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This annual report is, in all essential respects, a translation of the Swedish original. In the event of any discrepancy between the Swedish and the English document, the Swedish original shall prevail.

## **Traction in Brief**

Traction is a venture capital company founded in 1974. Operations consist of developing wholly or partially acquired companies . To this end, Traction has developed its own methodology, which has its primary focus on customer relationships, capital flow and risk management.

Traction is currently engaged in some thirty wholly or partially owned projects, the largest of which are the engagements in AcadeMedia, BioPhausia, Duroc, Easy T, Kjessler & Mannerstråle, Maxitech Elektronik, Svecia International Equipment and Thalamus Networks (formerly Advantech).

Traction's equity amounted to MSEK 361 as of December 31, 1999. In addition hereto, there were unrealized surplus values in the portfolio of listed shares amounting to MSEK 270. The return on equity was 20 percent in 1999. Historically, the average annual return on equity over the past ten years has been 38 percent.

The share is listed with Stockholms Börsinformation (SBI) since 1997. An application has been filed for listing on the O-list of OM Stockholm Stock Exchange.

## **Financial Information 2000**

#### **Date of Publication of Planned Financial Information:**

May 17, 2000 Quarterly report for the period January – March
 August 15, 2000 Quarterly report for the period January – June
 November 7, 2000 Quarterly report for the period January – September
 February 7, 2001 Financial report for 1999

Financial information may be obtained via e-mail by subscription to www.traction.se or by e-mail to post@traction.se.

#### **Shareholder Information**

#### **Annual General Meeting**

The regularly scheduled Annual General Meeting of AB Traction (publ) will be held at 3:00 p.m., April 11, 2000 at Spärvägshallarna, sal Perrongen, Birger Jarlsgatan 57 A, Stockholm.

#### **Participation**

Notice of participation in the proceedings of the Annual General Meeting shall be made to AB Traction, P.O. Box 3314, SE-103 66 Stockholm, telephone + 46-8-506 289 00, telefax + 46-8-506 289 30. The deadline for giving notice of participation is April 5, 2000.

Participation in the proceedings of the Annual General Meeting is reserved for shareholders who are registered in the share register maintained by Värdepapperscentralen VPC AB not later than March 31, 2000. Shareholders whose shares are registered in the name of a nominee must temporarily re-register their shares in their own name in order to participate in the proceedings of the Annual General Meeting.

#### Dividend

The Board of Directors propose a dividend of SEK 0.35 per share. The Board of Directors has proposed April 14, 2000 as record date. The dividend is expected to be remitted by VPC April 19, 2000.

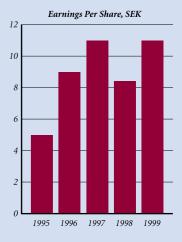
# The Year in Brief

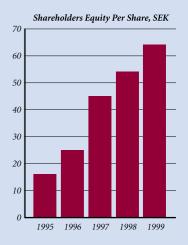
- ▶ Profit after taxes MSEK 59.9 (47.7)
- ▶ Earnings per share SEK 10.60 (8.40)
- ▶ Return on equity 20 percent (19)
- ▶ Unrealized increase in value of the portfolio of listed shares by MSEK 214 to MSEK 270.

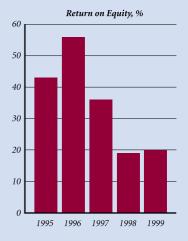
#### Significant Events During 1999 and the Beginning of 2000

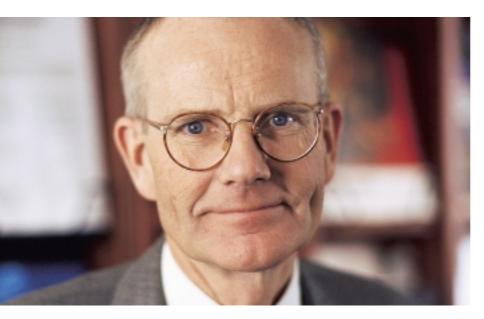
- ▶ **New Projects:** Berg & Hav, BioPhausia, Hagakure Network, MedMera Distribution.
- Expanded Ownership: Thalamus Networks (which was distributed by AcadeMedia), Kjessler & Mannerstråle (KM), MediaKey.
- ▶ Exits: CMA, Itca Holding, KM-Lab (which was distributed by KM), PC Card International, Target Games, Ögonlasern.
- ▶ **Organization:** New business areas, Traction UK and a business for SPP-arbitrage. Expansion of the Board of Directors with Sven-Christer Nilsson (former Group Chief Executive of Ericsson) and Rickard Björklund (founder and former President of Matteus Fondkommission).

Equity offerings in affiliated companies AcadeMedia, Duroc, Easy T and Thalamus Networks totaling about MSEK 300.









# **President's Statement**

#### Dear Shareholders,

1999 was a very good year for Traction. We were able to report a profit after taxes of MSEK 60 and a significant increase in the hidden reserve in our holdings of publicly traded shares. This reserve increased by MSEK 214 to MSEK 270. After the beginning of this year, the reserve has continued to grow even more. On top of this there is a measure of refinement in our holdings of shares that are not listed. We have also absorbed significant restructuring costs and investments directly over the income statement.

The market price of our share has to a limited degree reflected the performance of our underlying values and our long-term capability of generating returns. Successes have been won as a consequence of the market's sharp revaluation and as a result of hard work in the companies and on the part of Traction. In the typical instance, our involvement in affiliated companies entails a lot of work with business development issues. Currently, however, much effort has been put into various capitalizations in the market. We want to see to it that our affiliates are prepared for a continued surge in the market as well as for a downturn, which means that companies must be very well

capitalized and ready for new business regardless of market scenario.

Within Traction, we have a long-standing tradition of utilizing the technology breakthrough we are now witnessing as the cost of data storage and communication of large amounts of data is being drastically reduced. This development has been going on for some time. As an engineer, I have been waiting for a long time for new and better opportunities and I have been appalled at the slow development. The technology is still relatively unreliable and there is a significant lack of capacity. But even with today's technology there are significant opportunities to utilize it for new applications and to exploit it in new and growing areas. The restructuring in this part of the economy is underway and we try to participate and find new opportunities therein.

Many of our affiliates are very active in exploiting the new opportunities offered by these technologies and almost every company in our sphere of interest is affected by the new technological opportunities.

academedia works with interactive learning, or e-learning. This market segment is gigantic and under intense transformation.

easy t is a leading Internet travel agency and a supplier of computer systems for selling low-price tickets over the Net.

kjessler & mannerstråle, km, is in the process of building an intranet with large databases and fast communication for a so-called knowledge management system, by which KM will be able to increase its productivity significantly. In the next phase, KM will be part of a major international company in the industry. We would prefer to lead such a structural transformation.

thal amus networks, the former Advantech, is active in the creation of broadband distribution to households and property owners. The company connects TV and Internet telephony as well as individual data networks.

#### **New Economy?**

One hears a lot about the new economy these days. We cannot see that such a phenomenon exists. There is development of the technology and there are mighty valuations of many companies, but this follows an entirely normal pattern. Many people say

that you can build companies by giving away or under-pricing your services, only to raise the prices in the future, or even better, just sell shares based on a large customer base. We believe that customers who make selections solely based on price constitute a very short-term customer base, and hence represent little or no value. We will therefore keep at our longestablished business philosophy, where growth and profitability go hand in hand. We know that it works.

Traction is expanding rapidly at present. In part, we have become engaged in major projects, but we also want to increase the number of smaller projects. Among these we find the most profitable companies, but they also require the greatest input of work.

The market for venture capital has changed markedly over the past year. A large number of companies and funds have been formed. This is a recurring phenomenon: Success spurs newcomers. For every boom of this kind, there is a growing number of new players. When reality catches up, only a few remain. We are usually able to do well in upturns as well as downturns. Since Traction has a long-established philosophy, and offers a service different from that of our colleagues, we are never in direct competition with them. Some potential clients think that we deliver the same service, but in that case we prefer to stay out of the deal. Our colleagues essentially offer financing, while we sell a working partnership. This is precisely what makes the Traction Share so difficult to value. Some people think that it is matter of valuing a stock portfolio, while we engage in a business process where our holdings are low-value works in progress. It is impossible to value these holdings individually. Instead you have to look at our long-term capability of generating a return and relate that to our equity. Based on an expected excess return, a multiple can then be put on the equity.

#### **Traction Prepares for Growth**

The development of Traction and several of our affiliates was dramatic during the past year. Never before have the financial markets showed so much interest in our companies. That is something we try

to cultivate. After their equity offerings, AcadeMedia, Duroc and Easy T have achieved very strong financial positions and are therefore in a position to exploit their very large potential. Thalamus Networks is a viable company and will, after the current capitalization, be even stronger. We intend to let other companies do the same thing, and as a result the rate of development and acquisition can rise even further.

In order to support our clients, broaden the customer base and to give better service, we need to expand our staffing. New recruits must believe in us and be willing to work according to our methodology. They need a few, but not many, years of work experience, they have to be business minded and they have to possess salesmanship. We are looking for people with a variety of backgrounds, such as corporate counselers/attorneys, controllers, auditors, marketing managers, PR persons, human resource managers/recruiters, sales people and chief executives. Our aim is to grow from 14 associates at present to about 25.

In addition to the need for personnel in Traction itself, we are always on the lookout for persons who can take a business idea and with our backing build a company of it. We have plenty of ideas, but new ones are always welcome. Implementation is the hard part – and that's where we work together.

Traction is also expanding towards an international market. We have opened an office in the UK and are planning further expansion.

The long-term plan is to set up Traction companies in several countries. Our concept is not only learnable, but can also be scaled up. Despite the simplicity of the concept, nobody has attempted to copy it. It seems like most people want the world to function in a different way. Let them believe that. We know that our model works.

Stockholm, March 2000

Bengt Stillström

# The Business

#### **Business Concept**

To apply Traction's business development method in wholly or partly owned companies, generating high returns and increasing values.

#### **Business Philosophy**

- ▶ We take a long-term view.
- ➤ Traction is not out to create a conglomerate.

  Traction works with a number of independent companies clients, whose increased values are to be realized in the longer term.
- ➤ Our sphere of activity lies within the general transformation of companies. The requisite technical and industry expertise must be available in the company itself.

Our first objective is to sell management; financing is a secondary priority. It is the combination that is interesting.

#### Goals

- ➤ To achieve average annual growth of equity of at least 25 percent.
- ➤ To create profitability in our wholly and partially owned companies.
- ➤ To minimize the risk and raise the return on our projects.

#### Strategy

Prerequisites to achieve Traction's goals:

- ➤ The ability to choose the right projects, in reality, the right partner the corporate manager.
- Sufficient financial resources to enter into interesting projects.
- Consistent application of our methodology to minimize risk and raise the return on investment.
- Project managers who can provide corporate managers with the support and complementary expertise they require to complete the business project.

- Project managers with varying expertise and different backgrounds to cover the varying needs our companies may have.
- Project managers with ability to step in as transitional corporate managers in restructuring situations, often until a new management has been appointed.

#### **Exit Strategy**

For Traction it is important that our companies display long-term growth. We don't make money on dividend income, but earn capital gains when we sell equity. Our basic premise is that we regard our ownership as "perpetual", but our shares are, in principle, always for sale at the right price and to a better owner. All Traction sales are preceded by consultation with our partners. We define better owner as a company that is able to do more for the company than Traction can.

#### Traction's Methodology for Successful Business

The common denominator for Traction's business is to apply our own methodology for corporate development on all companies in which we become involved. This means that customers, investors, partners and personnel by necessity must sympathize with our philosophy and our approach to business. Because what we sell is that methodology, that's what we make money on, and that's the commodity our clients buy. If you do not want it, you obviously shouldn't have to buy it. We try to be very explicit on this point, since there are those who approach us without this knowledge and with entirely different preconceived notions. This leads to long and meaningless discussions and, in the worst case, if we fail to be sufficiently observant, to the formation of a partnership in which we pull in different directions.

Traction's methodology has its primary focus on

customer relationships, capital flows and risk management, and is summarized in the box below. When reading these principles, they appear truly simple and self-evident, but in practice they can be quite difficult to follow. Some shy away from following these principles when confronted with the practical difficulties. Others believe that they are impossible to follow.

Every time capital is infused in a company, the level of risk rises and profits usually decline. The reason for this is that management's razor-sharp focus on the company's business disappears. It simply becomes less important to get money from the customers. There is a tendency to go after new ventures and costs tend to grow with a declining requirement for immediate return. The money burns a hole in your pocket, but you call it an investment. One doesn't listen to what the customers are willing to pay for when one has one's own money to spend. And yet, every business needs capital. But it must be infused in moderation and with great care. One of Traction's duties is to see to it that our clients

nurture their use of capital, and at the same time utilize all opportunities of obtaining external capital.

The most significant aspect of our methodology is that we let the companies develop according to what they have actually succeeded in selling, rather than be guided by what one believes others will buy in the future. Our heroes are the sellers who do two important things: First, they bring back money to the company and, secondly, they bring home information about what can be sold, basically how the products should be designed. The heroes of others are the people with product ideas who are aided by a large capital infusion to build a company. Of course we need ideas and inventions, but we have learned that they have to be subordinate to what the customer will actually pay for. If that is not the case, the experimentation tends to be very expensive. But to each its own. We feel that we must emphasize, however, that the entrepreneur ends up with a larger part of the pie with our method.

