## Interim report January – March 2009

## Agreements signed to acquire Carnegie and Max Matthiessen Focus on sales activities and cost adaptations in the portfolio companies

- Parent Company profit after tax of SEK 14M (12).
- Parent Company equity per share of SEK 28.80 (28.12).
- Consolidated profit of SEK 2M (112).
- Consolidated loss excluding discontinued operations of SEK -13M (28).
- Diluted earnings per share of SEK 0.03 (1.21).
- Bure's share in net sales of the portfolio companies was SEK 263M (273).
- Bure's share in EBITA of the portfolio companies fell to SEK -9M (19).
- In February Bure distributed a total of SEK 1,007M through implementation of the voluntary redemption procedure that was approved in December 2008.
- In February Bure and Altor Equity together signed an agreement with the Swedish National Debt Office to acquire Carnegie Investment Bank. The total purchase price amounts to SEK 1,402M plus an additional payment of at least SEK 250M for recovery of loans. The acquisition is expected to be completed in early May. Bure will initially have a holding of 35 per cent.
- In February Bure and Altor Equity together signed an agreement with the Swedish National Debt Office to acquire Max Matthiessen. The total purchase price amounts to SEK 500M including dividends to the Swedish National Debt Office. The acquisition is expected to be completed in early May. Bure will initially have a holding of 35 per cent.

## **Subsequent events**

- Carl Backman will take over as CEO of Bure in connection with the Annual General Meeting.
- The Board proposes that the Annual General Meeting approve the implementation of an ownership diversification programme in the portfolio company SRC Scandinavian Retail Center.

#### **About Bure**

Bure is an investment company whose primary emphasis is on long-term ownership in unlisted companies with a strong and stable earning capacity in sectors where Bure has previous experience.

## FOCUS ON SALES ACTIVITIES AND COST ADAPTATIONS IN THE PORTFOLIO COMPANIES

Bure's share in net sales of the portfolio companies declined by 4 per cent to SEK 263M (273). Excluding foreign exchange effects, the decrease was 10 per cent. The weakening in demand that started at the end of the third quarter of 2008 has continued through the first quarter of 2009. Future sales development in the portfolio companies is uncertain and sales activities have therefore been stepped up in order to reverse the falling trend.

Bure's share in EBITA of the portfolio companies was SEK -9M (19), a decrease that is attributable to the drop in sales during the first quarter. There is a continuous focus on cost adaptations and cost-cutting measures have been decided in all portfolio companies.

Comments on development in the individual companies are provided later in the report, see pages 3–4.

## **ACQUISITION OF CARNEGIE AND MAX MATTHIESSEN**

In February Bure and Altor Equity together signed agreements with the Swedish National Debt Office to acquire Carnegie Investment Bank and Max Matthiessen. Bure will initially have a holding of 35 per cent in Carnegie Investment Bank before diversification of ownership to senior executives and other key staff. The transactions are expected to be completed in early May, conditional on approval from the relevant regulatory authorities. In Bure's accounts, the holdings in Carnegie and Max Matthiessen will be reported as associated companies and will be consolidated as of May 2009.

#### **BURE'S PORTFOLIO**

In connection with the Annual General Meeting held today, Vice President Carl Backman will take over as the new President and CEO of Bure. He will succeed the current President and CEO Martin Henricson, who completed his mission to create a pureplay operating education company through the distribution of AcadeMedia to the shareholders in Bure.

Following an extensive process of streamlining and concentration over the past two years, Bure's portfolio now consists of four unlisted portfolio companies and net cash of approximately SEK 950M including dormant companies. All portfolio companies are active in the knowledge-intensive service sector. When the acquisitions of Carnegie and Max Matthiessen are completed, which is expected to take place at the beginning of May, two new portfolio companies will be added.

Bure's primary focus will be on developing and strengthening operations in the existing portfolio companies, and in the short term on completing the acquisitions of Carnegie and Max Matthiessen.

The table below shows development in the portfolio companies during the first quarter of 2009.

## **BURE'S CAPITAL STRUCTURE**

In February 2009 a total of SEK 1,007M was distributed to Bure's shareholders through a voluntary redemption procedure that was approved by the extraordinary general meeting of Bure at the end of 2008. The Parent Company's non-restricted equity following the redemption procedure amounts to SEK 1,138M.

# PORTFOLIO COMPANIES, FIRST QUARTER 2009 (EXISTING UNITS)<sup>1</sup>

			sales, K M	EBI SEK	TA, C M <sup>2</sup>	EBITA i		Net loan receivable, SEK M <sup>3</sup>	Net loan receivable, SEK M <sup>3</sup>
		Q1	Q1	Q1	Q1	Q1	Q1	31 March	31 March
	Holding, %	2009	2008	2009	2008	2009	2008	2009	2008
Mercuri	100.0	179.1	195.0	-11.9	11.5	-6.6	5.9	-35.6	-21.3
EnergoRetea	93.3	77.3	66.6	3.9	6.2	5.1	9.4	-58.9	-34.7
SRC	100.0	8.5	11.5	-0.2	1.1	-2.9	9.5	6.9	7.6
Celemi	30.1	9.5	13.0	-0.8	1.6	-8.0	12.7	10.0	0.7
Total		274.4	286.0	-9.0	20.5	-3.3	7.2	-77.6	-47.7
Bure's share		262.6	272.5	-8.7	18.9	-3.3	6.9	-80.6	-45.8

<sup>&</sup>lt;sup>1</sup> The table shows holdings at 31 March 2009.

For comments on the other holdings, see page 5.

<sup>&</sup>lt;sup>2</sup> EBITA is defined as operating profit before impairment of goodwill and amortisation of other acquisition-related surplus values.

<sup>&</sup>lt;sup>3</sup> Liability (-), receivable (+)

## INFORMATION ABOUT THE PORTFOLIO COMPANIES MERCURI INTERNATIONAL

Some stabilisation in demand situation. Cost-cutting measures are decided to restore profitability.

