less: Disposals                                     |              | (127)        |               |
| Less: Exchange Rate impact                          |              | (21)         |               |
| <b>Organic at Constant Scope and Exchange Rates</b> | <b>5,302</b> | <b>5,257</b> | <b>+0.9%</b>  |

#### By Quarter

12 Months ended December 31st, 2004

| Euro Millions               | Q1           | Q2           | Q3           | Q4           | H1           | H2           | 2004         |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Co. & Systems Integration   | 623          | 647          | 595          | 672          | 1,270        | 1,267        | 2,537        |
| % organic growth (*)        | -6.4%        | -5.4%        | -4.3%        | -0.1%        | -5.9%        | -2.1%        | -4.0%        |
| Managed Operations          | 682          | 701          | 658          | 724          | 1,382        | 1,382        | 2,765        |
| % organic growth (*)        | +4.7%        | +1.9%        | +6.0%        | +10.9%       | +3.2%        | +8.5%        | +5.8%        |
| <b>Total</b>                | <b>1,305</b> | <b>1,348</b> | <b>1,253</b> | <b>1,396</b> | <b>2,653</b> | <b>2,649</b> | <b>5,302</b> |
| <b>% organic growth (*)</b> | <b>-0.9%</b> | <b>-1.8%</b> | <b>+0.9%</b> | <b>+5.3%</b> | <b>-1.3%</b> | <b>+3.2%</b> | <b>+0.9%</b> |

(\*) Organic growth at constant scope and exchange rates

#### By Service Line

12 Months ended December 31st, 2004

| Euro Millions                    | 2004         | 2003 (*)     | % pro forma growth | % organic growth (**) |
|----------------------------------|--------------|--------------|--------------------|-----------------------|
| Consulting & Systems Integration | 2,537        | 2,706        | -6.2%              | -4.0%                 |
| Managed Operations               | 2,765        | 2,699        | +2.4%              | +5.8%                 |
| <b>Total</b>                     | <b>5,302</b> | <b>5,405</b> | <b>-1.9%</b>       | <b>+0.9%</b>          |

(\*) Unaudited pro forma combined figures

(\*\*) Organic growth at constant scope and exchange rates

#### By Geographic Region

12 Months ended December 31st, 2004

| Euro Millions   | 2004         | 2003 (*)     | % pro forma growth | % organic growth (**) |
|-----------------|--------------|--------------|--------------------|-----------------------|
| France          | 1,410        | 1,445        | -2.4%              | +0.2%                 |
| United-Kingdom  | 1,222        | 1,133        | +7.9%              | +5.8%                 |
| The Netherlands | 983          | 967          | +1.7%              | +2.1%                 |
| Rest of EMEA    | 1,266        | 1,291        | -2.0%              | -1.5%                 |
| Americas        | 280          | 386          | -27.6%             | -1.0%                 |
| Asia Pacific    | 141          | 182          | -22.6%             | -14.5%                |
| <b>Total</b>    | <b>5,302</b> | <b>5,405</b> | <b>-1.9%</b>       | <b>+0.9%</b>          |

(\*) Unaudited pro forma combined figures

(\*\*) Organic growth at constant scope and exchange rates