## Traction's Methodology in Brief

#### To Create Revenue Before Costs

- Make sales first, buy later.
- ▶ Let revenues govern costs.
- Cease activities when funds are short
- Let customers and suppliers finance development.

#### **Minimizing Fixed Costs**

- ▶ Cover fixed costs by taking orders.
- Convert fixed costs into variable costs.
- Do not invest without specific orders.
- Do not recruit without specific orders.
- Outsource activities and use consultants

#### Controlling the Crucial and Unique Elements of the Business

- Each business has a unique core.
   Guard it jealously.
- ▶ Product control.

- Market control.
- Do not allow suppliers and intermediaries to take over.
- ▶ Have direct contact with end-users.
- ➤ Guard the brand name and make sure you own it.

#### Avoid Becoming Involved in Activities that Others Know Better

- All business contain a host of conventional services and skills.
   There are always others who are specialists. Use them – but only retain those who are able and strong.
- Reduce the business activities to a core operation and expand it later if possible.

#### **Avoiding Risk**

- Basic business something to live off when things are sluggish.
- Assume one risk at a time rather than many at once.

- Combine unique elements with the conventional.
- Let others share in the risk customers and suppliers. Otherwise refrain.
- Only take risks the company can afford.
- Do not borrow for losses, only for business.

#### **Capitalizing on Opportunities**

- ► Sell to one customer, then two, then four not to all at once.
- Find customers who derive unique benefits from the new products, and customers who wish to try something new – known as early adopters.
- Try many approaches, develop what works, and quickly cease what doesn't.
- Let the customers' desires and willingness to pay govern the company's activities.

#### Traction's Formula

The key to Traction's historically very high return is a combination of a number of different profitability factors. Each factor in itself increases the value and/or minimizes the risk exposure in Traction's holdings. If you succeed in combining all factors, the return on capital infused can be very high. Traction's goal is to see to it systematically that the three most important factors, all components of the model for return below, perform well individually, but above all to create the sought-after combination of factors.

#### Factor 1: Asymmetric Risk Profile

Traction's capital infusion in its portfolio companies is relatively low. In part, this is Traction's way of getting paid for its very active ownership, in part it is a function of Traction's capital-extensive business methodology in the portfolio companies. This results in a relatively small capital contribution in each respective project, which in turn leads to a limited risk, at the same time as a small capital base gives rise to a higher return. We only stand to lose our wager, but the profit can be many times that wager.

#### Factor 2: Growth with Profitability

When the entrepreneur develops his company together with Traction, the goal is to produce growth while maintaining profitability. With Traction's participation, it is often possible to accelerate the rate of growth since the entrepreneur has a strong and competent partner at his side, who in addition to management support will contribute long-time experience in different forms of cooperation, internationalization, acquisitions, etc.

#### **Factor 3: Revaluation Situations**

Traction puts a sharp focus on realizing changes in the basis for valuation of its holdings. A few examples can be mentioned:

- ▶ If the company is made attractive to an industrial investor, its value can double many times over.
- If the company obtains a market listing, the value can double many times over at the same time as additional capital can be raised, which coupled with Traction's methodology increases the opportunity for long-term growth.
- When companies find themselves in acute profitability and liquidity problems, their value drops drastically. For those who then have the courage to take on the challenge and the economic risk, the revaluation gain in the event of a successful reconstruction can be both fast and large.
- Undercapitalized companies with competent management and interesting projects become more valuable if additional capital is infused. And if the investment continues and the company is guided to a higher level, the return can be extreme.
- Overcapitalized companies lose less in value than you take out of them.
- Valuable companies that are hidden in other larger companies can also be helped out into the limelight and be valued higher as a consequence.

#### **Result: High Profitability**

Each of the above mentioned factors lead individually to increased values. Traction's job is to combine all three factors, which leads to high leverage on capital infused. Historically, Traction has proven that together with the entrepreneurs, its methodology and skilled project leaders, it can produce a high return for an extended period of time.



# **Traction's Organization**

Traction is organized in three units: Traction Venture, Traction Invest and Traction UK. Traction Venture is the part of our organization where we are minority owners and have a partner who is a large owner in the company and who leads the business. Traction Invest is the part where we have a hired manager running the business and we are the principal owner. Our responsibility to, and relationship with, the manager is different in this case. That is the reason why we let this be reflected in our organization. Traction UK is a first step in establishing Traction in several European countries.

#### **Traction Venture**

In Traction Venture, Traction's business is conducted with entrepreneurs through a group of Venture Managers. The business concept here is to develop growth companies as a partner to the entrepreneur. With Traction as a business partner, the entrepreneur creates opportunities for growth under profitability.

We get paid for our services by buying into the company at a reasonable price as a partner. We participate in the development of the company and then sell our stake – preferably together with the entrepreneur – and then hopefully realize a healthy profit. The entrepreneur consequently makes no gains when we enter. Instead, the person in question "buys" us in. By not charging solely for consulting services rendered, Traction creates a flexible compensation model, well suited to growth companies with limited capital resources.

Conditions for our participation in a project include:

- An entrepreneur with the right qualifications, in other words a person who is extremely industrious and durable. Somebody who gets things done, has the ability to hold on to money and get the customers to pay, be satisfied and buy again.
- ➤ That the entrepreneur believes in our methodology and is willing to abide by it.
- ► A business concept that creates opportunities for expansion.

Traction's primary mission is to strengthen growth companies with management, but we can also assist companies with financing during an initial build-up phase. Such financing is provided on normal market terms and should be replaced by external financing as soon as opportunities for raising funds in the open market exist.

#### **Traction Invest**

Traction Invest invests in companies where Traction assumes responsibility as principal owner and the chief executive is essentially a hired hand, but often with an incentive program.

Typical investments for Traction Invest are reconstructions, turnaround situations, "ownerless" companies, management buy-outs, etc. Traction Invest's principal may be a bank, a restructuring specialist, major companies, "old" owners, existing management, etc. This type of investment typically requires more operative effort on the part of Traction than Venture investments.

Traction Invest operates on the basis of Traction's business concept, its approach to entrepreneurship, its methodology and its exit strategy. In essence, Traction uses the same model for all investments, but the relationship with management is significantly different when the principal responsibility rests with us.

Traction Invest consists of a group of Investment Managers who have the possibility to work as temporary chief executives and to set the strategic direction. Our main task is to appoint and actively work with and support the company's management and chief executive, while at the same time ensuring that the Board of Directors does its job efficiently and well.

#### **Traction UK**

Traction UK was formed during the autumn of 1999 and is a first step in Traction's long-term ambition of being established in several European markets.

The market for Traction's services is significant, but in order to succeed, establishment must be local, with associates who fully sympathize with and understand Traction's methodology. Traction's foreign companies must therefore be partially manned with persons who have worked for Traction in Sweden for a number of years. Erik Albinsson is responsible for Traction UK and is employed by the wholly owned subsidiary Traction Management Ltd. Erik Albinsson was previously responsible for Traction Invest and has worked for Traction since 1996.

Traction currently has two investments in the UK: 49 percent of Banking Automation and a smaller stake in MediaKey.

We further hope that an international network of Traction companies will facilitate the business relations and expansion of our client companies.

#### SPP-arbitrage

SPP-arbitrage is a new business area in Traction. The objective is to exploit the market that will emerge as a consequence of SPP's complicated decision as to how corporate claims on SPP will be disbursed and used. This market will include trading in SPP shell companies, complicated sale and lease-back of human resources, pension solutions with other insurance companies, exits from collective bargaining agreements, etc. The business will also involve actual corporate transactions. These deals will require counseling and intermediaries such as a brokerage function.

#### **Business Models**

- We help the company utilize its balances with SPP as quickly as possible.
- We acquire and sell companies with SPP accounts.
- ▶ We acquire and sell SPP accounts.

Our compensation will be either in the form of a commission or by getting a margin on the sale or purchase.

Claes Thulin will be responsible for the business area. For further information, refer to www.spp-pengar.nu.

SPP is a mutually owned trade mark of Försäkringsbolaget SPP.

# **Organization**



**4 Bengt Stillström**, 56, Managing Director. M.Sc. (Eng.) and Master of Management. Founded Traction in 1974. Director of a large number of companies in Traction's sphere of interest. Shares owned: 660,000 class A, 3,158,150 class B.



Claes Gyllenhammar 54

Claes Gyllenhammar, 54, ▲
LL.M. Active in Traction for 16 years.
Director of a large number of companies in Traction's sphere of interest.
Shares owned, privately and via companies: 82,700 class B.

## controller at John Mattson Fastighets AB. Shares owned: 5,000 class B, and 10,000 options for class B shares.

Controller, B.Sc. (Econ.). Active in

Traction since 1997. Formerly

**Lars Olof Larson**, 40, ▶

## **Traction Venture**

Klas Gustafsson, 33, ➤
Venture Manager and head
of Traction Venture. B.Sc.
(Econ.). Active in Traction
since 1998. Previously
consultant with ALMI Företagspartner. Shares owned:
3,000 class B.





Petter Stillström, 28, ▲
Venture Manager, M.Sc. (Econ.).
Previously project manager with the corporate finance department of Hagströmer & Qviberg Fondkommission.

#### Ulf Svensson, 31, ▼ Venture Manager. M.Sc (Eng.). Previously consultant with Cap Gemini and product manager with HL Display.





• Till Gutzen, 29, Venture Manager. Diplom Wirtschaftsingenieur, M.Sc (Eng.). Appointed to the post of President of subsidiary Maxitech Elektronik at the beginning of 1999.

## **Traction Invest**

Joakim Lindén, 35, ►
Investment Manager and head of Traction Invest.

B.Sc (Econ.). Active in
Traction since 1996.
Previously project leader in Securum. Shares owned: 6,300 class B, and 5,000 options for class B shares.





**Joakim Sundqvist**, 34, ▲ Investment Manager, LL.M. Formerly with law firm Foyen & Co.



Claes Thulin, 45, ▼





• Tomas Karlsson, 38, Investment Manager. Previously President of subsidiary Svecia International and Tolerance Holding.



**Erik Salén,** 31, ▲
Investment Manager, M. Sc. (Eng.).
Previously Account Manager in
Allgon and own consulting firm.

## **Traction UK**



**4 Erik Albinsson**, 38, Managing Director, Traction Management Ltd. M.Sc. (Eng.). Previously head of Traction Invest and President of Maxitech. Active in Traction since 1996.

The managers of the subsidiaries and affiliated companies are shown in the listing of addresses and in the company descriptions.

## **Board of Directors**

# Mats Olsson, 51, ▶ M.A., Chairman of the Board. Chairman of SafePay. Director of Effnet, Kipling, TurnIt and Modig Machine Tools. Director since 1988. Shares owned, privately and via companies: 16,200 class B.





Rickard Björklund, 38, ▲ founder and former President of Matteus Fondkommission. Rickard Björklund will be elected at the Annual General Meeting to be held April 11, 2000. Shares owned, including family: 3,000 class B.



**Petter Stillström,** see above, ▲ Director since 1997. Shares owned, privately and via partially owned company: 340,000 class A, 172,770 class B.

#### **Auditor**

#### **Anders Roos**, 56, Authorized Public Accountant with SET Auktoriserade Revisorer, Stockholm. Auditor of Traction since 1985.

#### Sven-Christer Nilsson, 55, ▼

B.Sc., previously with Ericsson for 17 years, most recently as President and CEO. Founder and Director of Startup Factory, Director of Utfors, Establish and Northstream. Sven-Christer Nilsson will be elected at the Annual General Meeting to be held April 11, 2000. Shares owned: 400 class B.







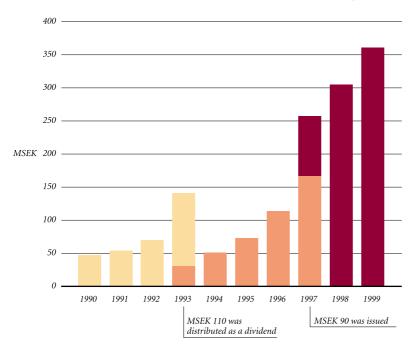
**Bengt Stillström**, see above. ▲ President, CEO and Director since 1974.

**◆ Bengt-Arne Vedin**, 59, Ph.D. (Eng.), Director of Metamatic, Uppfinnarkollegiet and Sällskapet Riksdagsmän och Forskare and the presiding committee of Bild och Ord Akademien. Secretary General of Ruben Rausing's Fund for research relating to new businesses and innovations, member of The Royal Academy of Sciences (IVA), and the World Academy of Art and Science. Director since 1984. Shares owned: 20,200 class B.