Income statements	Q1	Q1 F	ull year
SEK M	2009	2008	2008
Net sales	179	195	784
Operating expenses	-188	-183	-753
EBITA before			
one-time items	-9	12	31
%	-5.0	6.0	3.9
One-time items	-3	0	-10
Shares in profit of associates	0	0	0
EBITA	-12	12	21
%	-6,6	6.0	2.7
Amortisation/impairment of surplus values	0	0	-15
Operating profit/loss	-12	12	6
Net financial items	-1	-3	0
Profit/loss before tax	-13	9	6
Income tax expense	-2	-2	-23
Profit/loss for the period	-15	7	-17

Balance sheets SEK M	31 Mar 2009	31 Mar 2008	31 Dec 2008
Goodwill	334	312	333
Other intangible assets	3	3	3
Tangible assets	25	16	24
Financial assets	27	41	27
Inventories, etc.	1	2	1
Current receivables	166	172	190
Cash, cash equiv. and short-term investments	88	95	112
Total assets	644	641	690
Equity	320	321	334
Provisions	47	44	48
Non-current liabilities	1	97	104
Current liabilities	276	179	204
Total equity and liabilities	644	641	690

Key figures	Q1	Q1 F	ull year
SEK M	2009	2008	2008
Growth, %	-8	-1	2
Of which, organic growth, %	-17	6	-2
Operating cash flow	-18	-6	-5
Equity/assets ratio, %	50	50	48
Net loan debt (-) / receivable (+)	-36	-21	-14
Average number of employees	616	617	626
Value added per employee, rolling 12 months	814	856	826

- Net sales fell by 8 per cent to SEK 179M (195). Excluding foreign exchange effects, sales decreased by 17 per cent. EBITA was SEK -12M (12).
- The market downturn is reflected in the figures for the quarter. Cost-cuttings are made involving staff reductions and some structural changes.
- In the first quarter, new delivery technologies have been very successfully developed and used together with a few of the company's major global customers during the first quarter in response to growing client demands on costefficiency and increased price pressure due to the market situation.

Mercuri International is Europe's leading sales and management training consultancy, with global coverage through wholly owned subsidiaries and franchisees.

mercuri.net

Chairman: Martin Henricson. President: Susanne Lithander Bure's holding: 100%. Book value: SEK 358M

#### **ENERGORETEA**

Lower order intake. Current focus on cultivation of markets and customers.

Income statements	Q1	Q1	Full year
SEK M	2009	2008	2008
Net sales	77	67	274
Operating expenses	-73	-60	-247
EBITA before			
one-time items	4	7	27
%	5.1	11.0	9.9
One-time items	0	-1	-7
Shares in profit of associates	0	0	0
EBITA	4	6	20
%	5.1	9.4	7.2
Amortisation/impairment of surplus values	0	0	0
Operating profit	4	6	20
Net financial items	0	0	-2
Profit/loss before tax	4	6	18
Income tax expense	-2	-2	-6
Profit/loss for the period	2	4	12

Balance sheets SEK M	31 Mar 2009	31 Mar 2008	31 Dec 2008
Goodwill	155	130	155
Other intangible assets	2	2	2
Tangible assets	12	5	12
Financial assets	0	0	1
Inventories, etc.	25	16	20
Current receivables	55	45	64
Cash, cash equiv. and short-term investments	4	14	9
Total assets	253	212	263
Equity	132	120	129
Provisions	5	2	5
Non-current liabilities	49	49	62
Current liabilities	67	41	67
Total equity and liabilities	253	212	263

Key figures	Q1	Q1 F	ull year
SEK M	2009	2008	2008
Growth, %	16	21	34
Of which, organic growth, %	-7	21	22
Operating cash flow	-2	5	-14
Equity/assets ratio, %	52	57	49
Net loan debt (-) / receivable (+)	-59	-35	-54
Average number of employees	274	198	281
Value added per employee, rolling 12 months	898	804	712

- $\blacksquare$  Net sales rose by 16 per cent to SEK 77M (67) and EBITA was SEK 4M (6).
- Martin Dahlgren took over as President of EnergoRetea on 1 March 2009.
- In the first quarter, EnergoRetea focused on cultivation of markets and customers. As part of this effort, Yanick Meunier has been appointed as the new Marketing Director.
- In January the company carried out a cost-cutting programme that included a workforce reduction of six employees.
- During the period, EnergoRetea signed new and/or extended contracts with SL, Saab Security, the Port of Stockholm, Newsec, SVT and Vattenfall Vattenkraft

EnergoRetea is a consulting company that provides services in the fields of Energy & Power Networks, Building Automation Systems and ICT (Information & Communication Technology. EnergoRetea är is active mainly in the Stockholm area and in southern Sweden.

energoretea.se

Chairman: Kjell Duveblad. President: Martin Dahlgren Bure's holding: 93.3%. Book value: SEK 102M

#### SRC

## A high level of sales activity in the company to counter the effects of a sluggish market.

Income statements	Q1	Q1	Full year
SEK M	2009	2008	2008
Net sales	9	11	37
Operating expenses	-9	-10	-36
EBITA before			
one-time items	0	1	1
%	-2.9	9.5	1.4
One-time items	0	0	0
Shares in profit of associates	0	0	0
EBITA	0	1	1
%	-2.9	9.5	1.4
Amortisation/impairment of surplus values	0	0	0
Operating profit	0	1	1
Net financial items	0	0	0
Profit before tax	0	1	1
Income tax expense	0	0	0
Profit for the period	0	1	1

Balance sheets SEK M	31 Mar 2009	31 Mar 2008	31 Dec 2008
Goodwill	0	0	0
Other intangible assets	0	0	0
Tangible assets	1	1	0
Financial assets	0	0	0
Inventories, etc.	0	0	1
Current receivables	5	6	8
Cash, cash equiv. and short-term investments	7	8	6
Total assets	13	15	15
Equity	7	7	7
Provisions	0	0	0
Non-current liabilities	0	0	0
Current liabilities	6	8	8
Total equity and liabilities	13	15	15

Key figures SEK M	Q1 2009	Q1 F 2008	ull year 2008
Growth, %	-26	15	-9
Of which, organic growth, %	-26	15	-9
Operating cash flow	1	1	1
Equity/assets ratio, %	51	49	44
Net loan debt (-) / receivable (+)	7	8	6
Average number of employees	26	26	26
Value added per employee, rolling 12 months	681	843	749

- Net sales were down by 26 per cent to SEK 9M (11) and EBITA was SEK 0M (1).
- Increased sales activities led to a number of new projects, of which the most otable include the following:
- New contract signed with Svensk Potatis. The project will run for a period of three years and will be funded by the EU.
- Another new customer is Thule, where SRC will work with concept development.
- A new project has been started with Schwarzkopf to build up the brand in the grocery retail trade.
- Additional new customers include Tools and Inflight Services.
- $\blacksquare$  SRC is developing its existing collaboration with Nordic Sugar.