# **10-Year Summary of Traction**

MSEK	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999
Income Statement										
Operating revenue <sup>1)</sup>	230	112	126	111	67	167	182	400	420	471
NET PROFIT	13	7	16	71	19	22	41	54	48	60
Balance Sheet										
Fixed assets	127	69	105	93	57	46	120	185	197	234
Current assets	115	86	90	54	94	57	41	202	251	268
Liquid funds	27	28	63	104	18	50	33	48	34	47
TOTAL ASSETS	269	183	258	251	169	153	194	435	482	549
Shareholders' equity	47	54	70	141	51	73	114	257 <sup>3</sup>	305	361
Restructuring reserves	59	22	24	21	23	4	-	13	11	1
Venture capital under management	49	47	70	24	16	5	4	74	6	64)
Long-term liabilities	54	33	34	36	13	13	-	41	47	44
Current liabilities	60	27	60	29	66	58	76	117	113	137
TOTAL SHAREHOLDERS'										
EQUITY AND LIABILITIES	269	183	258	251	169	153	194	435	482	549
Financial Highlights										
Proportion of risk-bearing capital	58%	67%	64%	74%	54%	54%	61%	64%	67%	67%
Equity ratio	17%	30%	27%	56%	30%	48%	59%	59%	63%	66%
Equity per share, SEK	10	12	15	31	11	16	25	45	54	64
Earnings per share, SEK	3	2	3	16	4	5	9	11	8	11
Dividend per share, SEK	-	-	-	24	-	-	-	-	0,70	0,35
Return on equity	38%	15%	30%	101%	$23\%^{^{2)}}$	43%	56%	36%	19%	20%
Price/earnings ratio								8,8	6,3	7,0
Market price per share, SEK								97	53	74
Market price per share/equity								2,1	1,0	1,2
Average number of shares outstanding Number of shares outstanding at year-end	4 600	4 600	4 600	4 600	4 600	4 600	4 600	5 042 5 670	5 670	5 670

## **Evolution of Shareholders' Equity**



The compilation on the left side refers to the Traction Group with due consideration given to internal restructuring.

- 1) Operating revenue includes dividends, capital gains and shares in profit of affiliated companies from 1995.
- 2) In computing return on equity for 1994 (23 percent), due consideration was given to the MSEK 110 distributed as dividend at mid-year.
- 3) Equity offerings were made in 1997 adding nearly MSEK 90 in new equity.
- 4) The item includes profit sharing loans and minority interest.

Definitions	
Proportion of risk-bearing capital	The sum total of shareholders' equity, restructuring reserve and venture capital under management as a percentage of the balance sheet total.
Equity ratio	Shareholders' equity as percentage of the balance sheet total.
Earnings per share	Market price of the share divided by the average number of shares outstanding during the year.
Price/earnings ratio	Market price of the share divided by earnings per share.
Return on equity	Net profit as a percentage of shareholders equity at the beginning of the year.

# **A Small Selection of Transactions Over the Past Five Years**



A small selection of events during the past few years. In reality, there are many, many other events, some of which may later prove to be very important.

became an affiliated company after having been a subsidiary.

Soneruds became a new affiliated company. Duroc made two equity offerings and became listed on the SBI-list. The business in Standard Radio was sold to Raytheon Inc., USA and Styrkonsult Drives was sold to Controle Techniques PLC, England.

Maxitech's production capacity was doubled through a new investment.



#### 1994

Founded AcadeMedia. Invested in Sweden Table Tennis, Target Games, Tolerans Ingol and InnoGraphic. Centrum Invest was sold at a good profit to Steen & Ström Invest in Norway. Failed in a transaction with a Norwegian company that was to acquire Banco Bryggerier. Traction was forced to take over the Norwegian company and clean up the situation. Restructuring of the Group in the course of which equity was reduced by MSEK 110 which was distributed to the shareholders.



Mutter Media was sold to Schibstedt in Norway and Team Tejbrant to Åke and Folke Tejbrant. Maxitech Elektronik and Två Ögon were acquired.



#### 1996

About 20 percent of the shares in JP Bank were acquired. AcadeMedia acquired MacMeckarna, Engine Interactive was started and InnoGraphic was phased out. Equity offerings were made allowing the employees to become part owners. AcadeMedia



1997 Equity offering in Duroc. Before the offering, Traction sold some shares and subscription rights in Duroc, and then participated in the offering, which was also partially underwritten by Traction. Equity offering and market listing of Soneruds. Executive Entertainment was started together with an entrepreneur. Invested in Bricad Holding and Signalteknik. Traction participated in the financial reconstruction of Svecia Screen Printing System, went in as a majority owner and guaranteed financing. AcadeMedia acquired Thalamus Networks and arranged equity financing and wider ownership. Purchased additional shares in JP Bank and issued an option for all shares held. Completed a private placement of shares in Target Games. Purchased 13 percent of the shares in Kjessler & Mannerstråle, and shares in Epic Multimedia. TOTAB Totalentreprenad was sold to BPA. Traction made a public offering and the stock was listed on the SBI-list. In a secondary offering, shares were sold to major investors. Shares were issued for a total of MSEK 90 and the Company got about 2,000 new shareholders.

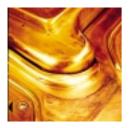


#### 1998

The shares in JP Bank were sold to Sparbanken Finn and Gripen. Participated in a private placement in Thalamus Networks. Became shareholder in CMA again, a company Traction has been involved with since 1980. CMA sold its system integration and PC business to Merkantildata. Invested in Easy T, Itca Holding, Mobilsystem, PC-Card International, Promecta Footwear, Skandinaviska Salutorget and Tempelman. The stakes in Kjessler & Mannerstråle, AcadeMedia, Bricad Holding, Target Games and Tolerans Ingol were raised. Subsidiary Maxitech Elektronik acquired Ericsson's corresponding unit in an outsourcing transaction. Financial reconstruction of Svecia. Duroc acquired toolmakers in Robertsfors (from Mikro-Verktyg) and in Västerås (from ABB). The shares in Epic were sold to Acade-Media, who also bought additional shares. The engagements in Fun Track and Novum Kan were concluded. Traction gained investment company status under Swedish tax legislation.

#### 1999

Traction turns 25 years. The shares in CMA were sold at a good profit. Traction guaranteed equity offerings in AcadeMedia and Duroc. Obtained additional shares in Thalamus Networks in connection with a distribution from AcadeMedia. Invested in MedMera Distribution, Hagakure Network and Berg & Hav. Received shares in KM Lab from Kjessler & Mannerstråle, which were immediately sold to the Dutch company AlControl. Completed two private placements in Easy T. Duroc acquired Swedish Saw Blades. Underwrote an issue of convertible debentures in BioPhausia; Traction subscribed for conver-





tible debentures equivalent to 14 percent of shares outstanding after full conversion. Expanded ownership in Kjessler & Mannerstråle and Recco. The holdings in Itca Holding, Skandinaviska Salutorget and Target Games were sold. The shares in Ögonlasern were sold. More shares in Thalamus Networks were subscribed for and some shares were sold. The Board of Directors was expanded as Sven-Christer Nilsson, former President and CEO of Ericsson, and Rickard Björklund, founder and former President and CEO of Matteus Fondkommission, participated in the work of the Board of Directors since autumn 1999 and will be elected in connection with the year 2000 Annual General Meeting. Traction UK was formed.

#### 2000 January-February

Traction applied for a listing on the O-list of the Stockholm Stock Exchange. AcadeMedia acquired BIG, Business Intelligence Group, sold its holding in Epic Multimedia with a large capital gain and made a private placement of MSEK 100. The holding in PC Card was sold. A claim on BioPhausia was converted to equity. Decided to underwrite an equity offering in Estinvest. A bid was made for all outstanding shares in Kjessler & Mannerstråle, but the bid was withdrawn since it was not accepted by KM's second largest shareholder. Traction started new businesses based on its own ideas. One of these is to advise companies with large claims on SPP, and to trade in SPP accounts. Traction realized some profits and increased the reserve in companies publicly traded by a total of MSEK 280 during the first two months of the year.







# **Valuation of Traction**

Traction focuses its operations on profit and the evolution of shareholders' equity. As shown by the 10-year summary on page 12, the average annual return on equity has been 38 percent. During 1999, the return was 20 percent, which is lower than Traction's long-term goal of 25 percent. At the same time, the reserve in the portfolio of listed shares increased by MSEK 214, with the effect that 1999 must be regarded as a very successful year. It should be noted, however, that the market's valuation of our holdings of shares in affiliated companies fluctuates widely and that the increase in reserves cannot be added directly to the year's result.

Traction reports its holdings in affiliated companies according to the equity method, which means that only Traction's proportion of the profit and equity in affiliated companies are consolidated in Traction's accounts, regardless of whether or not the affiliated company is publicly traded. Traction also amortizes any goodwill arising on acquisitions of affiliated companies over five years.

One consequence of this conservative accounting method is that if Traction acquires an affiliate holding in a listed company with a high net asset valuation, such as Microsoft or Nokia, the amortization of goodwill will exceed the profit share from the affiliated company at the same time as the value over market value of the shareholdings will not appear in Traction's balance sheet. Traction's computation of equity is thus comparable to other operating companies, but not to the way in which publicly traded investment and asset management companies compute equity.

In the case of equity offerings in our affiliated companies, where the issue price exceeds the company's equity, Traction's book value is adjusted to reflect our share of equity. The adjustment is attributable to the goodwill sold. Such equity offerings effects have arisen during 1999 in AcadeMedia, Duroc, Easy T and Thalamus Networks.

A net asset valuation of Traction requires additional information about our affiliated companies which we are not free to disclose since they are in early and/or quickly changing phases of development. The values of small companies are also very fickle since they are dependent on key individuals and hence difficult to sell. Only at later stages of a company's development, when it can demonstrate sustainable growth with less dependency on individual persons, can it be sold to industrial or financial players.

It is natural for Traction to be compared to regular operating companies and our return, including capital gains, should be related to our equity. The current value of Traction's holdings is actually of secondary interest. Our ability to identify interesting projects/companies, to develop them and finally realize them, means that an investment in Traction should be an attractive investment over the longer haul.

Traction's parent company is an investment company for purposes of Swedish tax legislation, which means that capital gains are tax-exempt. Dividend and interest income is taxable, however, after deduction of interest expense, while dividends paid to shareholders are deductible. In addition, two percent of the Company's net asset value at the beginning of the year has to be recorded as revenue. The net asset value consists of the market value of the Company's portfolio of shares. With current tax rules, the dividend can be adapted to the Parent Company's revenue in such a way that no tax expense arises in the Parent Company. This is also our dividend policy.

Presented below is a consolidation based on Traction's core business in order to provide a clearer picture of Traction. When Traction's core business, consisting of venture capital, consulting and financing operations is consolidated, the following balance sheet emerges based on market values as of December 31, 1999 on those parts where a market value is possible to provide.

Shares in subsidiaries refer to Fastighets AB

Tofta, Maxitech Elektronik, Svecia International Equipment, Tempelman and Tolerans Ingol Holding. These companies had aggregate 1999 revenues of about MSEK 385.

For further information about Traction's affiliated companies and subsidiaries, reference is made to the notes to the financial statements relative to the official balance sheet contained in the Annual Accounts.

## Balance Sheet Central Traction, December 31, 1999

ASSETS	MSEK	Market value	Reserve
Shares in subsidiaries	28		
Major holdings listed below	185	457	272
Other listed holdings	14	12	-2
Other holdings not listed	27		
Lending	85		
Other assets	15		
Liquid funds	29		
TOTAL ASSETS	384		270
SHAREHOLDERS' EQUITY AND LIABILITIES			
Shareholders' equity	361		
Other liabilities	23		
TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	384		

#### Listed Holdings, December 31, 1999

	Number of 1,000 shares	Percentage of capital	Book value, MSEK	Listed value, MSEK	Market price per share, SEK
Kjessler & Mannerstråle	1.815	41	53	89	49
Duroc	774	15	27	63	82
AcadeMedia	883	34	27	98	111
Thalamus Networks (former Advantech)	2.111	27	20	108	51
Easy T	162	20	8	32	2001)
Mediakey Plc	3.450	5	6	16	5
Ångpanneföreningen	185	3	22	25	133
Scandiaconsult	120	2	13	13	110
Biophausia (conv. deb.) SEK par	8.849 <sup>1)</sup>	(14)	9	13	145
Total			185	457	

- 1) Refers to the most recent equity offering price.
- $2) \quad Equivalent \ to \ 2,082,000 \ shares \ after \ full \ conversion. \ Conversion \ price \ SEK \ 4.25/share.$

# **The Traction Share**

#### **Share Capital**

The share capital in Traction AB amounts to SEK 5,670,000 divided into 5,670,000 shares, of which 1,000,000 shares are of class A and 4,670,000 are of class B. Each share has a par or nominal value of SEK 1. Each share entitles its holder to equal rights to the Company's assets and profit. Class A shares entitle their holders to 10 votes per share and class B shares entitle their holders to one vote at shareholder meetings. At shareholder meetings, each person entitled to vote may vote the full number of shares held or represented by him or her, without limitation.

#### **Evolution of Share Capital**

Year	Transaction	Increase in number of shares	Increase in share capital, SEK	Total share capital, SEK	Number of shares	Par value, SEK
1994	Stock dividend	20	10,000	460,000	920	500
1994	Split	459,080	0	460,000	460,000	1
1995	Stock dividend	0	4,140,000	4,600,000	460,000	10
1997	Split	4,140,000	0	4,600,000	4,600,000	1
1997	Rights issue	700,000	700,000	5,300,000	5,300,000	1
1997	Rights issue	370,000	370,000	5,670,000	5,670,000	1

Traction has conducted business since 1974. A new parent company was created in 1994, however. There are no convertible debentures, options or other securities outstanding that could increase the number of shares outstanding. However, the Board of Directors has been authorized by the 1999 Annual General Meeting to decide, on one or more occasions, to make an equity offering of up to 1,000,000 class B shares without regard to the preferential rights of shareholders. The Board Directors has proposed an extension of this authorization, which is on the agenda for the 2000 Annual General Meeting. On that occasion, the Board of Directors will also request authorization to buy back own shares in a number of up to one tenth of the outstanding number of shares, such authorization to remain valid until the next following regularly scheduled Annual General Meeting

#### **Shareholders**

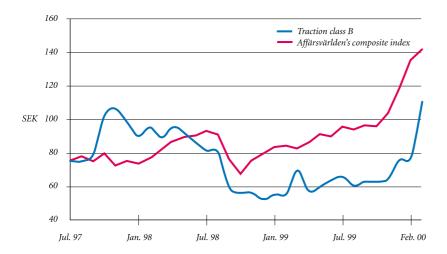
	Number of class A shares	Number of class B shares	Proportion of capital, %	Proportion of votes, %
Bengt Stillström	660,000	3,158,150	67,3	66,5
Creatum AB	340,000	166,820	8,9	24,3
Småbolagsfonden		144,500	2,6	1,0
Claes Gyllenhammar with companies		82,700	1,5	0,6
Traction Nouveau AB's Pensions Trust		63,500	1,1	0,4
N.G.L. Förvaltning AB		32,700	0,6	0,2
Traction's foundation for Science and Innovation		26,900	0,5	0,2
Sound Invest		26,500	0,5	0,2
Bengt-Arne Vedin		20,200	0,4	0,1
Johan Rapp		20,000	0,4	0,1
Other shareholders		928,030	16,2	6,4
Total	1,000,000	4,670,000	100,0	100,0

#### **Number of Shares Per Shareholder**

	Number of owners	Number of shares	Percentage of capital	Percentage of votes
1-500	808	181,600	3,2	1,2
501-1,000	154	138,255	2,5	1,0
1,001-5,000	125	294,625	5,2	2,0
5,001-20,000	34	345,550	6,1	2,4
20,001-100,000	6	240,500	4,2	1,6
100,001-1,000,000	2	651,320	11,5	25,3
1,000,001-	1	3,818,150	67,3	66,5
Total	1,130	5,670,000	100,0	100,0

#### **Share Price Performance**

Traction's class B share is listed by Stockholm Börsinformation (SBI) since July 1997. The Traction share gained in value during 1999 by 35 percent. At year-end 1999, the latest paid quotation was SEK 74 per share. The highest bid price for the share during the year was SEK 79 and the lowest SEK 52.



#### **Dividend Policy**

Traction's dividend policy is based on the premise that dividends and other distributions to the shareholders should be made in a tax-efficient manner. For purposes of the Swedish tax legislation, Traction is an investment company, the effects of which include that dividends are tax-deductible against interest income and the standard income consisting of two percent of the Company's net asset value as of December 31. With current tax rules, the dividend is adapted to the Parent Company's revenue in such a manner that no tax expense arises in the Parent Company.

# ACADEMEDIA AB

An IT revolution is upon us and no part of everyday life is left untouched. One of the most tradition-bound segments is already affected and will continue to be heavily affected by the opportunity of storing, processing and distributing vast amounts of data with the aid of data and information technology. It is a segment that absorbs a large portion of society's resources and has a lifelong effect on every individual. That segment is education.

Education is knowledge transmission and is customarily accomplished in classrooms and through books. But the new media technology paves the way for improvement and lowering the cost of learning. By participating in a process, by experimenting, knowledge is consolidated. Interactive media, which make it possible to create education where the pupil participates actively and hands-on, is therefore an efficient way of teaching complicated things.

Everybody has something to gain from interactive education. For companies, there are huge cost savings and a faster and more precise dissemination of knowledge in support of, for instance, critical processes. The cost savings are the result of increased efficiency in education and less fall in production. For the individual there are benefits in the form of being able to learn at your own pace and at the time that suits you best. For companies, there is opportunity for follow-up, diagnostics and reporting of employee proficiency.

Education supported by interactive technologies is usually called computer-aided education or Computer Based Training. Based on its extensive experience, AcadeMedia uses a broader term; e-learning, which is also a registered trade mark in the AcadeMedia Group.

#### The Company

The opportunity of becoming a successful e-learning company is based primarily on two factors. First, you must know the new media technology and understand how it can be used in fields such as education and training. Second, you must be able to package and present knowledge in an efficient manner. The latter means the use of images, sound and text in such a way as to support the learning process, as opposed to traditional textbooks and teaching aids. Interactive learning's pedagogy is created in the interaction between the new media technology and the pedagogy of learning.

As a consequence of the two critical factors for elearning companies, two types of business are conducted in AcadeMedia.

Business area New Media Learning, which is conducted under the name of MacMeckarna, is one of the country's largest education companies in the area of media technology.

MacMeckarna are archetypical so-called "early adopters" and live under the motto "The Innovator, Not the Imitator." One example hereof is the course for newspaper makers in WAP technology, where the company at the same time sells a WAP hotel service. The emphasis of MacMeckarna's activity is training in new media technology, which is accomplished with, precisely, new media technology. MacMeckarna are also active as consultants in this field and as principal of the Masters of Media University that provides vocational training in new media technology. The training programs comprise 90 or 105 university points and entitle the student to student loans.

Gravity is the name under which business Interaktiv Produktion is conducted. With its 60 consultants, Gravity is probably the country's, or even Europe's, largest player in the area of interactive computer-supported education. Gravity produces interactive education packages and presentations, which are used for training, information and marketing. The productions are published on the medium or combination of media that most effectively achieve the customer's desired objective. The Internet or an intranet is usually used. Some CD productions are still being made. Gravity offers qualified means tests and target group analysis, feasibility studies, well developed interactive pedagogy, thoroughly edited manuscripts and creative design. Over the past four years, Gravity has produced over 400 interactive education packages and presentations.

#### The Future

During the first part of year 2000, AcadeMedia has acquired Malmö-based Business Intelligence Group (BIG) with some 20 consultants. BIG has two areas of operation, one of which is interactive education. BIG has also developed a Learning Management System, that is a training platform with administra-

tive support. BIG's operations will be integrated with those of Gravity.

In its financial report for 1999, AcadeMedia announced that for some time it has been intensifying its efforts to create a complete training and education portal for the entire European Market. The training portal, which is expected to be named "AcadeMedia.com," contains several advanced, longer training programs developed in-house in new media and information technology. All training will be sold directly over the Internet in six different languages as early as by autumn 2000.

A private placement with a number of Swedish institutions was completed for AcadeMedia in February 2000. With this capital infusion, and the proceeds of close to MSEK 60 from the sale of Epic Multimedia, AcadeMedia has a strong financial position for robust expansion, organically as well as by acquisition. As of February 2000, AcadeMedia's equity capital amounted to MSEK 205.

The agenda for 2000 includes further concentration of the business in the direction of e-learning, internationalization and development of the company's knowledge management business. As the largest individual owner of AcadeMedia, Traction has the ambition to support AcadeMedia to make it one of the leading e-learning companies in Europe.

AcadeMedia is listed on SBI's stock list, with Matteus Fondkommission as market maker. The company intends to seek a listing on the O-list of the OM Stockholm Stock Exchange during 2000. Further information is available at www.academedia.se.

# **DUROC AB**

Duroc is a good example of a company developed using Traction's methodology. Traction has been a part owner of Duroc since 1993. Together with our partner, entrepreneur Lennart Olofsson, we have gradually developed the company over the years from a smallish technology company with a few employees and with modest sales, into today's Duroc that is an established industrial company with a unique technology as a base for the business and further expansion.

In 1997, we made the call together with our partner, the entrepreneur, that time was ripe for ownership diversification. In the same year, the share began trading on the SBI-list. Since August 1999, the share is traded on the O-list of the OM Stockholm Stock Exchange. In connection with the share's introduction on the O-list, a rights issue was made to the company's shareholders, through which MSEK 85 was infused in the company.

Traction's goal today is to continue participating as an active owner in the company, together with the entrepreneur, and develop it into a successful, expansive and profitable industrial company.

Duroc stands by its adopted strategy, since 1997, of expanding and building the company by acquiring subsidiaries in which Duroc's unique technology can be implemented. Thereby exciting opportunities are created for these subsidiaries to become unique and competitive in there respective business areas.

#### **Application**

Application is today a division of the parent company, Duroc AB. Division Application is responsible for development and sales of the core operation, that is, surface refinement of materials and components using laser technology and systems solutions in conjunction therewith. Laser technology can be combined with additives in the form of ceramic materials and alloys in the form of powder material, with which unique material and product properties can be obtained. Application's sales are to external clients, but also internally to the subsidiaries.

#### **Duroc Rail**

Duroc Rails business concept is based on Duroc's technology for the purpose of creating longer life for railway wheels, more efficient wheel maintenance, less noise and lower costs for wheel maintenance per transport kilometer. Duroc Rail operates a facility for wheel maintenance in Notviken, Lulea. A laser facility for Duroc-treatment of railway wheels was

commissioned at the Notviken facility in 1999. SJ, MTAB and a number of other railcar owners are long-time Swedish customers. During 1999, deliveries were also made to customers in the UK and Germany. The objective is to establish operations in Europe during 2000. Efforts to accomplish such establishment were intensified during the autumn of 1999.

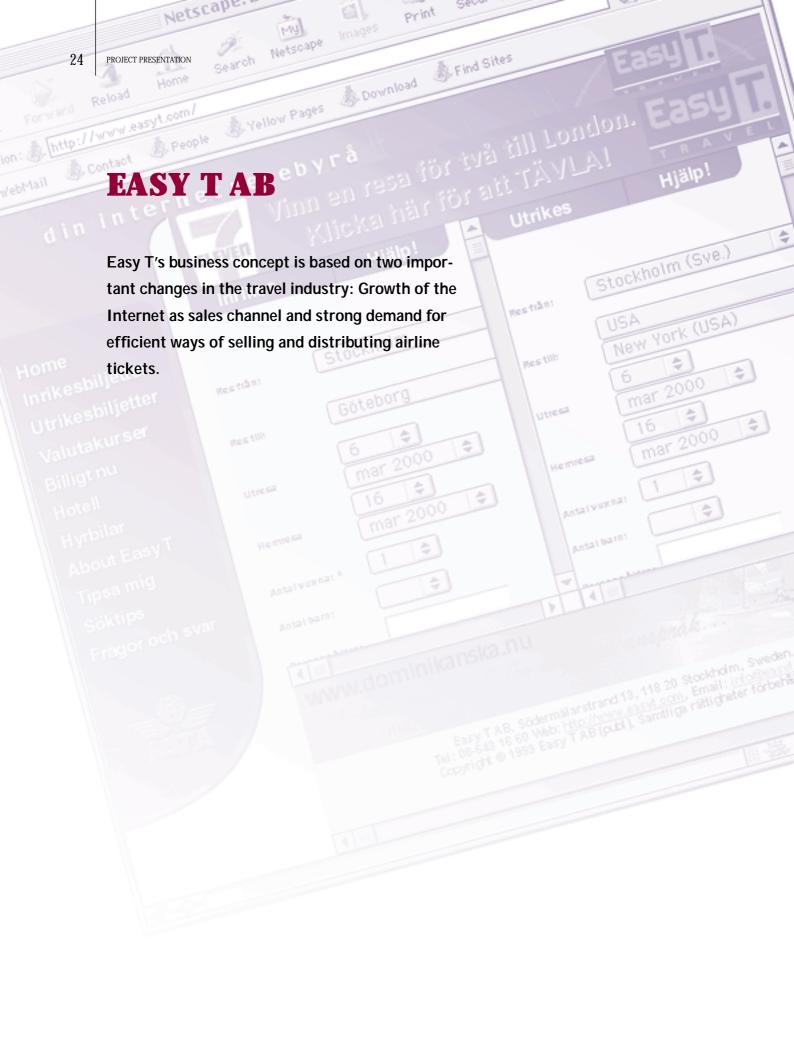
#### **Duroc Tooling AB**

Duroc Toolings business concept is to utilize Duroc's technology for the purpose of achieving lower costs for the users of forming tools for sheet metal and plastics forming, and forging and injection casting. Duroc Tooling has operations in Västerås and Robertsfors, where different types of forming tools are made for account of customers. Shipments of Duroc-treated tools were made in 1999. The intention is to intensify this to achieve a breakthrough in 2000. Producing tools aside, the facility in Robertsfors also builds systems based on Duroc technology.

#### Swedish Saw Blades AB

Swedish Saw Blades AB in Laholm was acquired towards the end of 1999. The company manufactures and sells saw-blades and has sales of MSEK 80. The company has suffered profitability problems for several years. Since the company was acquired, efforts have been made to restructure the company to restore profitability. This work is well under way and is expected to be completed by autumn 2000. It should be remembered that Duroc already in the beginning of the 1990's developed a new type of saw-blade for wood and metal. This development will now be implemented at Swedish Saw Blades. The intention is for this company to constitute one more platform in the Duroc Group.

Further information about Duroc is available at www.duroc.se.



The use of the Internet as a purchasing channel is predicted to grow dramatically over the next few years. IDC believes that sales to consumers will top SEK 400 billion by year 2002. Of all e-commerce, the biggest growth is expected in the travel industry. Increased pricing pressures, especially in sales of regular airline tickets, will result in the demise of many traditional travel agencies and in demand for more efficient selling.

About 380 million airline tickets were sold in Europe during 1998. The value of these tickets is estimated to be about SEK 1,064 billion. Between 70 and 80 percent of the total volume is sold by travel agencies. The remainder is sold by the airlines directly.

Easy T's business model is based on getting as many as possible to use our proprietary system T-Book to make air travel reservations. The more people that use the system, the higher revenue for Easy T.

#### The Company

Since inception in 1997, Easy T has launched a unique Internet-based system for flight reservations and has created one of the leading online-selling travel agencies in the Swedish market. The focus so far has been on the Swedish market, but during 2000 expansion plans for the major markets in Europe will be implemented. Every day more than 10,000 persons use T-Book to plan and purchase their airline tickets.