SRC – Scandinavian Retail Center – is a consulting company and advertising agency specialised in services for the retailing industry. Work is conducted in three focus areas – Retail Concept, Trade Marketing and Action Marketing – all of which are based on trends and consumer behaviour in the retail trade.

scandinavianretailcenter.com

Chairman: Carl Backman. President: Ola Dolck Bure's holding: 100%. Book value: SEK 12M

### **CELEMI**

## Customers postponing activities in view of the uncertain market situation.

Income statements	Q1	Q1	Full year
SEK M	2009	2008	2008
Net sales	9	13	57
Operating expenses	-10	-11	-48
EBITA before			
one-time items	-1	2	9
%	-8.0	12.7	16.4
One-time items	0	0	0
Shares in profit of associates	0	0	0
EBITA	-1	2	9
%	-8.0	12.7	16.4
Amortisation/impairment of surplus values	0	0	0
Operating profit/loss	-1	2	9
Net financial items	0	0	1
Profit/loss before tax	-1	2	10
Income tax expense	0	0	-1
Profit/loss for the period	-1	2	9

Balance sheets SEK M	31 Mar 2009	31 Mar 2008	31 Dec 2008
Goodwill	5	5	4
Other intangible assets	0	0	0
Tangible assets	3	2	3
Financial assets	0	0	0
Inventories, etc.	3	3	3
Current receivables	15	18	20
Cash, cash equiv. and short-term investments	10	1	10
Total assets	36	29	40
Equity	29	22	30
Provisions	0	0	0
Non-current liabilities	0	0	0
Current liabilities	7	7	10
Total equity and liabilities	36	29	40

Key figures	Q1	Q1 F	ull year
SEK M	2009	2008	2008
Growth, %	-27	0	19
Of which, organic growth, %	-27	0	19
Operating cash flow	0	1	10
Equity/assets ratio, %	82	77	75
Net loan debt (-) / receivable (+)	10	1	10
Average number of employees	28	30	28
Value added per employee, rolling 12 months	1,173	868	1,271

- $\blacksquare$  Net sales declined by 27 per cent to SEK 9M (13) and EBITA was SEK -1M (2).
- The company has a net loan receivable of SEK 10M and a positive cash flow of SEK 0.3M.

Through business simulations and customised solutions, Celemi helps large enterprises to rapidly and efficiently communicate key messages that motivate and mobilise people to act in line with company objectives.

celemi.se

Chairman: Göran Havander. President: Lars Ynner Bure's holding: 30.1%. Book value: SEK 9M

PARENT COMPANY HOLDINGS AT 31 MARCH 2009	% of capital	% of votes	Book value, SEK M
Unlisted holdings			
Mercuri International <sup>1</sup>	100.00	100.00	358
EnergoRetea <sup>1</sup>	93.25	93.25	102
Scandinavian Retail Center, SRC	100.00	100.00	12
Celemi	30.13	30.13	9
Business Communication Group <sup>2</sup>	100.00	100.00	19
Sancera <sup>2</sup>	100.00	100.00	43
Cindra	100.00	100.00	5
CR&T Holding <sup>2</sup>	100.00	100.00	31
CR&T Ventures <sup>2</sup>	100.00	100.00	2
Gårda Äldrevård Holding²	100.00	100.00	9
Other dormant companies <sup>2</sup>			2
Total			592
Other net assets according to the Parent Company balance sheet			858
Equity in the Parent Company			1,450
Equity per share divided between 50,348,808 shares			28.80

<sup>1</sup> Ownership diversification programmes have been carried out in the subsidiaries Mercuri and EnergoRetea. See also information about dilution on page 12.

### Comments on the table:

The bulk of Bure's investments consist of unlisted holdings, which means that revaluation gains are not recognised. Unlisted companies are carried at book value. The previously used term "net asset value" may be misinterpreted as meaning the market value of Bure's holdings. To avoid any possible misunderstanding, Bure now uses the term "equity per share". The readers are instead given the opportunity to form their own opinions on the value of the respective holdings based on the provided information about the earnings and financial positions of the individual portfolio companies.

Bure performs ongoing cash flow valuations of all its holdings to determine the need for adjustment of book values. If a discounted cash flow valuation indicates a value that shows that the market value of a holding has fallen below its carrying amount, an impairment loss is recognised. Correspondingly, a previous impairment loss may be reversed if the value of the holding is recovered. For obvious reasons, a more critical assessment is made before deciding to reverse a value.

Valuation of a company is always uncertain, since it is based on an assessment of future development. The values determined in the cash flow valuations are based on the management's estimates of the future cash flows generated in the respective portfolio company.

<sup>&</sup>lt;sup>2</sup> Dormant companies that essentially correspond to liquidity placements.

#### **INTERIM REPORT**

#### GROUP

Because Bure is an investment company, the Group's composition of subsidiaries and associated companies varies in pace with acquisitions and divestitures. Since this makes the consolidated income statement difficult to analyse, it is more meaningful to look at development in the portfolio companies on an individual basis. More detailed information about the portfolio companies can be found on pages 3–4.

#### Results for the first quarter

Consolidated operating profit including discontinued operations for the first quarter was SEK -3M (107). Consolidated operating profit in continuing operations for the quarter was SEK -18M (12), including exit gains of SEK 0M (1). Of total operating profit, SEK -9M (19) is attributable to the existing subsidiaries. The remaining profit consists of the Parent Company's administrative expenses and group adjustments as well as shares in profit of associates. Consolidated profit after financial items was SEK 6M (126).