Operations have been split into two parts: Easy T Travel, which includes the travel agency, and Easy T Software, which includes systems sales and development. Travel has developed during the year into a well functioning travel agency. Travel is found today at www.easyt.se and www.billigflyg.com. Easy T Software has focused on further development of the T-Book system.

Easy T had sales in 1999 of about MSEK 24, most of which was derived from the travel agency business. Systems sales were intensified during the latter part of 1999 and Easy T today has customers in Sweden, Norway, Finland and Ireland. Among Easy T's cooperation partners and licensees can be mentioned Spray's travel service Mr Jet, Scandinavia Online's Passagen, DN resor, Travellink, Travel Lab and Dagens Industri's di.se.

An equity offering was floated during 1999 in the amount of about MSEK 40, aimed at a limited circle of investors. Easy T now stands well prepared for continued controlled expansion.

#### The Future

During the next several years Easy T will establish travel agencies in new markets, and systems sales in each respective market. The strategy is based on the fact that every domestic market for low-price airline tickets is unique, and that you have know each locality well in order to implement a system with the right features.

The goal for the next few years is to establish travel agencies in at least three new markets. Operations are being started in Britain. Germany, Netherlands, France and the Nordic countries are prioritized markets. The choice of key personnel is crucial to which markets are selected. Another important factor in choosing markets is the rate at which the Internet will be accepted as a purchasing channel.

Starting in March 2000, unofficial trading in Easy T's shares will be handled by Hagströmer & Qviberg Fondkommission.

Further information about Easy T is available at www.easyt.se.

# THALAMUS NETWORKS AB

Thalamus Networks offers property/network owners and residents broadband-based IT services that create intelligent living. Thalamus Networks is among the operators who have delivered the largest number of commercial Internet connections via broadband and has the longest operating experience in Sweden.

1999 was the year when the market became aware of what can be accomplished with high-speed connection of households to the Internet. Companies of all sorts that could say the word broadband attracted attention, regardless of whether they had customers and a business, or only deep pockets for marketing. It is easy to explain why the segment attracted attention. Information technology drives the opportunities for distributing entertainment, education and whatever else over the Internet. Such distribution requires large capacity networks and connections to give the users good results. Companies able to contribute to this development obviously have a promising future. In addition to the seemingly simple job of connecting households to the Internet, data and information technology offers great opportunities for improving living conditions, especially through interactivity at home.

#### The Company

Again during 1999, Thalamus Networks, the former Advantech, has expanded its marketing efforts. The company, which already in 1996 connected the first tenants to the Internet, concentrates its marketing to the segment it works with. Thalamus Networks is a company independent from network owners and offers broadband to property and network owners without stealing the customers' focus from his or her landlord/management firm. The property owner is Thalamus Networks' customer and the tenant is the property owner's customer. The property owner rents the operator service from Thalamus Networks. In this way the property owner gets an incentive for future revenue, while not having to take any risk that the technology may become obsolete.

The business logic seems to be accepted since Thalamus Networks probably is the largest operator in Sweden. Thalamus Networks also has established strategic alliances with several network owners, who wish to enhance their networks with the aid of Thalamus. Examples of such network owners are Göteborgs Energi and Stokab.

Thalamus Networks delivers its services by cable-TV, opto fiber and Ethernet (LAN). Thalamus Networks is also a supplier of computerized property surveillance with about 100 man-years experience of steering and control. All types of control is offered, but weather control developed by Thalamus Networks is a big seller since it in combination with thalamus.net gives the property owner energy savings of 15–45 percent. Thalamus Networks' range of services is developed to make "the intelligent home" possible.

#### thalamus®.net

Internet connection at a fixed price

#### thalamus®.energy

Climate control in real time

#### thalamus®.access

Access control and reservation system for common areas

#### thalamus®.info

Information services such as local TV, local text TV, electronic bulletin boards

#### thalamus®.tele

Telephony systems

Thalamus Networks cooperates with the leading suppliers in the market as a system integrator and partner. Thalamus Networks can be found today in the following locations: Stockholm, Göteborg, Malmö, Ängelholm, Halmstad and Landskrona.

#### The Future

During the beginning of 2000, the development of a broadband portal has begun. It will help property and network owners offer broadband services to households. The portal will be loaded primarily with local content and utility services. There are also a number of operational and strategic goals that will be realized during the operating year. As a consequence of the current competitive situation, and the fact that most operators lack quality services, Thalamus Networks chooses to report on its activities as they are implemented.

Traction's intention is to support Thalamus Networks actively to establish it as the leading supplier of high-quality broadband services to property and network owners.

Thalamus Networks' shares are unofficially traded through Matteus Fondkommission. An equity offering and a listing on the O-list of the OM Stockholm Stock Exchange are planned for the spring. Further information about Thalamus Networks is available at www.thalamus.se.

# KJESSLER & MANNERSTRÅLE AB

KM is one of the leading consulting companies in Sweden, and sells qualified consulting services in the fields of technology, environment and architecture.

KM was established in 1934 and has for more than 60 years assumed responsibility for a number of attention-attracting projects in Sweden as well as internationally. Today's company has about 800 employees and operations at some 30 locations. KM's customers are found in industry, among service companies, municipalities and county councils, government agencies and authorities, building contractors, construction and real estate companies. KM is listed on the A-list of the OM Stockholm Stock Exchange.

Traction is the principal owner of KM since 1998 and in February 2000 a public offer was made to the other shareholders to tender their shares to Traction at SEK 65 per share. Our hope was that the offer, with a premium of about 20 percent, would be perceived as attractive. The objective behind the offer was to ensure that KM would be an active part of and international company in the industry. The initial discussions so far have broken down over the valuation of KM's large claims on SPP. By acquiring all of SPP, this can be facilitated since the valuation of the SPP funds can be split away from such talks. The offer was withdrawn when the second largest shareholder declared that the offer was too low and could not be accepted. Traction's stake in KM has increased to 49 percent and we continue to work in the same manner as before.

Since Traction became the principal owner, KM has a new Board of Directors and management. The business concept has been reformulated and the strategic orientation has been changed. The new strategy has not yet given the desired result and the company continued to operate at a loss in 1999. A program is now under way in the company to improve its way of doing business and to exploit the enormous competence that exists in the group.

The focus on knowledge management, or the systematic re-use of knowledge, to use the right associates for the right projects, to develop the firms associates as well as the corporate culture, and to create and utilize modern information technology, are additional examples of activities in progress.

Further information about KM is available at www.km.se.

# **Other Projects**

#### BANKING AUTOMATION LTD

Banking Automation is a British company that manufactures deposit machines, a kind of cash dispenser in reverse, primarily for banks, but also for transportation companies, shopping centers and for similar applications. The machines are placed as free-standing units inside the banking premises and also through the wall out to the street, or in unmanned banking premises. UK, Germany, France, Holland, Belgium and Ireland are the largest markets. A sales company has been established in the United States, where sales efforts were intensified during the year.

Banking Automation developed new products during the year in the area of change machines. These machines are primarily used by small businesses to handle small change cash. Further information is available at www.banking-automation.com.

#### **BERG & HAV AB**

Berg & Hav is active in sales and distribution of sports and leisure time apparel. The company holds the right to sell Mountain Hardwear's line of clothing in Sweden.

Berg & Hav has been in business for eight years. Sales have expanded throughout this period. Sales in 1999 reached close to MSEK 30. The company's entrepreneur contacted Traction during 1999 aiming to develop the company with Traction as a partner. Further information is available at www.berg-hav.se.

#### **BIOPHAUSIA AB**

BioPhausia AB conducts research and development of pharmaceuticals in the areas of micro-circulation, connective tissue biology and macro molecules. Today the company has one product, Rescue Flow, approved in the European market. BioPhausia is listed on the O-list of the OM Stockholm Stock Exchange. Further information is available at www.biophausia.se.

#### **BRICAD HOLDING AB**

Bricad Holding is the principal owner of Swedish Tool AB, a company that markets and sells multi-operation machine tools, CNC lathes, tool grinding machines, etc. The company had 1999 sales of about MSEK 51 plus agency business. In addition hereto, the company is active in real estate management and has four wholly and partially owned properties located in the Greater Stockholm Area.

Further information is available at www.swedishtool.se.

# EXECUTIVE ENTERTAINMENT SWEDEN AB

Executive Entertainment is a young, independent company in the music industry.

#### **FASTIGHETS AB ORNAMENTIK**

FAB Ornamentik owns an industrial/office property in Central Eskilstuna consisting of about 7,500 square meters of space, and two companies in the printing business: Mälarskylt and Silk Screen Company.

#### **FASTIGHETS AB TOFTA**

FAB Tofta owns a property in Åkerberga. The property was built at the end of the 1980's and contains about 2,000 square meters of rentable space.

#### **GEODYNAMIK AB**

Geodynamik develops and markets systems controlling the packing of blast rock and other fill and paving. The packing is performed faster, simpler and more profitably, and the results are documented to assure quality. Further information is available at: www.geodynamik.com.

#### HAGAKURE NETWORK AB

Hagakure Network is active in the field of Human Resource Management, through search and matching of applicants, but is now also establishing an interactive service for recruitment. The customers consists of well-established companies as well as new high-growth companies within media and IT. Further information is available at www.hagakure.com.

#### JALMARSON-THIAS AB

Jalmarson-Thias produces, markets and sells bite valves for animal stalls. Most of the production is exported. Operations are conducted in Eskilstuna with six employees. A wholly owned subsidiary, Alcometaller AB, processes and sells propeller blades and rotor blades, primarily to customers in the Nordic region. This part of the business is conducted on the company's own premises in Örebro with about 18 employees. Alcometaller accounts for most of the company's total revenues of about MSEK 35. Further information is available at www.jalmarson-thiasab.se.

#### MAXITECH ELEKTRONIK AB

Maxitech Elektronik, located in Åkersberga outside Stockholm, manufactures customer-specific thick-film and hybrid circuits. Thick-film circuits is a type of circuit board where certain components are printed right onto the carrier. Maxitech is wholly owned by Traction.

Thick film technique means that a wiring pattern and resistors are printed onto a carrier, typically a ceramic wafer, via a screen-printing technique. The printed pattern is then dried and sintered (burned) onto the carrier at high temperature. Several layers can be printed and the resistors can be tuned to exact values with laser equipment. Some of the advantages of thick film technology over regular circuit boards are the high heat transfer rate, large packing density and high reliability. The ceramic is also suitable as carrier for certain high-frequency applications.

Typical applications for thick film technology can be power products, such as transformers where heat resistance is critical, and control computers in tough environments, such as engine rooms in cars.

During the spring of 1998, Maxitech acquired the thick film manufacturing operation in Kista from Ericsson Components AB. Ericsson's machinery was taken over in the acquisition and moved to Maxitech's premises. With this acquisition, Maxitech has grown from a small to a medium-sized company in its line of business industry segment, with sales of more than MSEK 70 in 1999.

Maxitech concluded a long-term cooperation agreement with Ericsson during the year.

In cooperation with clients and suppliers, Maxitech has built a unique competence in the production of thick film circuits for the electronics industry. Maxitech has very modern machinery with a high degree of automation.

Maxithech's sells mainly mass-produced circuits to customers in Sweden as well as abroad.

Read more about thick film at www.maxitech.se.

#### **MEDIAKEY PLC**

Traction owns a minority stake (4.8 percent) in the British company MediaKey. This company is active in the media industry and produces titles in new as well as traditional media. MediaKey is the parent company of Marshall, operating under the trade marks of Marshall Publishing, Marshall Media and Marshal Editions. The shares in MediaKey are traded on the AIM-list in London. Further information is available at www.mediakey.co.uk.

#### MEDMERA DISTRIBUTION AB

MedMera is a value-added distributor of IT and home electronics products for the Swedish consumer market. The company distributes products in the areas of multimedia, communication and PC systems. The company also sells modems under its own brand name, Telix. Further information is available at www.medmera.se.

#### MOBILSYSTEM AB

Mobilsystem is a supplier of systems for mobile data collection. The company's main product, MOBI-BOX, is used for trip recorders, car pools and for evaluation of environmental vehicles.

#### **MSS DATA AB**

MSS Data develops PC software for accounting, invoicing, etc.

#### PROMECTA FOOTWEAR AB

Promecta Footwear is a fast-growing company in the shoe industry. Via subsidiaries in Estonia, Lithuania and Poland, the company sells ladies' and men's shoes under its own brand names Del Mondo, Excel, Marina Riva and Patrol. Promecta also designs and manufactures shoes for the Swedish market under the Dahlin brand name. During 1999, the company acquired a majority stake in Poland's largest shoe chain, ZIP.

#### **RECCO AB**

Recco markets avalanche rescue systems and sells reflectors both through sporting goods retailers and for installation in ski boots and ski wear. The system is internationally established at about 200 leading ski resorts. Further information is available at www.recco.se.

#### SIGNALTEKNIK C. SVENSSON AB

Signalteknik is a consulting and development company in the electronics and data technology industry. The company's specialty is high-tech, quality products developed in-house for solving measuring problems, primarily in the areas of vibration, sound and temperature for industrial and service companies. The products of Signalteknik are permeated by platform and modular thinking. The company's own products currently are diagnostic instruments for electrically powered vehicles for detection of battery, vehicle and charging problems, and a new programmable, platform-independent PCMCIA card that functions as a measuring instrument. Further information is available at www.signalteknik.se.

#### **SONERUDS MASKIN AB (PUBL)**

Soneruds Maskin AB is a company in Hudiksvall that specializes in accessory solutions for excavators, loaders and earth-moving equipment. The compa-

ny's main product is a patented system for attaching tools to and is marketed under the OilQuick name. Further information is available at www.soneruds.se.

# SVECIA INTERNATIONAL EQUIPMENT AB

Since the start in 1948, Svecia has developed and manufactured printing presses and other equipment for screen printing. Svecia's customers are found in the graphic industry, manufacturing industry and the glass industry. With its focus on the user, environment, the best possible printing quality and cost effectiveness, Svecia has achieved a position as the world's leading supplier. The Svecia Group has about 180 employees all over the world and is owned by Traction since 1997.

Svecia's equipment is manufactured at its own plants in Sweden, Italy and Spain, and sales are via company-owned sales companies in Germany, France, Spain, Hong Kong, the United States and Italy, and via a global network of distributors. The previous production in the United States was phased out during the year and certain production of dryers was moved to Spain. Rationalization and efficiency-improvement measures were implemented in Sweden during the year and a number of projects were completed. Cost-saving measures have been carried out in Italy, both in administration and in production.

Management in the Swedish subsidiary was strengthened in areas such as production control, and with an externally recruited subsidiary manager.

Svecia received a very positive response from both new and old customers during the year, and from industry media. This has resulted in sharply rising order bookings. Svecia's Multicolor Line, SAM X, has become a success, with installations in Sweden, France and Russia. Also during 1999, Svecia received its first order for SAM X from the important U.S. market.

Further information is available at www.svecia.com.

#### **SWEDEN TABLE TENNIS AB**

Sweden Table Tennis AB (STT) manufactures and sells table tennis equipment under the STIGA and

Banda brand names. STIGA® is a registered trade mark owned by Stiga AB. STT is wholly owned by Fastighets AB Valhalla, which also owns an industrial property in Eskilstuna. Further information is available at www.tabletennis.se.

#### **TEMPELMAN AS**

Tempelman AS is an Estonian parent company that through its wholly owned subsidiary, Tempelman Securities AB, deals in securities in Stockholm. Tempelman Securities AB is under the supervision of the Swedish Financial Inspection Authority. Traction was engaged by the management of Tempelman during the spring of 1998 for assistance in reconstructing the basically bankrupt group. Operations in the Baltic States were phased out during the spring of 1999 and the Swedish operations will be closed during the spring of 2000, whereupon the company will contain cash balances only.

#### **TOLERANS INGOL HOLDING AB**

Tolerans Ingol is a technology-intensive company that develops and manufactures high-speed rotation stickers for printing plants. The products are sold via printing press manufacturers, such as Heidelberg and MAN Roland, and via a network of agents, and in certain cases directly to the end customer.

During 1999, Tolerans went through a true transformation, from having been a company with varied manufacturing to today being totally focused to broaden its position as a world leader in rotation stickers. At mid-year, Tolerans moved its operations to new premises, at the same time strengthening its competence and resource pool in design and development. This is an element of the company's staff competence development, which in turn will give shorter lead times in the development of new and more advanced rotation stickers. Further information is available at www.tolerans.com.

#### TVÅ ÖGON AB

The company develops and sells eyeglasses. In-house designed and produced reading glasses and sunglasses are sold via a number of chains, tax-free shops and as promotional articles for companies. These products are also exported to Iceland, Norway and Finland. Två Ögon also has obtained agencies for eyeglass frames and sun glasses under the trade names Hugo Boss, Elle, Esprit, Aristar and Charmant in Sweden. These eyeglasses are sold through opticians.

# **ANNUAL ACCOUNTS**

The Board of Directors and the President of AB Traction (publ) hereby submit their Annual Accounts and consolidated financial statements for the financial year ending December 31, 1999.

#### ADMINISTRATION REPORT

#### **Business**

The Group's business consists of developing companies, which are wholly or partially acquired. Traction has developed its own method for business development, which is distinguished by sharp focus on customer relationships, organization of operations in such a way that the need for capital diminishes, and by seeking opportunities and minimizing risk. The Parent Company is an investment company and owns a portfolio of wholly owned subsidiaries, affiliated companies, and smaller investments in other companies. The consulting business was transferred to subsidiary Traction Konsult AB during the year. This company serves a group management function and as consultants for the portfolio companies, while AB Traction Finans is the Group's in-house bank. To give the truest possible picture of the business, dividends, net capital gains and shares in profit from affiliated companies are reported among operating revenue.

#### Significant Events During the Financial Year

#### **New Projects**

Traction became a part owner in the following companies during the year: BioPhausia AB, pharmaceutical research, Datadistribution AB, data distribution, Hagakure Network AB, recruitment, and Berg & Hav AB, wholesaler in leisure wear and sports equipment.

#### **Extended Ownership**

Additional investments were made in Kjessler & Mannerstråle AB (KM) during the year. Through AcadeMedia AB's distribution of shares in Thalamus Networks AB (the former Advantech), AB Traction became the largest owner of Thalamus Networks. Additional investments were also made during the year in Tempelman AS.

#### **Exits**

The entire holding in CMA Europe AB was sold during the first quarter. Some shares in AcadeMedia AB and Thalamus Networks AB were sold during the year. Skandinaviska Salutorget AB was declared bankrupt.

#### **Capital Gains**

Capital gains were generated primarily through the sale of shares in KM-Lab, which were distributed by KM. Gains were also generated in the sale of shares in AcadeMedia AB and Thalamus Networks AB, and in the sale of the entire holding in CMA Europe AB. The entire holding of shares in Ögonlasern i Stockholm AB and all class B shares in Target Games were sold

#### **Underwriting of Equity Offerings**

AB Traction guaranteed equity offerings in Duroc AB, AcadeMedia AB, Easy T AB and BioPhausia AB during the year.

#### **Other Investments**

Investments were also made in Ångpanneföreningen AB, Scandiaconsult AB, Jacobson & Widmark AB and SWECO AB.

#### **Allocation of SPP Funds/Pension Reserves**

SPP has allocated just over MSEK 7 to companies in the Traction Group. Traction has an additional MSEK 7 in reserves in its own pension trusts.

#### **Financial Information**

Consolidated revenue for 1999 amounted to MSEK 471 (421) ((401)), of which dividends, net capital gains and profit shares in affiliated companies accounted for SEK 78.9 (48.0) ((49.3)). Profit after taxes amounted to MSEK 59.9 (47.7) ((54.1)). The Group's balance sheet total as of year-end was MSEK 549 (482) ((435)).

The proportion of risk-bearing capital increased to 67 percent (67) ((64)) and the hidden reserve, that is, the difference between book value and market value of listed affiliated companies, increased to MSEK 270 (56) ((128)).

### Significant Events After Financial Year-end

Traction has made an offer for all outstanding shares of KM at SEK 65 per share. The offer was withdrawn when KM's second largest shareholder declined to accept the offer. Additional shares in AcadeMedia AB and Thalamus Networks AB have been sold. All shares in PC-Card International AB have been sold, as have the remaining shares in Target Games AB. Traction has participated in an equity offering in the British company Mediakey Plc and Traction will underwrite an equity offering in Estinvest. A claim on Biophausia AB has been acquired with the intention of converting same to equity in the company. Traction has started a new business area, SPP-arbitrage, which will assist companies to extract their claims on SPP quickly.

For further information, refer to www.spp-pengar.nu.

#### **Expected Future Development of the** Company

The increase in value of the portfolio of listed securities, together with funds freed up by exits, provide the financial base necessary for continued efforts to add new and interesting projects to the project portfolio and for further development of existing projects. Continued strict application of the Traction method in our projects also augurs for continued growth in value and profitability.

#### Proposed Allocation of Profit (SEK thousand)

#### **Parent Company**

The following amounts are available to the Annual General Meeting: Retained earnings 221,731 Net profit for the year 28,371 250,102

To be allocated as follows:

Dividend to the shareholders SEK 0.35 per share 1,984 To be carried forward 248,118 250,102

The Group's unrestricted equity amounts to SEK 244,462 thousand. No allocation to statutory reserves is required. The Parent Company's and the Group's results and financial position are presented in the following income statements and balance sheets, cash flow analysis and notes to the financial statements.

# **INCOME STATEMENTS**

			Group		Pa	rent Com	pany
	Note	1999	1998	1997	1999	1998	1997
OPERATING REVENUE	3						
Net revenues	2	388 296	366 388	317 278		2	43
Other operating revenue	L	4 010	6 892	34 203	-	L	43
Dividends from subsidiaries		4 010	0 032	34 203	-	_	143 303
Other dividend income		-	223	7 208	-	223	143 303
Net capital gains		70 633	46 827	43 529	65 284	8 689	25 687
Shares in profit of affiliated companies	4	8 268	993	-1 419	03 204	0 000	23 001
Total operating revenues	4	471 207	421 323	400 799	65 284	8914	169 035
iotai operating revenues		4/1 20/	421 323	400 7 33	00 204	0314	103033
OPERATING EXPENSE	3						
Raw materials and consumables		-245 639	-132 907	-168 779	-	-	-
Goods for resale		-152	-20 110	-1 114	-	-	-
Change in inventory of work in progress,							
finished goods and work in progress							
for others		807	-16 498	2 769	-	-	-
Other external costs	5	-45 981	-90 265	-82 370	-561	-485	-1 146
Personnel expense	6, 7	-101 853	-106 074	-87 439	-	-	-
Depreciation and amortization		-16 297	-9 669	-5 098	-29 500	-22 000	-
Other operating expenses		-1 074	-617	-2 197	-	-26	-
Total operating expenses		-410 189	-376140	-344 228	-30 061	-22 511	-1 146
Operating profit		61 018	45 183	56 571	35 223	-13 597	167 889
RESULT OF FINANCIAL INVESTMENTS							
Other interest income and similar items		5 151	6 263	7 556	81	1 190	766
Interest expense to Group companies		-	-	-	-6 933	-6 517	-3 937
Other interest expense and similar items		-5 202	-2 773	-9 321	-	-	-
		-51	3 490	-1 765	-6 852	-5 327	-3 171
Profit after financial items		60 967	48 673	54 806	28 371	-18 924	164 718
YEAR-END APPROPRIATIONS							
Group contribution		_	_	_	_	_	1 608
droup contribution			_			_	1 000
Profit before taxes		60 967	48 673	54 806	28 371	-18924	166 326
Taxes on the year's profit	8	-675	-1 100	-661	-	-	-
Minority interest		-434	107	-	-	-	-
NET PROFIT FOR THE YEAR		59 858	47 680	54 145	28 371	-18 924	166 326
MELI MOTH FOR THE LEAR		33 030	7/ 000	JT 14J	20311	-10 364	100 340

# **BALANCE SHEETS**

Amounts in SEK thousand			Group		Da	Parent Company			
	Note	1999	1998	1997	1999	1998	1997		
ASSETS	11010	1000	1000	2001	1000	1000	1001		
Fixed assets									
INTANGIBLE FIXED ASSETS				<b>50</b>					
Capitalized development expense		9 100	- 094	56	-	-	-		
Goodwill		2 168 2 168	924 924	56	-	-			
TANGIBLE FIXED ASSETS		۵ 100	324	30	-	-	-		
Buildings and land	9	9 629	10 000	10 372	_	_	_		
Plant and machinery	10	33 260	37 739	4 130	_	_	_		
Equipment, tools, fixtures and fittings	11	4 705	2 223	6 277	_	_	_		
Equipment, tools, interestant retings		47 594	49 962	20 779	_	_	_		
FINANCIAL ASSETS		1, 001	10 002	20110					
Shares in subsidiaries	12	_	_	-	172 512	161 843	167 255		
Shares in affiliated companies	13	163 243	107 316	139 394	234 246	194 830	270 267		
Other listed holdings	14	15 022	20 620	-	15 022	26 203	-		
Other long-term securities holdings	15	4 852	16 640	22 255	20	12 132	18 135		
Other long-term receivables		991	2 196	2 274	-	-	-		
		184 108	146 772	163 923	421 800	395 008	455 657		
Total fixed assets		233 870	197 658	184 758	421 800	395 008	455 657		
Current assets									
INVENTORIES									
Raw materials and consumables		33 508	21 280	33 462	_	_	_		
Work in progress		12 719	33 262	24 612	_	_	_		
Finished products and goods for resale		34 659	39 833	19 835	-	_	_		
Advance payments to suppliers		3 858	7 885	3 099	-	-	-		
		84 744	102 260	81 008	-	-	-		
SHORT-TERM RECEIVABLES									
Accounts receivable		99 449	88 456	63 704	-	-	6		
Due from Group companies		-	-	-	100	-	1 608		
Due from affiliated companies		9 512	36328	9098	95	-	-		
Tax claims		213	3 500	5 365	-	-	-		
Other receivables		16 386	12 467	8 920	3 421	1 898	1		
Prepaid expenses and accrued income	16	12 595	7 882	4 355	-	669	-		
		138 155	148 633	91 442	3 616	2 567	1 615		
SHORT-TERM INVESTMENTS	17	44 824	-	29 526	47 704	-	29 526		
CASH AND BANK DEPOSITS		46 912	33 594	48 661	13 567	1711	25 131		
Total current assets		314 635	284 487	250 637	64 887	4 278	56 272		
TOTAL ASSETS		548 505	482 145	435 395	486 687	399 286	511 929		