## **Financial position**

Shareholders' equity at the end of the period amounted to SEK 1,475M (2,846) and the equity/assets ratio was 76 per cent (76). Diluted equity per share was SEK 29.30 (30.72). At 31 March the Group had a reported net loan receivable of SEK 882M (1,592), which consisted of interest-bearing assets of SEK 1,074M (1,931) and interest-bearing liabilities of SEK 192M (339).

## **BURE'S LOSS CARRYFORWARDS**

At the beginning of 2009, the Bure Group had loss carryforwards of approximately SEK 650M. Of this amount, SEK 390M refers to the Parent Company and can be offset against taxable profits in certain wholly owned subsidiaries. The total deferred tax asset based on unutilised loss carryforwards, has been valued at SEK 31M, which corresponds to SEK 112M of the total loss carryforwards.

#### SIGNIFICANT RISKS AND UNCERTAINTIES

The current climate of financial unrest in the market is creating widespread uncertainty about future development. In light of the high volatility in the financial markets, there is a special emphasis on monitoring the effects on Bure's investments and their valuations. The strong financial position in the Parent Company and restrictive indebtedness in the portfolio companies have given Bure a limited level of risk. During the quarter, Bure signed agreements to acquire Carnegie and Max Matthiessen. The transaction is expected to be completed at the beginning of May. The investment will reduce the Parent Company's net cash, and therefore also increase the level of financial risk in the company. In other respects, no significant changes have taken place during the quarter in the risks and uncertainties to which the Parent Company and the Group are exposed.

Bure has a number of basic principles for management of risks. Bure's finance policy states that the Parent Company shall be essentially debt-free. Furthermore, each portfolio company shall be financially independent from the Parent Company, which means that the Parent Company is not financially liable for obligations in the portfolio companies and that the portfolio companies are responsible for their own financing arrangements. Financing of the respective portfolio companies shall be well adapted to each company's individual situation, where total risk is managed through a balanced spread between operating and financial risk. For a more detailed description of the Group's risk exposure and risk management, see Note 26 of Bure Equity's annual report for 2008. Bure's assessment is that no significant risks have arisen other than those described in the annual report and this interim report.

#### **CURRENCY EXPOSURE**

Most of the Group's revenue is denominated in Swedish kronor and euros. The Group is thereby exposed to currency exposure mainly against the euro in the form of exchange rate movements. The underlying costs are normally generated in the same currency as revenues, which means that transaction exposure is limited.

### FINANCIAL TARGETS AND DIVIDEND POLICY

- The Bure share shall provide a total return of at least 10 per cent over time.
- Administrative expenses shall be low and, over time not exceed 1.5 per cent of the company's total assets over time.
- Organic and acquisition-driven growth shall together amount to at least 15 per cent over time.
- The Bure share shall have a dividend, over time, that reflects growth in equity. It should be possible to supplement dividends with measures such as share buybacks, redemption procedures and distribution of shareholdings.
- The Parent Company shall be essentially debt-free and the portfolio companies shall have a level of debt over time that is adequate in relation to their assessed operating risk.

## **OWNERSHIP STRUCTURE**

Bure's largest shareholder at 31 March 2009 was Skanditek, with a holding of 19.9 per cent, followed by Catella, with 5.5 per cent. Since year-end 2008, the number of shareholders has decreased somewhat from 18,000 to 17,810 at 31 March. For more information about Bure's shareholders visit www.bure.se under the heading "Investor Relations/Shareholders."

### PARENT COMPANY

## Results for the first quarter

The Parent Company's profit after tax for the first quarter was SEK 14M (12) and included exit gains of SEK 15M (1) that are attributable to a conditional purchase price for Textilia. Profit for the period was affected by no reversals or impairment losses. Administrative expenses for the quarter totalled SEK 10M (9) and included project-specific costs of SEK 0M (0) and provisions of SEK 4M for the outgoing CEO.

## **Financial position**

Equity in the Parent Company at the end of the period amounted to SEK 1,450M (2,605) and the equity/assets ratio was 97 per cent (95). At 31 March the Parent Company had cash and cash equivalents and short-term investments of SEK 822M (1,605). At the end of the period the Parent Company had a reported net loan receivable of SEK 847M (1,505), where the decrease is due to the implementation of a previously decided redemption procedure.

#### Composition of net loan receivable

Net loan receivable/debt SEK M	31 March 2009	31 March 2008	31 Dec 2008
Interest-bearing assets			
Receivables from subsidiaries	36	25	43
Other interest-bearing receivables	19	0	19
Cash and cash equivalents	822	1,605	1,814
	877	1,630	1,876
Interest-bearing liabilities			
Liabilities to subsidiaries	30	125	28
	30	125	28
Net loan receivable	847	1,505	1,848

### Placement of excess liquidity

Bure may normally place excess liquidity in fixed-income investments secured by collateral with counterparties such as the Swedish Government, Swedish banks or Swedish residential mortgage institutions. Furthermore, an investment advisor appointed by the Bure's Board of Directors may decide on certain alternative investments. At 31 March SEK 805M was placed in short-term bank deposits and the remaining SEK 17M in bank accounts.

### Investments

No major investments were made during the quarter.

## Divestitures - exits

The period's capital gain consists of a conditional purchase price in respect of the previous year's sale of Textilia.

## Reported equity per share

Diluted equity per share at the end of the period amounted to SEK 28.80, compared to SEK 29.14 at year-end 2008.

#### The Bure share

Bure's market capitalisation at the end of the period was SEK 1,148M, compared to SEK 2,073M at year-end 2008. Market capitalisation was affected by the redemption procedure that was carried out during the quarter. The total number of shares outstanding at 31 March 2009 was 50,348,808, compared to 83,914,680 at year-end 2008.

The Bure share	27 April	31 March	31 March
	2009	2009	2008
Share price development, SEK	26.70	22.80	30.05
Change since year-end, %	8	-8	-1

For more information about key figures for the Bure share, see the five-year summary on page 15.

#### **CAPITAL DISTRIBUTION**

An extraordinary general meeting held at the end of 2008 approved a voluntary redemption procedure for a total of SEK 1,007M that was completed in February 2009.

Total capital distribution in 2009/2008,		
SEK M	2009	2008
Repurchase of shares	-	20
Voluntary redemption procedure	1,007	-
Proposed dividend		92
Total capital distributed	1,007	112

## **SUBSEQUENT EVENTS**

- Carl Backman will take over as the new President and CEO of Bure in connection with the 2009 Annual General Meeting.
- The Board proposes that the Annual General Meeting approve the implementation of an ownership diversification programme in the portfolio company SRC - Scandinavian Retail Center.

Göteborg, 28 April 2009 Bure Equity AB (publ)

Martin Henricson President and CEO

This interim report has not been subject to special examination by the company's auditors.

## FINANCIAL CALENDAR FOR ADDITIONAL INFORMATION CONTACT

Interim report January – June 2009 25 August 2009 Carl Backman, incoming President & CEO +46 31-708 64 59
Interim report January – September 2009 22 October 2009 Jonas Alfredson, Chief Financial Officer +46 31-708 64 41
Year-end report 2009 24 February 2010 Pia-Lena Olofsson, Group Accounting Director +46 31-708 64 49

## STATEMENT OF COMPREHENSIVE INCOME, GROUP

SEK M	Q1 2009	Q1 2008	Full year 2008
Continuing operations			
Operating income			
Net sales Note 1	267.6	273.1	1 087.8
Other operating income	8.4	1.5	19.1
Exit gains	_	1.2	15.2
Shares in profit of associates	-0.2	0.5	3.0
Total operating income	275.8	276.3	1 125.0
Operating expenses			
Goods for resale	-4.7	-5.7	-21.5
Other external expenses	-73.0	-77.0	-314.4
Personnel costs	-197.9	-175.7	-714.7
Depreciation/amortisation and impairment losses	-6.2	-3.9	-37.9
Reversal of previously recognised impairment losses in investing activities	-	-	61.7
Other operating expenses	-12.0	-2.4	-31.8
Exit losses		_	-0.8
Operating profit/loss Note 1	-18.0	11.6	65.8
Net financial items	8.5	20.3	74.7
Profit after financial items	-9.5	31.9	140.5
Income tax expense	-3.5	-4.0	-26.9
Profit for the period from continuing operations	-13.0	27.9	113.6
Discontinued operations			
Profit for the period from discontinued operations Note 2	15.0	84.4	769.0
PROFIT FOR THE PERIOD	2.0	112.3	882.6
Other comprehensive income			
Translation differences	1.3	-0.1	37.2
Comprehensive income for the period Note 5	3.3	112.2	919.8
Profit for the period attributable to minority interests	0.1	0.2	0.6
Profit for the period attributable to equity holders of the Parent Company	1.9	112.1	882.0
	2.0	112.3	882.6
Total profit			<b>882.6</b> 89,782
Total profit  Average basic number of shares, thousands	2.0	112.3	
Average basic number of shares, thousands Average diluted number of shares, thousands	<b>2.0</b> 62,283	<b>112.3</b> 92,749	89,782
Average basic number of shares, thousands Average diluted number of shares, thousands Basic earnings per share for the period in continuing operations, SEK	<b>2.0</b> 62,283 62,283	92,749 92,749	89,782 89,782
Average basic number of shares, thousands Average diluted number of shares, thousands Basic earnings per share for the period in continuing operations, SEK Basic earnings per share for the period in discontinued operations, SEK	<b>2.0</b> 62,283 62,283 -0.21	92,749 92,749 0.30	89,782 89,782 1.26
Total profit  Average basic number of shares, thousands  Average diluted number of shares, thousands  Basic earnings per share for the period in continuing operations, SEK	2.0 62,283 62,283 -0.21 0.24	92,749 92,749 0.30 0.91	89,782 89,782 1.26 8.56
Average basic number of shares, thousands Average diluted number of shares, thousands Basic earnings per share for the period in continuing operations, SEK Basic earnings per share for the period in discontinued operations, SEK Basic earnings per share for the period, SEK	2.0 62,283 62,283 -0.21 0.24 0.03	92,749 92,749 0.30 0.91 1.21	89,782 89,782 1.26 8.56 <b>9.82</b>

## STATEMENT OF FINANCIAL POSITION, GROUP

SEK M		31 March 2009	31 March 2008	31 Dec 2008
Assets				
Intangible assets		460.4	748.6	458.4
Of which, goodwill		455.2	737.4	453.6
Tangible assets		77.3	251.6	75.2
Financial assets		78.2	319.5	78.6
Inventories, etc.		26.0	17.6	22.3
Current receivables		256.6	502.5	301.6
Cash and cash equivalents and short-term investments		1,050.3	1,920.6	2,058.9
Total assets in continuing operations		1,948.8	3,760.4	2,995.0
Non-current assets held for sale	Note 3	_	-	-
Total assets		1,948.8	3,760.4	2,995.0
Equity and liabilities				
Equity attributable to equity holders of the Parent Company		1,466.1	2,838.5	2,472.1
Equity attributable to minority interests		8.7	7.9	8.6
Total equity		1,474.8	2,846.4	2,480.7
Non-current liabilities		101.8	318.4	217.7
Current liabilities		372.2	595.6	296.6
Total liabilities in continuing operations		474.0	914.0	514.3
Liabilities directly connected to non-current assets held for sale	Note 3	-	-	-
Total equity and liabilities		1,948.8	3,760.4	2,995.0
Of which, interest-bearing liabilities		192.7	338.9	193.6
Pledged assets and contingent liabilities				
Pledged assets		253.4	515.9	253.4
Of which, pledged assets in discontinued operations		_	-	-
Contingent liabilities		_	-	_
Of which, contingent liabilities in discontinued operations		-	-	-