# **BALANCE SHEETS**

Alliounts in Sek thousand			Group		Pa	Parent Company			
	Note	1999	1998	1997	1999	1998	1997		
SHAREHOLDERS' EQUITY AND LIABILITIES	5								
Equity	18, 19								
RESTRICTED EQUITY	10, 10								
Share capital		5 670	5 670	5 670	5 670	5 670	5 670		
Premium reserve		-	-	-	88 676	88 676	88 676		
Legal reserve		-	_	-	982	982	982		
Restricted reserves		110 922	110 922	110 922	-	_	_		
		116 592	116 592	116 592	95 328	95 328	95 328		
NON-RESTRICTED EQUITY									
Non-restricted reserves		184 604	140 893	86 748	221 731	244 624	78 298		
Net profit for the year		59 858	47 680	54 145	28 371	-18 924	166 326		
		244 462	188 573	140 893	250 102	225 700	244 624		
Total equity		361 054	305 165	257 485	345 430	321 028	339 952		
Minority interest		5 569	2 128	3 000	-	-	-		
Provisions		5 569	2 128	3 000	-	-	-		
PRI pensions		_	_	210	_	_	_		
Taxes		1 095	2 095	1 936	-	_	_		
Restructuring reserve		1 000	11 002	13 474	-	_	_		
		2 095	13 097	15 620	-	_	-		
Long-term liabilities									
Committed credit facility	20	29 715	24 727	20 765	-	-	-		
Due to credit institutions		12 912	18 945	17 925	-	-	-		
Profit sharing loan		144	4 140	4 140	-	-	-		
Other long-term liabilities		-	750	22	-	-	-		
		42 771	48 562	42 852	-	-	-		
Current liabilities									
Due to credit institutions		20 109	12 085	3 744	-	-	-		
Advance payments from customers		19 198	25 293	20 894	-	-	-		
Accounts payable		48 085	48 714	41 991	-	-	4		
Due to Group companies		-	-	-	127 241	78 258	155907		
Due to affiliated companies		300	705	-	216	-	-		
Other liabilities		27 180	11 056	34 316	13 800	-	16064		
Accrued expenses and prepaid income	21	22 144	15 340	15 493	-	-	2		
		137 016	113 193	116 438	141 257	78 258	171 977		
TOTAL SHAREHOLDERS' EQUITY AND LIAB	ILITIES	548 505	482 145	435 395	486 687	399 286	511 929		
Pledged assets	22	69 806	57 436	49 393	Inga	Inga	Inga		
Contingent liabilities	22	51 978	61 494	9 289	33 195	23 195	2 448		

# **CASH FLOW ANALYSIS**

Amounts in SEA thousand		Group		Pa	Parent Company		
	1999	1998 1997		1999	1998	1997	
	1000	1000	1007	1000	1000	100.	
Sources of funds							
FUNDS GENERATED INTERNALLY							
Profit before taxes	60 533	48 780	54 806	28 371	-18 924	164 718	
Depreciation and amortization charged to this result	16 297	9 669	5 098	29 500	22 000	-	
Taxes	-675	-1 100	-661	-	-	-	
Total funds generated internally	76 155	57 349	59 243	57 871	3 076	164 718	
EXTERNAL SOURCES OF FUNDS							
Group contributions received	-	-	-	-	-	1 608	
Sales of fixed assets	-	17 073	435	-	38649	-	
Equity offerings	-	-	89 746	-	-	89 746	
Decrease in long-term receivables	1 205	78	-	-	-	-	
Increase in long-term liabilities	-	5 710	40 604	-	-	-	
Increase in risk capital under management	-	-	16 474	-	-	-	
Total external sources of funds	1 205	22 861	147 259	-	38 649	91 354	
Total sources of funds	77 360	80 210	206 502	57 871	41 725	256 072	
Application of funds							
Investments in intangible fixed assets	-1 244	-868	-	-	-	-	
Investments in tangible fixed assets	-13 929	-38 852	-16 109	-	-	-	
Investments in financial assets	-38 541	-	-52 034	-56 292	-	-377 552	
Increase in long-term receivables	-	-	-2 274	-	-	-	
Decrease in long-term liabilities	-5 791	-	-	-	-	-	
Decrease in risk capital under management	-7 561	-3 395	-	-	-	-	
Dividends to shareholders	-3 969	-	-	-3 969	-	-	
Total application of funds	-71 035	-43 115	-70 417	-60 261	-	-377 552	
TOTAL CHANGE IN WORKING CAPITAL	6 325	37 095	136 085	-2 390	41 725	-121 480	
SPECIFICATION OF CHANGE WORKING CAPITAL							
Increase (+)/decrease (-) in inventories	-17 516	21 252	72 495		_	_	
Increase (+)/decrease (-) in short-term receivables	-10 478	57 191	88 088	1 049	952	25 366	
Increase (+)/decrease (-) in current liabilities	-23 823	3 245	-40 364	-62 999	93 719	-171 977	
Increase (+)/decrease (-) in cash and bank deposits	58 142	-44 593	15 866	59 560	-52 946	25 131	
TOTAL CHANGE IN WORKING CAPITAL	6 325	37 095	136 085	-2 390	41 725	-121 480	

# SUPPLEMENTARY INFORMATION

## Note 1: Principles of Accounting and Valuation

## **General Information**

AB Traction's Annual Accounts for 1998 are prepared in accordance with the Annual Accounts Act (1995:1554).

## **Principles of Consolidation**

The consolidated financial statements include AB Traction and companies in which AB Traction, directly or indirectly, owns more than 50 percent of the share capital. The consolidated financial statements are compiled in accordance with recommendation RR1:96 of the Swedish Financial Accounting Standards Council using the purchase method of accounting. Under that method, the assets and liabilities of the acquired company at the time of acquisition are valued to determine their acquisition value in the Group. Any difference between the purchase price and the acquisition value in the Group is reported as goodwill.

The item **Untaxed reserves** is eliminated from the consolidated balance sheet and is split into deferred tax liability and restricted equity. The deferred tax liability is computed using a tax rate of 28 percent. This means that the item **Year-end appropriations** is eliminated from the consolidated statement of income and estimated deferred taxes are charged against the year's result.

The current rate method is used for translation of the accounting records of non-Swedish subsidiaries. This means that all items in the balance sheet are translated using the year-end rate of exchange, while income statement items are translated using the average rate of exchange. Leased object are not reported in accordance with recommendation RR6 by the Traction Holding Group since purchases made after 1996 are immaterial.

## Reporting of Affiliated Companies

Shares in affiliated companies are reported according to the equity method. An estimate is made of the amount of positive or negative goodwill in acquired affiliated companies. Such goodwill is amortized over a period of five years against the share in profit from the affiliated company. Retained earnings not paid as dividends are included in consolidated restricted reserves.

## Inventories

 $Inventories\ are\ valued\ at\ the\ lower\ of\ cost\ and\ market,\ with\ a\ requisite\ deduction\ for\ obsolescence.$ 

## Fixed Assets/Depreciation and Amortization

Fixed assets are reported at cost with a due reduction for depreciation based on the economic life of the relative assets.

## Depreciation/Amortization is Charged at the Following Rates:

Capitalized development expenses20%Buildings4%Machinery and technical facilities10–20%Furniture, fixtures, tools and installations20%

## Other Assets and Liabilities

Receivables are carried at their nominal amounts after a deduction for doubtful credits. Other assets and liabilities are valued at cost.

## Note 2: Net Sales by Operating Segment and Geographical Area

Net sales by operating segment:

		Group	
	1999	1998	1997
Printing equipment	300 336	292 521	243 866
Electronic components	71 922	62 778	33 554
Castings	-	-	31 333
Radio communication equipment	-	-	145
Other Traction companies	16 038	11 089	8 380
	388 296	366 388	317 278
Net sales by geographic market:			
		Group	
	1999	1998	1997
Sweden	120 062	135 111	60 229
Rest of Europe	182 086	113 376	133 831
Rest of world	86 148	117 901	123 218
	388 296	366 388	317 278

## Note 3. Intra-Group Sales

Of the total cost of purchases and revenue from sales, respectively, 17 percent (16) ((20)) of purchase and 17 percent (11) ((13)) of sales have been to other companies in the Group. Transfer prices are equal to market prices.

Note 4. Shares in Profit of Affiliated Companies

	1999		1	1998		997
	Profit	Taxes	Profit	Taxes	Profit	Taxes
AcadeMedia AB (publ)	3 184	-	2 500	-	-931	-
Thalamus Networks AB (publ) (the former Advantech)	-1 406	-	-	-	-	-
Duroc AB (publ)	177	-	263	-	1 511	-
Easy T AB (publ)	7 221	-	-301	-	-	-
JP Bank AB (publ)	-	-	-	-	-3 250	-
Kjessler & Mannerstråle AB (publ)	0	-	-	-	-	-
Soneruds Maskin AB (publ)	-356		-507	-	-622	-
Target Games AB (publ)	-	-	-	-	0	-
Tempelman AS (subsidiary from 1999)	-	-	-3 797	-	-	-
	8 820	-	-1 842	-	-3 292	-
Other non-listed companies	-552	-919	2 835	-1 053	1 873	-350
Total	8 268	-919	993	-1 053	-1 419	-350

Shares in profit of affiliated companies are reported gross, not including amortization of goodwill on shares in affiliated companies. Amortization of goodwill on shares in affiliated companies amounts to SEK 5.875 (1.769) ((380)) and is reported in the statement of income as amortization.

# Note 5. Fees and Reimbursements to Auditors

	<u>1999</u>
Parent company	0
Subsidiaries:	
Sweden	428
Italy	90
Hong Kong	57
USA	100
Germany	167
Spain	77
France	48
Estonia	88
Group total	1,055

## Note 6. Personnel

Average number of employees

Average number of employees	1999	1999		1998		97
	Number of	Male	Number of	Male	Number of	Male
	employees		employees		employees	
Sweden	174	143	183	148	168	141
Italy	25	20	28	22	30	26
Hong Kong	18	11	16	9	17	10
USA	15	12	24	21	36	29
Germany	12	10	13	11	12	7
Spain	8	7	8	7	6	5
France	8	6	7	6	6	5
	260	209	279	224	275	223

The average number of employees in the Parent Company was 0 (0) ((0)).

Personnel expenses

1 croomier expenses						
	Group		Pa	any		
	1999	1998	1997	1999	1997	1996
WAGES, SALARIES AND OTHER COMPENSATION						
Presidents and Boards of Directors	7 443	6854	6473	-	-	-
Other employees	68 777	71 478	58 842	-	-	-
Total wages, salaries and other compensation	76 220	78 332	65 315	-	-	-
OTHER PERSONNEL, EXPENSES						
Social benefits	21 120	19 201	17 013	-	-	-
Pension costs <sup>1)</sup>	2 608	5 097	3 886	-	-	-
Other personnel costs	1 905	3 444	1 225	-	-	-
Total other personnel costs	25 633	27 742	22 124	-	-	-
Total personnel costs	101 853	106 074	87 439			

<sup>&</sup>lt;sup>1)</sup> Of which to presidents SEK 63,000 (265, 000) ((786,000)).

# Note 7. Benefits of Senior Management

Pension costs and liabilities

Pensions benefits are within the limits of the ITP plan. Full provisions have been made through pension funds and insurance. The Parent Company's President has no salary, but will enjoy pension benefits from the Company. Full provisions for this have been made to a pension fund. The Parent Company's Board of Directors receive no compensation.

Severance payments

No agreements for severance payments exist.

## Note 8: Taxes

		Group			Parent Company		
	1999	1998	1997	1999	1998	1997	
Current taxes	1 619	1 136	625	-	-	-	
Deferred taxes	-944	-36	36	-	-	-	
	675	1 100	661	-	-	-	

# Note 9. Buildings and Land

			Group	
		12/31/99	12/31/98	12/31/97
Opening balance, cost		9 291	9 291	3 715
Purchases		0	0	5 576
Closing accumulated cost		9 291	9 291	9 2 9 1
Opening depreciation		-1 476	-1 104	-844
Year's depreciation		-371	-372	-260
Closing accumulated depreciation		-1 847	-1 476	-1 104
Residual value, Buildings		7 444	7815	8187
Book value, Land		2 185	2 185	2 185
Book value, Buildings and Land		9 629	10 000	10 372
Tax assessment values	Buildings	7 292	7 292	7 292
	Land	2 131	2 131	2 131

# Note 10: Plant and Machinery

		Group	
	12/31/99	12/31/98	12/31/97
Opening balance, cost	84 248	17 365	15 695
Via acquisitions, etc.	-	83 625	-
Purchases	4 073	70	1 787
Sales	-1 139	-16 812	-117
Closing accumulated cost	87 182	84 248	17 365
Opening depreciation	-46 509	-13 235	-11 552
Via acquisitions, etc.	-	-42 816	-
Sales/restructuring, etc.	890	13 926	76
Year's depreciation	-8 303	-4 384	-1 759
Closing accumulated amortization	-53 922	-46 509	-13 235
Residual value	33 260	37 739	4130

# Note 11: Equipment, Tools, Fixtures and Fittings

		Group	
	12/31/99	12/31/98	12/31/97
Opening balance, cost	5 059	20 859	3 524
Via acquisitions, etc.	651	796	18 416
Purchases	3 790	1 841	3 433
Sales/restructuring, etc.	-650	-18 437	-4 514
Closing accumulated cost	8 850	5 059	20859
Opening depreciation	-2 836	-14 582	-2 461
Via acquisitions, etc.	-315	-361	-13 588
Sales/restructuring, etc.	434	12 792	4 147
Year's depreciation	-1 428	-685	-2 680
Closing accumulated depreciation	-4145	-2 836	-14 582
Closing residual value	4 705	2 223	6 277

The Group enjoys the use of machinery, equipment and automobiles at a cost of approximately MSEK 6.5 (7.5) ((7.2)) through leasing contracts as of December 31, 1999.