## STATEMENT OF CHANGES IN EQUITY, GROUP

	Equity att	ributable to equity	holders of the Pare	ent Company		
		Other	Ret	ained profit/		
SEK M	Share	contributed	loss	incl. profit/	Minority	Total
Group	capital	capital	Reserves loss	for the year	share	equity
Opening balance at 1 January 2008	842.1	1,178.9	12.9	712.2	7.7	2,753.8
Comprehensive income for the period	_	_	-0.1	112.2	0.2	112.3
Sale to (+)/acquisition from (-) minority	_	_	_	0.5	_	0.5
Repurchase of shares	_	_	_	-20.2	_	-20.2
Closing balance at 31 March 2008	842.1	1,178.9	12.8	804.7	7.9	2,846.4
Opening balance at 1 January 2009	300.1	1,720.9	50.3	400.7	8.6	2,480.7
Comprehensive income for the period	_	_	1.3	1.9	0.1	3.3
Completed redemption procedure	_	-1,007.0	_	_	_	-1,007.0
Costs for the completed redemption procedure	_	_	_	-2.2	_	-2.2
Closing balance at 31 March 2009	300.1	713.9	51.6	400.4	8.7	1,474.8

## STATEMENT OF CASH FLOWS, GROUP

SEK M	Q1 2009	Q1 2008 I	Full year 2008
Cash flow from operating activities			
before change in working capital	-7.7	99.0	239.9
Cook flow from shown in westing conital	3.5	20.0	6.0
Cash flow from change in working capital	3.5	-20.0	6.9
Cash flow from operating activities	-4.2	79.0	246.8
		75.0	
Cash flow from investing activities	5.2	58.2	483.6
Cash flow from financing activities	-1,010.8	-32.1	-500.8
Cash flow for the period	-1,009.8	105.1	229.6
Cash and cash equivalents at beginning of period	2,058.9	1,816.1	1,816.1
Exchange rate differences and change in value of hedge fund	0.0	-0.6	13.2
Cash and cash equivalents at end of period (incl. non-current assets held for sale)	1,049.1	1,920.6	2,058.9

## **INCOME STATEMENT, PARENT COMPANY**

SEK M	Q1 2009	Q1 2008	Full year 2008
Operating income			
Investing activities			
Exit gains	15.0	1.0	811.9
Reversal of previously recognised impairment losses	_	-	170.0
Profit before financial items and administrative expenses	15.0	1.0	981.9
Administrative expenses	-9.7	-8.9	-38.0
Profit before financial items	5.3	-7.9	943.9
Net financial items	8.8	20.3	75.3
Profit after financial items	14.1	12.4	1,019.2
Income tax expense	-	_	-
Profit for the period	14.1	12.4	1,019.2
Average number of shares, thousands	62,283	92,749	89,782
Average number of shares after dilution, thousands	62,283	92,749	89,782
Basic earnings per share, SEK	0.23	0.13	11.35
Diluted earnings per share, SEK	0.23	0.13	11.35
Average number of employees	7	9	9

## **BALANCE SHEETS, PARENT COMPANY**

SEK M	31 March 2009	31 March 2008	31 Dec 2008
Assets			
Tangible assets	0.4	0.5	0.4
Financial assets	611.0	1 104.8	611.0
Current receivables	62.8	34.5	73.1
Cash and cash equivalents and short-term investments	821.9	1,605.4	1,813.6
Total assets	1,496.1	2,745.2	2,498.1
Equity and liabilities			
Equity	1,450.1	2,604.6	2,445.2
Current liabilities	46.0	140.6	52.9
Total equity and liabilities	1,496.1	2,745.2	2,498.1
Of which, interest-bearing liabilities	29.8	125.4	28.4
Pledged assets and contingent liabilities			
Pledged assets	-	-	_
Contingent liabilities	_	69.3	_

## **CASH FLOW STATEMENTS, PARENT COMPANY**

SEK M	31 March 2009	31 March 2008	Full year 2008
Cash flow from operating activities			
before change in working capital	-0.9	2.5	37.6
Cash flow from change in working capital	1.5	90.2	-17.9
Cook flow from an author activities	0.6	92.7	40.7
Cash flow from operating activities	0.6	92.7	19.7
Cash flow from investing activities	15.0	92.7	669.0
Cash flow from financing activities	-1,007.2	79.8	-298.2
Cash flow for the period	-991.6	172.5	390.5
Cash and cash equivalents at beginning of period	1,813.5	1,423.1	1,423.1
Change in value of hedge fund	-	9.9	_
Cash and cash equivalents at end of period	821.9	1,605.4	1,813.6

## STATEMENT OF CHANGES IN EQUITY, PARENT COMPANY

SEK M	31 March 2009	31 March 2008	Full year 2008
Opening balance, equity	2,445.2	2,612.4	2,612.4
Shareholder contributions received/paid	-	-	-6.9
Repurchase of shares	-	-20.2	-368.9
Completed redemption procedure	-1,007.0	-	-
Cash dividend	-	-	-92.6
Distribution of shares in AcadeMedia	-	-	-717.5
Costs related to new share issue and redemption procedure	-2.2	-	-0.5
Profit for the period	14.1	12.4	1,019.2
Closing balance, equity	1,450.1	2,604.6	2,445.2

### **ACCOUNTING POLICIES**

This consolidated interim report for the first quarter of 2009, like the annual report for 2008, has been presented in compliance with the International Financial Reporting Standards (IFRS) as endorsed for application in the EU, the Swedish Annual Accounts Act and the Swedish Financial Reporting Board's recommendation RFR 2.2, Accounting for Legal Entities.

Since the publication of the most recent annual report, a few new or revised standards have been adopted. The most important of these is IFRS 8, Operating Segments. The concepts of primary and secondary segment in the Group have been replaced by operating segments. The implementation of this standard has had no impact on the profit or financial position of the Group. The implementation of IFRS 8 has not given rise to any segments other than those reported as primary segments in accordance with IAS 14. Segment information is provided in Note 1.

A revised IAS 1, Presentation of Financial Statements, has also been adopted. The standard requires entities to present changes in equity resulting from transactions with owners separately from 'non-owner' changes. The statement of changes in equity will only contain details relating to transactions with owners. Other "non-owner' changes in equity are on a line in the statement of changes in equity. In addition, the standard introduces the "Statement of comprehensive income" which shows all items of income and expense. See also page 8.

Furthermore, a revised IAS 23, Borrowing Costs, has been adopted. The standard requires capitalisation of borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset that takes a substantial period to get ready for use or sale. In addition, a new interpretation, IFRIC 13 Customer Loyalty Programmes, has been adopted and requires entities to allocate some of the proceeds of the initial sale to the award credits and recognise these proceeds as revenue only when they have fulfilled their obligations. Neither IAS 23 nor IFRIC 13 is deemed relevant to Bure's operations at present, and these have not had any impact on Bure's financial statements.

Those parts of the report that are based on the above accounting policies are the financial statements on pages 8-14.

### **DISCLOSURES**

## Dilutive effects of existing ownership diversification programmes

The following information is provided as a disclosure regarding the dilution effects that exist in the companies where these diversification programmes have been carried out by Bure:

Scope	EnergoRetea	Mercuri
Holding based on number of warrants/options granted, %1	3.1	23.8
Exercise date for subscription rights	May 2012	Aug 2011
Exercise price calculated on 100% of the company, SEK M <sup>2</sup>	175	443

Value range for premature exercise of subscription rights <sup>2</sup>	Period	EnergoRetea	Mercuri
Exercise price calculated on 100% of the company, SEK M <sup>2</sup>	31 Dec 2009	139	366
	31 Dec 2010	153	403
	31 Dec 2011	169	
	31 May 2012	175	

<sup>&</sup>lt;sup>1</sup> The specified percentage refers to the number of warrants/options sold to date. Further dilution may thus arise. Subscription rights may be exercised prematurely in certain situations, e.g. in connection with an exit. The exercise price then varies with respect to the date.

<sup>&</sup>lt;sup>2</sup> The exercise price will be indexed, normally by 10 per cent annually, with monthly adjustment of the exercise price.

## **NOTE 1 – SEGMENT REPORTING**

## Reporting

Bure has adopted the new IFRS 8 standard for reporting of operating segments. Since Bure has previous accounted for segments in a similar manner, the new standard has not led to any changes in the basis for segmentation or in calculation of profit/loss in the segments compared to the most recently published annual report.

Positive and negative goodwill arising on consolidation has been attributed to the respective companies. Transactions between the various segments are insignificant in scope and are equal to less than 0.1 per cent of total sales. Dormant companies or companies not classified as portfolio companies are reported under the heading "Other companies". For a description of the respective companies' operations, see pages 3-4.

SEK M	Mei Q1 2009	rcuri Q1 2008	Energo Q1 2009	Retea Q1 2008	SR Q1 2009	C Q1 2008	Otl comp Q1 2009		Discon opera Q1 2009		Elimina et Q1 2009	-	Par Comp Q1 2009		TO Q1 2009	TAL Q1 2008
Revenue Total revenue	179	195	77	67	9	12	3	1	_	_	_	-1	_	_	268	273
Shares in profit															_	_
Profit/loss																
Profit/loss by segment	-12	12	4	6	-	1	-	1	-	-	-	-	-	-	-8	20
Unallocated costs: Reversals/impairment losses in investing activities Dividends Exit gains/losses													-10	-9	-10 - - -	-9 - - 1
Operating profit/loss	-12	12	4	6	_	1	-	1	_	-	_	-	-10	-9	-18	12
Net financial items The year's income tax expense															9 -4	20 -4
Continuing operations															-13	28
Profit from discontinued operations															15	84
Profit for the year															2	112
Other disclosures																
SEK M	B.A.			. Datas		SRC	Otl		Discon		Elimina et		Par		т/	OTAL
DEK IVI	31	ercuri 31	31	oRetea 31	31	31	31	anies 31	opera 31	31	31	.c. 31	Com <sub>l</sub> 31	31	31	31
	March 2009	March 2008	March 2009	March 2008	March 2009	March 2008	March 2009	March 2008	March 2009	March 2008	March 2009	March 2008	March 2009	March 2008	March 2009	March 2008
Assets Shares in equity	638 4	620 4	202	161	18	20	205	151		1 018	-89 4	-158 7	904	1 640 194	1 901 16	3 451 213
Unallocated assets	7									Ü	7	,	,	134	31	96
Unanocated assets															31	90
Total assets															1 948	3 760
Liabilities	168	173	53	39	6	8	42	18	-	391	-66	-158	46	141	248	610
Unallocated liabilities															226	304
Total liabilities															474	914
Investments	4	1	1	-	-	-	4	-	-	9	-	-	-	1	9	10
Amortisation/depreciation	-2	-2	-1	-1	-	-	-3	-1	-	-21	-	-	-	_	-6	-25

## NOTE 2 - PROFIT FROM DISCONTINUED OPERATIONS<sup>1</sup>

SEK M	Q1 2009	Q1 2008	Full year 2008
Operating income		_	
Net sales	15.0	457.7	1 197.5
Exit gains	-	0.2	0.7
Other operating income	_	44.5	669.4
Shares in profit of associates	_	0.1	11.2
Total operating income	15.0	502.5	1 878.8
Operating expenses			
Goods for resale	-	-26.4	-91.7
Other external expenses	_	-132.3	-367.7
Personnel costs	_	-228.5	-575.7
Amortisation/depreciation and impairment losses	_	-20.8	-44.6
Other operating expenses	-	0.6	-5.9
Operating profit	15.0	95.1	793.2
Net financial items	_	-0.7	0.1
Profit after financial items	15.0	94.4	793.3
Income tax expense	-	-10.0	-24.3
PROFIT FROM DISCONTINUED OPERATIONS	15.0	84.4	<b>769.0</b> 1
Basic earnings per share, SEK	0.17	0.91	8.56
Diluted earnings per share, SEK	0.17	0.91	8.56
Cash flow from operating activities	=	8.7	110.8 <sup>2</sup>
Cash flow from investing activities	_	54.7	482.1
Cash flow from financing activities	15.0	-117.5	-56.3
Net cash from discontinued operations	15.0	-54.1	536.6

<sup>&</sup>lt;sup>1</sup> Discontinued operations refer to Anew Learning, AcadeMedia, Textilia and the Citat group excluding Scandinavian Retail Center AB.

## NOTE 3 - NON-CURRENT ASSETS HELD FOR SALE

At 31 March 2009, Bure had no holdings classified as non-current assets held for sale.

## **NOTE 4 – ACQUISITIONS AND DIVESTITURES**

## Divestitures during the year

In the first quarter, a conditional purchase price for the sale of Citat affected cash and cash equivalents for the period in a total amount of SEK 15M.