## Note 12: Shares in Subsidiaries

 $The \ list below includes \ all \ significant \ shares \ directly \ and \ indirectly \ owned \ by \ the \ Parent \ Company.$ 

Shares owned by the Parent Company

Company	Company no	Domicile	Number of shares	Proportion of capital	Book value in Parent Company
AB Traction Finans	556113-6838	Stockholm	460 000	100%	82 000
Traction Konsult AB	556098-5672	Stockholm	1 000	100%	40 000
Förvaltnings AB Vita	556234-7285	Stockholm	1 250	100%	15 000
Svecia International Equipment AB	556106-8254	Botkyrka	1 000	100%	9 950
Fastighets AB Tofta	556132-1901	Stockholm	5 000	100%	5 800
AB Nya Svenska Järnvägsverkstäderna ASJ	556248-1282	Falun	1 000	100%	1 050
Traction Management Ltd		Oxford	1	100%	-
Tempelman AS		Tallinn	1 685 400	77%	12 413
Tolerans Ingol Holding AB	556504-7999	Stockholm	14 160	60%	6 299

172 512

Shares owned by subsidiaries

Company	Company no	Domicile	Number of shares	Proportion of capital
AB Traction Finans				
Traction Development AB	556215-7098	Stockholm	550	100%
Traction Konsult AB				
Traction Nouveau AB	556302-0832	Stockholm	1 000	100%
Förvaltnings AB Vita				
Maxitech Elektronik AB	556215-7346	Stockholm	30 000	100%
Svecia International Equipment AB				
Svecia Screen Printing AB	556536-8676	Stockholm	10 000	100%
Svecia Siebdrucktechnik GmbH		Germany	300 000	100%
Svecia France S.A.R.L.		France	1 000 000	100%
Svecia Industrial System S.R.L.		Italy	190 000 000	100%
Svecia Espana S.A.		Spain	10 000 000	100%
Svecia Siebdruckmaschinen A.G.		Switzerland	50	100%
Svecia East Ltd.		Hong Kong	99 999	100%
Svecia USA Inc.		USA	100	100%

**Note 13: Shares in Affiliated Companies** 

Company/Company no	Domicile	Number of shares	Propor- tion of capital		Book value Parent Company	Book value Group	Market value (SEK thousand)
	Domicie	Of Shares	capitai	rigin	Company	агоир	tilousanu)
Listed affiliated companies  Viscalar & Managartaile AB (publ) 555040, 7850	Colmo	1 015 950	410/		61 196	£2 201	00.047
Kjessler & Mannerstråle AB (publ) – 556049-7850	Solna	1815 250	41%	(0.40/)	61 136	53 391	88 947
Duroc AB (publ) - 556446-4286	Umeä Stockholm	773 788 882 997	15% $34%$	(34%)	69 001 46 410	26 488 26 731	63 451 98 013
AcadeMedia AB (publ) – 556057-2850 Thalamus Networks AB (publ) (former Advantech) – 556394-1987			$27\%^{2}$	(36%)			107 677
*	Ängelholm Stockholm	161 786	20%	(47%)	21 701 1 045	19 782 7 877	32 357 3)
Easy T AB (publ) – 556549-1650	Hudiksvall	21 900	20%	(30%)	1 599	1 501	32 337 657
Soneruds Maskin AB (publ) – 556066-5530  Total listed affiliated companies	пишкѕуан	21 900	££70	(30%)	200 892	135 770	391 102
total listed affiliated companies					200 092	133770	391 102
Other affiliated companies							
Banking Automation Ltd	Reading	1 288 572	49%	_	10 000	_	-
Fastighets AB Valhalla – 556216-6347	Eskilstuna	3 000	25%	_	5 000	_	-
Bricad Holding AB – 556264-6298	Österäker	12 000	40%	_	4 800	_	-
Recco AB – 556154-6101	Stockholm	349	49%	_	3 508	_	-
PC Card International AB – 556360-3215	Stockholm	1 044 000	$60\%^{^{6)}}$		2 504	_	-
JalmarssonThias AB – 556253-3231	Eskilstuna	375	25%	_	2 500	_	-
Tvà Ögon AB – 556039-8777	Stockholm	1 000	100%	-	1 694		
Geodynamik HT AB (publ) – 556189-0871	Stockholm	100 000	20%	-	1 000	-	-
Fastighets AB Ornamentik – 556225-3004	Eskilstuna	500	35%	-	700	-	-
Signalteknik C. Svensson AB – 556207-1547	Botkyrka	666	40%	-	400	-	-
Berg & Hav AB – 556298-2560	Stockholm	2 000	40%	-	384	-	-
Promecta Footwear AB – 556446-3759	Stockholm	2 000	40%	-	325	-	-
Hagakure Network AB – 556562-8426	Stockholm	1 000	100% 5)	-	316	-	-
Executive Entertainment Sweden AB – 556239-6787	Stockholm	5 000	50%	-	111	-	-
Mobilsystem AB – 556414-5794	Sollentuna	500	33%	-	38	-	-
Fastighets AB Silk Screen Company – 556579-3527	Stockholm	350	35%	-	37	-	-
Skandinaviska Salu-Torget Försäljn. AB – 556524-6815	Stockholm	333	33%	-	29	-	-
MSS Data AB – 556267-3185	Stockholm	250	25%	-	8	-	-
MedMera Distribution AB – 556462-0988	Malmö	1 050	35%	-	0	-	
Total other affiliated companies					33 354	27 473	
Total affiliated companies					234 246	163 243	
iviai aiimateu tumpames					234 24U	100 240	

<sup>1) 127,000</sup> call options for class B shares have been issued, primarily to members of senior management in AcadeMedia AB.

<sup>2) 16,000</sup> call options for class B shares have been issued to members of senior management. Other owners hold 200,000 call options for class B shares.

<sup>3)</sup> Latest issue price in connection with private placement to institutional investors.

<sup>4)</sup> A call option equivalent to 55 percent of the company has been issued to the company's entrepreneur and President.

<sup>5)</sup> A call option equivalent to 70 percent of the company has been issued to the company's entrepreneur and President.

 $<sup>6) \</sup>quad A \ call \ option \ equivalent \ to \ 17 \ percent \ of \ the \ company \ has \ been \ is sued \ to \ the \ company's \ entrepreneur \ and \ President.$ 

# **Note 14: Other Listed Holdings**

Company	Number of shares	Book value	Book value group	Market value	Proportion of capital
Biophausia (conv. deb.) SEK Par <sup>1)</sup>	8 849 000	8 849	8 849	12 830	1)
Mediakey Plc	3 450 000	6 173	6 173	16 008	5%
Total other holdings		15 022	15 022	28 838	

<sup>&</sup>lt;sup>1)</sup>Equivalent to 2,082,000 shares upon full conversion. Conversion price: SEK 4.25/share. Proportion of capital is 14 percent upon full conversion.

# Note 15: Other Long-term Securities Holdings

	Number	Book	Market	Proportion
Company	of shares	value	value	of capital
Grafikens Hus AB	4	20	-	-
Parent Company total	20	-	-	-
Nektar (Hedge fund)	4 000 000	4 832	4 832	
Group total		4 852	4832	

# Note 16: Prepaid Expenses and Accrued Income

	Group		Pa	ıny		
	12/31/99	12/31/98	12/31/97	12/31/99	12/31/98	12/31/97
Prepaid expenses	3 612	6 669	1 950	-	-	-
Accrued income	8 983	1 213	2 405	-	669	
	12 595	7.882	4 355	_	669	

## **Note 17: Short-term Investments**

Company	Number of shares	Number of shares in the Group	Book value	Book value Group	Market value Group	Proportion of capital
Ångpanneföreningen AB, class B	185 000	185 000	22 395	22 395	24 605	3%
Scandiaconsult AB	120 000	128 000	13 125	14029	14 080	2%
Target Games AB, class A	331 500	331 500	6630	2 232	696	5%
Jacobson & Widmark AB	50 100	53 100	4 896	5 210	5 310	1%
SWECO AB, class B	13 000	13 500	658	687	878	-
Estico AS	-	118 500	-	216	216	-
Tallinn Farmaceuticals AS	-	7 200	-	55	55	
Total short-term investments			47 704	44 824	45 840	

# Note 18: Shareholders' Equity – Group

1999	Share capital	Restricted reserves	Non- restricted equity
Opening balance	5 670	110 922	188 573
Dividend			-3 969
Transfer between restricted and non-restricted capital	-	-	-
Net profit for the year			59 858
Closing balance	5 670	110 922	244 462
1998	Share capital	Restricted reserves	Non- restricted equity
Opening balance	5 670	110 922	140 893
Transfer between restricted and non-restricted capital	-	-	-
Net profit for the year			47 680
Closing balance	5 670	110 922	188 573
1997	Share capital	Restricted reserves	Non- restricted equity
Opening balance	4 600	8 897	100 097
Rights issue	1 070	88 676	0
Transfer between restricted and non-restricted capital	-	13 349	- 13 349
Net profit for the year			54 145
Closing balance	5 670	110 922	140 893

# Note 19: Shareholders Equity - Parent Company

As of December 31, 1999 the share capital amounted to SEK 5,670,000 divided into 1,000,000 class A shares and 4,670,000 class B shares (total number 5,670,000) SEK 1.00 par value each.

	Share capital	Premium reserve	Legal reserve	Non- restricted equity
Opening balance	5 670	88 676	982	225 700
Dividend				-3 969
Net profit for the year				28 371
Closing balance	5 670	88 676	982	250 102

# Note 20. Committed Credit Facility

The approved limit for the Group amounts to SEK  $35,628,000 \ (33,911,000) \ ((30,170,000))$ . Parent Company  $0 \ (0) \ ((0))$ .

## Note 21. Accrued Expenses and Prepaid Income

		Group	
	12/31/99	12/31/98	12/31/97
Accrued expenses	16 116	15 282	15 491
Prepaid income	6 028	58	2
	22 144	15 340	15 493

# Note 22: Pledged Assets, Contingent Liabilities

		Group			Parent Company		
Pledged assets	1999	1998	1997	1999	1998	1997	
For liabilities to credit institutions							
Corporate mortgages	45 110	49856	42 000	-	-	-	
Real estate mortgages	5 500	5 500	-	-	-	-	
Deposits	-	1 530	1 522	-	-	-	
Letter of credit	10 000	-	-	-	-	-	
For pension liability and other liabilities							
Corporate mortgages	550	550	500	-	-	-	
For supplier guaranty							
Corporate mortgages	8 646	-	-	-	-	-	
Escrow funds	-	-	5 371	-	-	-	
	69 806	57 436	49 393	_	-	_	

		Group			Parent Company		
Contingent liabilities	1999	1998	1997	1999	1998	1997	
Guaranties	3 588	3 401	1 268	33 195	23 195	2 448	
Sureties	1 772	-	290	-	-	-	
SPP, FPG, PRI	-	-	6	-	-	-	
Advance settlement in bankruptcy and disputes	46 618	58 093	7 725	-	-	-	
	51 978	61 494	9 289	33 195	23 195	2 448	

Stockholm, February 28, 2000

Bengt Stillström President and CEO Mats Olsson

Bengt-Arne Vedin

Petter Stillström

 $My\ audit\ report\ with\ respect\ to\ this\ Annual\ Report\ was\ submitted\ February\ 28,\ 2000.$ 

Anders Roos Authorized Public Accountant

# **AUDIT REPORT**

To the Annual General Meeting of Shareholders of AB Traction (publ), Company number 556029-8654

I have examined the Annual Accounts, the consolidated financial statements, the accounting records and the management by the Board of Directors and the President of AB Traction for 1999. Responsibility for the accounting records and management rests with the Board of Directors and the President. My responsibility is to render my opinion on the Annual Accounts, the consolidated financial statements and the management based on my audit.

The audit has been performed in accordance with generally accepted auditing standards in Sweden. This means that I have planned and performed the audit in such a way as to get reasonable assurance that the Annual Accounts and the consolidated financial statements contain no material errors. The audit procedure includes examination of a sample of supporting documentation for amounts and other information in the accounting records. An audit also includes a test of the accounting principles, and the Board of Director's and management's application thereof, and forming an opinion of the aggregate information contained in the Annual Report and the consolidated financial statements. As a basis for my statement with respect to discharge form liability, I have examined significant decisions, actions and circumstances in the company to allow me to form an opinion as to whether any Director or the President is liable for damages to the company.

I have also examined whether any member of the Board of Directors or the President in any other way has acted contrary to the Companies Act, the Annual Accounts Act or the Articles of Association. I am of the opinion that my audit gives me a reasonable ground for my statements below.

The Annual Accounts and the consolidated financial statements are prepared in accordance with the Annual Accounts Act and therefore provide a fair representation of the Company's and the Group's results and financial position in accordance with generally accepted accounting standards in Sweden.

I therefore recommend that the Annual General Meeting adopts the statement of income and the balance sheet for the Parent Company and the Group, that the profit in the Parent Company be allocated in accordance with the recommendation contained in the Administration Report and that the members of the Board of Directors and the President be granted discharge from liability for the financial year.

Stockholm, February 28, 2000

Anders Roos Certified Public Accountant

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