## Total value of sold assets and liabilities in Citat during the quarter:

SEK M	2009
Intangible assets	-
Tangible assets	-
Current assets	_
Cash and cash equivalents	_
Minority interests	-
Liabilities	-
Capital gain	15.0
Total purchase price	
Cash and cash equivalents in divested subsidiaries	_
Effect on the Group's cash and cash equivalents	

## Effect on the Group's cash and cash equivalents, total net outflow

## 15.0

## NOTE 5 – EFFECTS OF CHANGED ESTIMATES AND ASSUMPTIONS

Key accounting estimates and assumptions are presented in Note 11 of the annual report for 2008. No changes have been made in these accounting estimates and assumptions that could have a significant impact on this interim report.

<sup>&</sup>lt;sup>2</sup> In cash flow from discontinued operations, investing activities include the acquisition of properties in Textilia that were previously held under a finance lease by another company in the Bure Group.

## **FIVE-YEAR OVERVIEW**

Data per share 1	<b>2005</b> <sup>3</sup>	2006	2007	2008	Q1 2008	Q1 2009
Equity (net asset value), SEK <sup>2</sup>	33.36	46.73	28.02	29.14	28.12	28.80
Equity (net asset value) after exercise of						
outstanding warrants, SEK <sup>2</sup>	18.99	26.30	28.02	29.14	28.12	28.80
Share price, SEK	23.80	33.40	37.90	24.70	38.60	22.80
Share price as a percentage of equity, %	125	127	135	85	137	79
Parent Company basic equity per share, SEK	33.36	46.73	28.02	29.14	28.12	28.80
Parent Company diluted equity per share, SEK	18.99	26.30	28.02	29.14	28.12	28.80
Consolidated basic equity per share, SEK	32.81	43.57	29.54	29.56	30.72	29.30
Consolidated diluted equity per share, SEK	18.73	24.77	29.54	29.56	30.72	29.30
Parent Company basic earnings per share, SEK	6.22	13.85	8.11	11.35	0.13	0.23
Parent Company diluted earnings per share, SEK <sup>4</sup>	3.08	6.99	6.36	11.35	0.13	0.23
Consolidated basic earnings per share, SEK	9.37	14.21	12.39	9.82	1.21	0.03
Consolidated diluted earnings per share, SEK <sup>4</sup>	4.63	7.17	9.71	9.82	1.21	0.03
Number of shares, thousands	60,358	62,819	93,225	83,915	92,640	50,349
Number of warrants outstanding, thousands	69,362	66,901	55,225	- 05,515	J2,040 _	50,545
Total number of shares including warrants outstanding, thousands	129,720	129,720	93,225	83,915	92,640	50,349
Diluted number of shares according to IAS 33, thousands	115,772	122,836	93,225	83,915	92,640	50,349
Average number of shares, thousands	54,172	61,071	84,465	89,782	92,749	62,283
Average diluted number of shares according to IAS 33, thousands	109,585	121,086	107,782	89,782	92,749	62,283
V C						
Key figures						
Dividend paid, SEK per share	-	_	_	1.00	_	_
Direct yield, %	_	_	_	2.64	_	_
Total yield, %	36.8	40.3	16.6	16.7	1.8	-7.7
Market capitalisation, SEK M	1,437	2,098	3,533	2,073	3,576	1,148
Diluted market capitalisation <sup>5</sup>	3,087	4,333	3,533	2,073	3,576	1,148
Net asset value, SEK M	2,014	2,935	2,612	2,445	2,605	1,450
Return on equity, %	19.2	34.2	24.7	40.3	0.4	0.7
Parent Company profit and financial position						
Exit gains/losses, SEK M	353.7	625.6	451.9	811.9	1.0	15.0
Profit for the period after tax, SEK M	337.2	846.1	685.2	1 019.2	12.4	14.1
Total assets, SEK M	2,109	3,112	2,695	2,498	2,745	1,496
Equity, SEK M	2,014	2,935	2,612	2,445	2,605	1,450
Equity/assets ratio, %	95.4	94.3	97.0	97.9	94.9	96.9
Net loan debt (-) / receivable (+)	404	1,080	1,462	1,848	1,505	847
Net loan debt (-) / receivable (+) after						
exercise of outstanding warrants	854	1,556	1,462	1,848	1,505	847
Consolidated profit and financial position						
Net sales, SEK M	2,022.7	2,147.1	1,013.2	1,096.6,	273.1	267.7
Profit for the period after tax, SEK M	543.7	884.9	1,047.1	882.0,	112.1	1.9
Total assets, SEK M	4,032	3,885	3,747	,2,995	3,760	1,949
Equity, SEK M	1,980	2,737	2,754	,2,481	2,846	1,475
Equity/assets ratio, %	49.1	70.5	73.5	82.8,	75.7	75.7
Net loan debt (-) / receivable (+)	201	1,178	1,514	1,892,	1,592	882
Net loan debt (-) / receivable (+) after						
exercise of outstanding warrants	651,	1,655	1,514	1,892	1,592	882
Average number of employees (excluding discontinued operations)	2,220	2,683	799	939	824	925

 $<sup>^{1}</sup>$  All historical data per share has been adjusted for shares in issue with a time-weighting factor as prescribed by IAS 33.

The information in this Interim Report is subject to the disclosure requirements of Bure Equity AB under the Swedish Securities Market Act. This information was publicly communicated on 28 April 2009.

<sup>&</sup>lt;sup>2</sup> Net asset value corresponds to equity per share.

 $<sup>^{\</sup>rm 3}$   $\,$  The figures for the full year 2005 include discontinued operations.

<sup>&</sup>lt;sup>4</sup> In the event of a negative result, the average number of shares before dilution is also used for calculation after dilution.

<sup>&</sup>lt;sup>5</sup> Market capitalisation taking into account the total number of shares after full exercise of outstanding warrants multiplied by share price on the closing date for the period in question.



## **About Bure**

Bure is an investment company whose primary emphasis is on long-term ownership in unlisted companies with a strong and stable earning capacity in sectors where Bure has previous experience.

